

# December 31, 2022

**RCI Banque S.A.** OPERATING UNDER THE COMMERCIAL BRAND



# STATEMENT ON INFORMATION PUBLISHED IN RESPECT OF PILLAR III

Senior management and the Board of Directors are responsible for implementing and maintaining an effective internal control organization overseeing the company's publications, including those issued in respect of the Pillar III report.

In that regard, we certify that group Mobilize Financial Services publishes the information required under Part Eight of Regulation (EU) No. 575/2013 of the European Parliament and of the Council, amended by Regulation (EU) 2019/876 of the European Parliament and of the Council of 20 May 2019 (CRR2) in accordance with the formal policies and internal procedures, systems and controls.

We confirm, after taking all reasonable measures to that end, that the information disclosed as of December 31, 2022 has been subjected to the same degree of internal control and same internal control procedures as other information provided as regards the financial report.

joeola

João Miguel Leandro Directeur Général

Gianluca De Ficchy Président du Conseil d'Administration

# **INTRODUCTION**

The following information concerns group Mobilize Financial Services (Mobilize F.S.<sup>1</sup>)'s risks and is disclosed in accordance with the disclosure requirements of Pillar III of the Basel Agreements, transposed into European law by means of Regulation (EU) 2013/575 (or CRR) amended by Regulation (EU) 2019/876 of the European Parliament and of the Council of 20 May 2019 (CRR2) and Directive 2013/36/EU (or CRD IV) amended by Directive 2019/878/EU of May 20, 2019 (CRD V).

It is published on a consolidated basis (Article 13 of the CRR) and meets the requirements set out in part 8 of the CRR (Articles 431 and seq.).

The Mobilize F.S group's Pillar III report is published annually as a whole, but certain important or faster changing items are disclosed halfyearly, or only on a transitional basis (Article 492 of the CRR). No material, proprietary or confidential information is omitted (Article 432 of the CRR).

Publication of the risk report is the responsibility of Mobilize F.S group's Company Chief Risk Officer. The information contained in this report has been prepared in accordance with the Pillar III disclosure procedure validated by Mobilize F.S group's Regulatory Committee.

<sup>1</sup> RCI Banque S.A. has been operating under RCI Bank and Services trading name since February 2016 and adopted Mobilize Financial Services as a new commercial identity in May 2022. Its legal name remains unchanged and is still RCI Banque S.A. This trade name, as well as the acronym Mobilize F.S., may be used by the group as an alias to its corporate name. RCI Banque S.A. and its subsidiaries may be referred to as "Mobilize F.S. group".

# I - SUMMARY OF RISKS

#### 1 - KEY FIGURES

### EU KM1 - Key metrics template

In millions of euros	31/12/2022	30/06/2022	31/12/2021
Available own funds (amounts)			
Common Equity Tier 1 (CET1) capital	5 271	5 138	4 932
Tier 1 capital	5 271	5 138	4 932
Total capital	6 135	6 002	5 909
Risk-weighted exposure amounts			
Total risk-weighted exposure amount	36 430	34 943	33 420
Capital ratios (as a percentage of risk-weighted exposure amount)			
Common Equity Tier 1 ratio (%)	14,47%	14,71%	14,76%
Tier 1 ratio (%)	14,47%	14,71%	14,76%
Total capital ratio (%)	16,84%	17,18%	17,68%
Additional own funds requirements to address risks other than the risk of excessive leverage (as a percentage of risk-weighted exposure amount)			
Additional own funds requirements to address risks other than the risk of excessive leverage (%)	2,01%	2,01%	2,00%
of which: to be made up of CET1 capital (percentage points)	1,13%	1,13%	1,13%
of which: to be made up of Tier 1 capital (percentage points)	1,51%	1,51%	1,50%
Total SREP own funds requirements (%)	10,01%	10,01%	10,00%
Combined buffer and overall capital requirement (as a percentage of risk-weighted exposure amount)			
Capital conservation buffer (%)	2,50%	2,50%	2,50%
Conservation buffer due to macro-prudential or systemic risk identified at the level of a Member State (%)			
Institution specific countercyclical capital buffer (%)	0,12%	0,00%	0,00%
Systemic risk buffer (%)			
Global Systemically Important Institution buffer (%)			
Other Systemically Important Institution buffer (%)			
Combined buffer requirement (%)	2,62%	2,50%	2,50%
Overall capital requirements (%)	12,63%	12,51%	12,50%
CET1 available after meeting the total SREP own funds requirements (%)	6,83%	7,17%	7,26%
Leverage ratio			
Total exposure measure	63 846	59 597	58 628
Leverage ratio (%)	8,26%	8,62%	8,41%

In millions of euros	31/12/2022	30/06/2022	31/12/2021
Additional own funds requirements to address the risk of excessive leverage (as a percentage of total exposure measure)			
Additional own funds requirements to address the risk of excessive leverage (%)			
of which: to be made up of CET1 capital (percentage points)			
Total SREP leverage ratio requirements (%)	3,00%	3,00%	3,00%
Leverage ratio buffer and overall leverage ratio requirement (as a percentage of total exposure measure)			
Leverage ratio buffer requirement (%)			
Overall leverage ratio requirement (%)	3,00%	3,00%	3,00%
Liquidity Coverage Ratio			
Total high-quality liquid assets (HQLA) (Weighted value -average)	7 834	7 749	6 603
Cash outflows - Total weighted value	4 205	4 116	3 930
Cash inflows - Total weighted value	2 505	2 322	2 795
Total net cash outflows (adjusted value)	1 709	1 794	1 384
Liquidity coverage ratio (%)	487,50%	469,83%	524,82%
Net Stable Funding Ratio			
Total available stable funding	48 380	46 677	47 017
Total required stable funding	38 455	36 725	35 616
NSFR ratio (%)	125,81%	127,10%	132,01%

The data relating to the LCR and its aggregates are averages for the 12 months ending on the reporting date mentioned (Article 447 f of CRR2).

### **RISKS - PILLAR III**

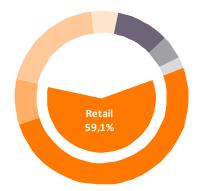
#### Own funds requirements by type of risk

- Credit Risk Internal Ratings Based Approach 55.2%
- Credit Risk Standard Approach 31.7%
- Operational Risk 9.4%
- Credit Valuation Adjustment Risk 0.9%
- Market Risk 2.8%



#### Exposure by exposure class

- Retail 50.5%
- Retail SME 8.5%
- Corporates 19.6%
- Corporates SME 4.9%
- Central Governments or Central Banks 9.9%
- Institutions 4.2%
- Others 2.2%



#### ROA (net profit divided by the total balance sheet - CRD IV, Article 90)

	31/12/2022	30/06/2022	31/12/2021
Return on assets	1,16%	1,19%	1,51%

The ROA had been negatively impacted by the normalization of the cost of risk, 2020 being a year of increasing provisions due to Covid crisis and the 2021 financial year had therefore benefited from provision reversals following the improvement of the sanitary situation, the depreciation of shares of RN Bank for 119 MEUR in 2022 being partially offset by a positive impact non-recurring impact of 101 M€ due to interests rate swaps valuation hedging sight deposits in a context of rising interest rates.

#### 2 - **CONTEXT**

The resurgence of Covid in China and the Russian invasion of Ukraine impacted global economic activity and financial markets. Rising inflation (mainly driven by rising commodity prices), the normalization of quantitative easing policies and rate hikes by the major central banks have led the markets to revise growth expectations downwards. In addition, the automotive market continues to be negatively impacted by the shortage of semiconductors. These elements have had an impact on the financial performance of Mobilize F.S. group (average earning assets, interest income, cost of risk). However, no new risks have been identified in the light of these elements.

#### 3 - RISK FACTORS

#### 1) Typology of risks

The identification and monitoring of risks is an integral part of the Mobilize F.S group's approach to risk management. This approach may be observed through risk-weighted asset levels, but also through other indicators, work and analyses conducted by the Group's steering and risks functions. The various types of risks presented above are those identified to date as being significant and specific to Mobilize F.S. group, the materialization of which could have a major unfavorable impact on its business, financial situation and/or results. This is not an exhaustive list of all the risks taken by the group in the context of its activity or to which it is exposed because of its environment.

In light of the diversity of the group's business, the management of risks is built around the following major risk types.

- Interest rate risks and foreign exchange risks: risk of a drop-in interest rate margin or in the value of the banking portfolio owing to a change in interest rates or foreign exchange rates.
- Liquidity and funding cost risk: liquidity risk occurs when Mobilize F.S group is unable to honor its commitments or cannot finance the development of its business in line with its commercial objectives. Funding cost risk corresponds to the risk of RCI Banque not being in a position to finance its activities at a cost that is competitive.
- Credit risk (Retail customers and Dealer networks): the risk of loss incurred in the event of default by a counterparty or counterparties considered as a single group of related customers
- **Residual value risk**: risk to which the group is exposed as a result of the depreciation in the net resale value of a vehicle at the end of the financing contract (value below initial estimate)
- Strategic risk: risk resulting from the Group's inability to implement its strategy and achieve its medium-term plan.
- Concentration risk: risk resulting from a concentration in Mobilize F.S group's exposures (countries, sectors, debtors).
- Operational risks: risk of losses or sanctions resulting from ineffective or inadequate internal processes involving staff and/or IT systems, or external events (examples: cyber risks, pandemic, internal or external fraud etc.) whether deliberate, accidental or natural (IT risks and Business interruption).
- Non-compliance risks: risk of legal, administrative or disciplinary sanctions, of significant financial loss or reputational damage, arising due to non-compliance with provisions specific to banking and financial activities (laws and regulations in force, ethics codes, national, European and international banking regulations). These risks include legal and conduct risks, tax risks, risks relating to money-laundering and the financing of terrorism (AML-CFT), risks associated with the protection of personal data, risks of non-compliance with banking regulations, risks related to corruption and influence peddling, and ethical risks.
- **Model risk**: risk associated with a failure in the models used by the group in the course of its business. This notably relates to the use of inadequate price calculation, revaluation, hedging or risk management models. Failure of such models may be due to either the quality of the data used, the modeling technique or the implementation or use thereof.
- **Climate and environmental risks**: These are the risks related to extreme climate and environmental events (physical risks) and related to changes in technologies, regulations and market sentiment contributing to the transition to a low carbon economy (transition risks).
- **Geopolitical risk**: Risk of nationalization, limitation of fund transfers, adoption of new regulations unfavorable to creditors, international sanctions impacting the business.

#### 2) Risk factors

The risk factors presented in this section are those that the group believes could have a material adverse effect on its business, financial condition, and results of operations. However, this is not an exhaustive list of all the risks to which the group is exposed. The risks specific to the group's business are presented below under 5 main categories, in accordance with Article 16 of Regulation (EU) No. 2017/1129, known as "Prospectus 3" of June 14, 2017:

- Business development risks
- Financial risks
- Product-related risks
- Operational risks
- Legal, regulatory and tax risks

#### A) Business development risks (including strategic, concentration, climate and environmental risk)

# The operating income and financial position of the Mobilize F.S. group depend on the business strategy and sales of Renault-Nissan Alliance brand vehicles.

As a wholly owned financial subsidiary of Renault serving the Renault-Nissan Alliance, the predominant activity of the Mobilize F.S. group is to finance sales of Renault-Nissan Alliance branded vehicles, which accounts for a substantial majority of its net banking income.

Because of the Mobilize F.S. group's complex strategic, commercial and financial relationships with the Renault Group and the fact that the business is concentrated within the Renault Nissan Alliance, any reduction or suspension of the production or sale of Renault Group vehicles due to a decline in the actual or perceived quality, safety or reliability of the vehicles, a disruption of third-party supply, significant changes in marketing programs or strategies or negative publicity, could have a negative impact on the level of Mobiliser F.S. Group's financing volume and on its financial condition and results of operations. In addition, demand for Renault-Nissan Alliance vehicles may be affected by the following factors:

- The diversification and innovation of the Renault-Nissan Alliance's vehicle fleet;
- the competitiveness of vehicle sales prices
- levels of customer demand for the sale and lease of new and used vehicles, including the macroeconomic environment that may affect demand;
- customer demand for financing of vehicle purchases;
- vehicle production rates; and
- inventory levels maintained by Renault-Nissan Alliance dealers.

In addition, the success of Mobilize F.S. group's strategic plan depends on several levers, such as the performance of its products and investments and its ability to maintain a high level of customer satisfaction, as well as on appropriate governance of the strategic plan to ensure the support of Mobilize F.S. group employees.

In addition, the Renault-Nissan Alliance's business strategy and sales mix may lead to a concentration of the Mobilize F.S. group's exposures. An unfavorable event impacting a geographic area or a category of customers representing a significant portion of the group's assets could have negative consequences on its financial health.

#### Risk related to geopolitical instability

Mobilize F.S. Group operates in various countries and as such is exposed to geopolitical risk, the main components of which are

- Nationalization risk: The risk that the host country passes a law allowing it to buy back an asset located in its jurisdiction for less than the value of that asset.
- Non-transfer risk: Risk that the host country implements limitations on the transfer of funds out of the country.
- Legislative risk: Risk that the host country passes a law that negatively impacts the value of assets located in its jurisdiction.
- Risk related to the adoption of international sanctions against a country in which RCI operates

#### Climate and environmental risks could affect Mobilize F.S. group's business, operating results, financial condition and reputation

Climate and environmental risks are linked to 2 families of risks:

- Physical risks: linked to the impacts of climate change and environmental degradation through extreme events (floods, heat waves...) or long-term developments (temperature variability, loss of biodiversity...)
- Transition risks: linked to technological developments, regulations or market sentiment contributing to the transition to a low-carbon economy

They are seen as factors that can increase certain traditional categories of risk (credit risk, residual value risk, strategic risk, liquidity risk, operational and compliance risk, insurance risk).

The group could be exposed to physical climate risk, which could affect its ability to maintain its services in geographical areas affected by extreme events (floods, droughts, etc.), as well as the negative impact that extreme weather events could have on its clients' business or even directly on the Group's business through its insurance products (CPI, GAP). In addition, the Group could be exposed to transition risks through its credit portfolio, on certain sectors of activity or in its commercial activity due to introduction of regulations, for example in the automotive sector, to limit the use of vehicles or to encourage the transition to electric alternatives.

Finally, liability and reputation risks could also arise from these two categories of risk.

#### B) Financial Risks

#### A disruption of Mobilize F.S. group's sources of funding and access to capital markets would have an adverse effect on its liquidity position.

The Mobilize F.S. group pays great attention to diversifying its sources of access to liquidity. To this end, the group imposes strict internal standards. The group finances its activities through long-term debt issues, bank loans, commercial paper issues, securitization of receivables and deposit taking activities and is therefore dependent on reliable access to financial resources. Due to its financing needs, the Mobilize F.S. group is exposed to liquidity risk in the event of a market closure or stress in the source of funding.

Liquidity risk is the risk that Mobilize F.S. group will not be able to honor its commitments or finance the development of its activities in accordance with its commercial objectives. Rating and refinancing cost risk is the risk that Mobilize F.S. group will not be able to finance its activities at a competitive cost compared to its competitors.

Mobilize F.S. Group's liquidity could be materially affected by factors beyond the bank's control, such as general market disruptions, market perception or speculative pressures in the debt market. If Mobilize F.S. Group's funding requirements increase or if Mobilize F.S. Group is unable to access new sources of funds, insufficient liquidity would be particularly detrimental to its competitive position, results of operations and financial condition.

# The Mobilize F.S. group's results of operations may be adversely affected by changes in market interest rates or rates offered to customer deposits.

The interest rate risk in the banking book (IRRBB) is the risk to the bank's capital and results that would result from an unfavorable development of interest rates affecting the bank's banking book positions. The Mobilize F.S. group's objective is to mitigate this risk as much as possible.

The Mobilize F.S. group's customer loans are generally issued at fixed interest rates for with an average term of approximately four years, while loans to dealers are issued at rates that are revided monthly. The Mobilize F.S. group's exposure to interest rates is assessed daily by measuring the sensitivity for each currency, management entity and asset portfolio, and cash flow hedging is systematic, using swaps to convert floating rate liabilities to fixed rate liabilities.

The Mobilize F.S. group calculates interest rate sensitivity by applying a hypothetical increase in interest rates, the magnitude of which depends on the entity's currency. Although Mobilize F.S. group monitors its interest rate risk using a group-wide methodology, the hedging of the risk is not always possible nor perfectly adjustable appropriate, reflecting the difficulty of adjusting the borrowing structure to match the structure of customer loans.

Changes in interest rates cannot always be predicted or hedged and, if not properly predicted or hedged, could have an adverse effect on the Mobilize F.S. group's business, financial condition, and results of operations. The overall sensitivity of the Mobilize F.S. group to interest rate risk remained below the limit of EUR 70 million.

# Risk of unfavorable changes in the refinancing costs of the Mobilize F.S. group, following a deterioration in the rating of RCI Banque SA by the rating agencies or a global change in financing conditions (market and deposits)

The Mobilize F.S. group's access to the market may be affected by the credit ratings of its constituent entities and, to a certain extent, the Renault group. RCI Banque S.A. is, at the date of this publication, rated Baa2 (stable outlook) by Moody's France SAS and BBB- (stable outlook) by S&P Global Ratings Europe Limited.

The rating agencies S&P Global Ratings Europe Limited and Moody's France SAS use ratings to classify the creditworthiness of RCI Banque S.A. to assess whether RCI Banque S.A. will be able to repay its obligations in the future.

A deterioration in RCI Banque S.A.'s liquidity position, capital management policies or a significant weakening of profitability could lead to a negative impact on its rating.

RCI Banque S.A. is a wholly owned subsidiary of Renault and its rating remains dependent on the economic development and rating of Renault. Any negative rating action with respect to Renault's long-term debt could result in similar action with respect to RCI Banque S.A.'s long-term debt.

RCI Banque S.A.'s financing comes mainly from customer deposits and the capital markets. Its ability to obtain wholesale financing at competitive rates depends on overall financial market conditions and its ability to obtain appropriate credit ratings. A decline in its credit ratings or Renault S.A.'s credit ratings or any revision of the outlook would likely result in an increase in RCI Banque S.A.'s borrowing costs or could rapidly reduce its access to capital markets. Its ability to attract and retain customer deposits depends on the attractiveness of the savings products it offers to its customers. The cost of deposits may therefore be affected by the commercial policies of its competitors.

#### Foreign exchange risk

The Mobilize F.S. group is exposed to the risk of loss resulting from current or future exposure to current and/or refinancing transactions in a currency other than the euro or from a potential decrease in the value of Mobilize F.S. group's equity due to the depreciation of equity held in countries outside the euro zone.

Investments in currencies other than the euro (structural currency risk) may be hedged.

Transactional currency risk (currency exposure excluding equity investments) arises mainly from multi-currency loans and foreign currency invoices.

#### C. Product risks

# The Mobilize F.S. group may incur losses as a result of defaults by its retail and corporate customers, dealers or importers (i.e., inability to pay credit installments to Mobilize F.S. group under the credit agreement (late payment)).

The Mobilize F.S. group may be exposed to the credit risk of its customers and dealers/importers if its risk management techniques are insufficient to protect it against payment defaults by its counterparties.

Credit risk is the risk of loss resulting from the failure of customers or dealers/importers of Mobilize F.S. group to fulfill the obligations of any signed contract. Credit risk is highly dependent on economic factors, including unemployment, business failures, personal income growth, household disposable income, dealer profitability, and used vehicle prices. The level of credit risk in Mobilize F.S. group's dealer financing portfolio is influenced by, among other factors, the financial strength of the dealers/importers in Mobilize F.S. group's portfolio, the quality of the collateral and processes in place to secure financing, and overall vehicle demand. The level of credit risk of Mobilize F.S. group's customer portfolio is affected by general macroeconomic conditions that may affect the ability of some of its customers to make scheduled payments.

The Mobilize F.S. group uses advanced credit scoring systems and external database searches to evaluate personal and commercial loans, and an internal rating system to evaluate dealers. Although Mobilize F.S. Group constantly adjusts its acceptance policy to reflect market conditions, an increase in credit risk would result in higher cost of risk and provisions for credit losses.

The Mobilise F.S. group also implements detailed procedures to contact customers in default of payment, organize the recovery of unpaid vehicles and sell repossessed vehicles. However, the Mobilize F.S. group origination procedures, credit risk monitoring, payment service activities, customer account record keeping, or repossession policies may not be sufficient to prevent an adverse effect. on its results of operations and financial condition.

The increase in credit risk would increase the cost of risk and provisions for credit losses, which would have a direct impact on the financial results of the Mobilize F.S. group and potentially on its internal capital.

# A decrease in the resale price of leased vehicles could have a negative impact on the results of operations and the financial condition of Mobilize F.S group.

When leased vehicles are returned to Mobilize F.S. group at the end of the lease and Mobilize F.S. group does not have a third party buy-back agreement (usually from a dealership or car manufacturer) and /or a customer does not exercise an option to purchase the vehicle at the end of the lease, the Mobilize F.S. group is exposed to the risk of loss to the extent that the sale proceeds realized upon the sale of the returned vehicle is not sufficient to cover the residual value that was estimated at the start of the rental agreement.

To the extent that the actual residual value of the vehicle, as reflected in the sale proceeds, is less than the expected residual value for the vehicle at the start of the lease, Mobilize F.S group incurs a loss upon disposal of the vehicle.

Among other factors, economic conditions, new vehicle prices and sales volumes, distribution channels, model life cycle, available used vehicle volumes, product specificities and competition strongly influence used vehicle prices and thus the actual residual value of leased vehicles. Differences between the actual residual values realized on leased vehicles and Mobilize F.S. group's estimates of such values at the inception of the lease could adversely affect Mobilize F.S. group's results of operations and financial condition due to the recognition of higher-than-expected losses.

#### D. Operational risks

# Among the operational risks, the most significant risks are related to information and communication technology (ICT) risk and business interruption risk.

Information and communication technology (ICT) risks covers, among other things, the risk of disclosure of information (confidentiality) or alteration of information (integrity) due to unauthorized access to ICT systems and data from within or outside the institution (e.g., cyber-attacks), the risk of system disruption (availability) due to the inability to restore the institution's services in a timely manner or to the failure of ICT hardware or software components, including the failure of the institution's information systems to function properly. The risk of system disruption (availability) due to the institution's services in a timely manner or to the failure of system disruption (availability) due to the institution's services in a timely manner or to the failure of system components, including the institution's services in a timely manner or to the failure of ICT hardware or software or software components, including the institution's services in a timely manner or to the failure of the institution to manage changes to ICT systems in a timely and controlled manner.

The institution's ICT risk must also be extended to outsourced activities, as service providers hold, store, or process the institution's ICT systems and information. The lack of control over these external parties to protect the institution's systems and information (confidentiality, integrity, availability) impacts the institution's ability to comply with regulatory requirements.

For example, the risk of inability to maintain/operate the Mobilize F.S. group's critical operations in the event of an external disruptive event (flood, contagion, IS destruction, cyber-attack, suicide, terrorist attack, etc.) or the inability to keep information systems operational (referring to the Business Resumption Plan, and Business Continuity Plan respectively) can negatively affect the Mobilize F.S. group's operations.

IT systems are a critical resource for the Mobilize F.S. group as they support the business processes in their daily operations.

After making loans or financing lease plans to individuals and businesses and making loans available to dealers, Mobilize F.S. group manages financial receivables. Any disruption in its servicing activity, due to the inability to access or accurately maintain accounts receivable records, or otherwise, could have a material adverse impact on its ability to collect these receivables and/or satisfy its customers.

Mobilize F.S. Group relies on internal and external (both Mobilize F.S. group and third party) information and technology systems to manage its operations and is exposed to risk of loss resulting from security breaches, system or control failures, inadequate or failed processes, human error and business interruptions. In addition, Mobilize F.S. group has entered into framework agreements with Renault for the provision of certain IT systems and services.

#### E. Legal, regulatory and tax risks

#### The Mobilize F.S. group is exposed to legal, regulatory and tax risks

The Mobilize F.S. group's profitability and business could be affected by the regulatory, legal and tax environment, both in France and abroad, because Mobilize F. S group operates in several countries and is therefore subject to extensive supervisory and regulatory regimes and locally applicable rules and regulations, such as, but not limited to, banking regulations, consumer credit laws, securities laws and regulations, general competition regulations, real estate laws, employment regulations, anti-money laundering and anti-terrorist financing regulations, data protection laws, corporate and tax laws and insurance laws and regulations. However, the protean nature of regulation makes it difficult to assess future impacts on the institution. Any failure to comply could lead to financial penalties, in addition to damage to the group's image, or to the imposed suspension of its activities or even the withdrawal of its authorizations to conduct its activities (including its license), which could significantly affect its business and operating results.

Among the regulations that have a significant impact on the group are the banking prudential regulations applicable to credit institutions, and in particular the Basel III prudential rules on capital requirements.

The Mobilize F.S. group is primarily subject to the Capital Requirements Directive (CRD) package, comprising Directive 2013/36/EU (as amended by Directive (EU) 2019/878 (CRD V)) and Capital Requirements Regulation No. 575/2013 ("CRR") (as amended, inter alia, by Regulation (EU) 2019/876 (CRR II), (including all implementing legislation in France, in particular Law No. 2013-672 of July 26, 2013 on the separation and regulation of banking activities), the Bank Recovery and Resolution Directive 2014/59/EU ("BRRD"), as well as relevant technical standards and guidelines of EU regulators (e.g., the European Banking Authority (EBA) and the European Securities and Markets Authority (ESMA), which provide, among other things, for capital requirements for credit institutions, recovery and resolution mechanisms.

In addition to the regulatory changes outlined above, the European Central Bank (the "ECB") has taken important initiatives to ensure that the capital requirements of banks using internal models are calculated correctly, consistently, and comparably.

The Mobilize F.S. group uses its own internal models to calculate risk-weighted assets and thus capital requirements. In previous years, The Mobilize F.S. group has received remarks and comments on some of the models audited by the ECB for which it has been requested to revise certain parameters or to introduce temporary additions to its calculations. The institution is responding to most of these recommendations and compliance with the new EBA guidance on PD estimation, LGD estimation and treatment of defaulted assets by submitting packages (new models and methodologies) to the supervisor (ECB) in 2021.

As a provider of financing, insurance, banking (deposit) and other vehicle-related services, the Mobilize F.S. group treats the requirements of banking and insurance laws and regulations, competition practices and customer protection rules, ethical issues, money laundering laws as well as on the fight against corruption (Sapin 2 law), data protection laws and information security policies very carefully. Any non-compliance or failure to address these issues appropriately could result in additional legal risk and financial losses, through regulatory fines or reprimands, litigation or reputational damage, and in extreme scenarios, suspension of operations or even withdrawal of authority to do business.

Additional regulations or changes in applicable laws could add significant costs or operational constraints that could adversely affect the profitability of Mobilize F.S. Group's business.

The Mobilize F.S. group's future results may be adversely affected by any of these factors.

# II - GOVERNANCE AND ORGANIZATION PRINCIPLES OF RISK MANAGEMENT

#### 1 - RISK GOVERNANCE POLICY - RISK APPETITE FRAMEWORK

#### EU OVA - Institution risk management approach

Legal basis	Row number	Qualitative information - Free format						
Point (f) of Article 435(1) CRR	(a)	Disclosure of concise risk statement approved by the management body	Part II-3 Risk profile – risk appetite statement					
Point (b) of Article 435(1) CRR	(b)	Information on the risk governance structure for each type of risk	Part II-2 Organization of risk control					
Point (e) of Article 435(1) CRR	(c)	Declaration approved by the management body on the adequacy of the risk management arrangements.	Part II-3 Risk profile – risk appetite statement					
Point (c) of Article 435(1) CRR	(d)	Disclosure on the scope and nature of risk disclosure and/or measurement systems.	Part II-1 Risk governance policy – risk appetite framework Part II-2 Organization of risk control					
Point (c) of Article 435(1) CRR	(e)	Disclose information on the main features of risk disclosure and measurement systems.	Part II-2 Organization of risk control					
Point (a) of Article 435(1) CRR	(f)	Strategies and processes to manage risks for each separate category of risk.	Part II-3 Risk profile – risk appetite statement Part III-5 Management of internal capital Part IV-2 Credit risk management process Part VIII Interest rate risk for portfolio positions Part IX-1 Liquidity risk Part X-1 Operational and non-compliance risks Part XI-ESG Risks Part XII Other risks					
Points (a) and (d) of Article 435(1) CRR	(g)	Information on the strategies and processes to manage, hedge and mitigate risks, as well as on the monitoring of the effectiveness of hedges and mitigants.	Part II-1 Risk governance policy – risk appetite framework Part IV Credit risk -2 Credit risk management process +7 Credit risk mitigation techniques + V Advanced method Part X-4 Insurance of operational risks					

#### EU OVB - Disclosure on governance arrangements

Legal basis	Row number	Qualitative information _ Free format					
Point (a) of Article 435(2) CRR	(a)	The number of directorships held by members of the management body.	Part II-2 Organization of risk control § the governing bodies				
Point (b) of Article 435(2) CRR	(b)	Information regarding the recruitment policy for the selection of members of the management body and their actual knowledge, skills and expertise.	Part II-2 Organization of risk control § the governing bodies				
Point (c) of Article 435(2) CRR	(c)	Information on the diversity policy with regard of the members of the management body.	Part II-2 Organization of risk control § the governing bodies				
Point (d) of Article 435(2) CRR	(d)	Information whether or not the institution has set up a separate risk committee and the frequency of the meetings.	Part II-2 Organization of risk control § the governing bodies				
Point (e) Article 435(2) CRR	(e)	Description on the information flow on risk to the management body.	Part II-1 Risk of governance policy – Risk appetite framework Part II-2 – Organization of risk control Part II-3 Risk profile – Risk appetite statement				

#### **RISK GOVERNANCE POLICY: KEY PRINCIPLES**

The capacity to control actual or potential risks in its day-to- day activities, share the right information, take adequate measures in good time and promote responsible conduct at all levels of the company are key performance factors for the Mobilize F.S group, and the pillars of its risk management mechanism.

Therefore, in accordance with the regulatory requirements (CRD /CRR), the Mobilize F.S group's Risk Governance policy, adopted by General Management and the Board of Directors of RCI Banque S.A, is built around the following principles:

- Identifying the main risks that RCI Banque S.A has to address, in light of its "business model", its strategy and the environment in which it operates;
- The Board of Directors determining and formally defining risk appetite and conscious of it when setting strategic and commercial objectives;
- Clarifying the roles of all parties involved in risk management and raising awareness amongst all managers about due compliance with Risk Governance Policy and with limits;
- Improving vertical and horizontal communication channels and reporting lines to ensure alerts escalation to the right level and timely treatment of any overruns of set risk limits;
- Risks are controlled by functions independent from operational functions.

The Risk Governance Policy applies to all consolidated entities in Mobilize F.S. group and is deployed at all levels of the organization, in each business line, for all risks and processes.

The list of risks identified in the group's mapping undergoes regular review (at least once a year), and any modifications thereto are subject to a prior consistency check with regard to the ICAAP/ILAAP standards. For its part, the risk appetite framework may be redefined and the control system strengthened whenever the risks of occurrence or seriousness of a risk appear greater.

Risk management guidelines are taken into account when drawing up each business plan and entail an examination of the related risks. This analysis is orchestrated by the Chief Risk Officer and forms an integral part of the plan submitted to the Board of Directors for approval.

The governing bodies (Executive Committee, Board of Directors' Risk Committee) ensure consistency and balance between:

- · Business development strategy and commercial objectives, and
- Risk strategy and associated risk guidelines.

RCI Banque S.A 's Board of Directors confirms that the risk management systems in place are adequate to preserve the company's liquidity and solvency with regard to its strategy and its risk profile.

#### **RISK APPETITE FRAMEWORK**

The "RAF" ("Risk Appetite Framework") defined by the Board of Directors is the guideline for the Group's risk strategy in risk management. The RAF frames its risk exposure through a set of thresholds and limits that the bank has determined with regard to its appetite for each risk.

As part of this framework, "Risk Appetite" is defined for the group as the aggregate level and types of risks that the Board of Directors is willing to assume, in line with the company's risk capacity to achieve its strategic and commercial objectives.

At operational level, risk appetite is reflected by relevant limits and alert thresholds. The indicators, which may be qualitative and/or quantitative, used to set these limits, are in place for the company's major risks, as is the process of alert escalation up to the Board of Directors.

The Board of Directors' Risk Committee ascertains the smooth running of this process, which is subject to a general review at least once a year. In parallel, the most critical risks are presented quarterly to the Board of Directors' Risk Committee.

#### **2 – ORGANIZATION OF RISK CONTROL**

The overall risk monitoring process at Mobilize F.S. group is managed at three levels by distinct functions:

- 1<sup>st</sup> level controls is done by:
- The operational staff in charge of day-to-day risk management within their own area of responsibility. They decide on and are responsible for risk-taking within the operations they conduct to achieve goals assigned to them. They exercise such responsibility in compliance with the risk management rules and limits set by the "Corporate" risk steering functions;
- the functional departments in charge of risk definition, rules, management methods, measurement and monitoring at the corporate level. Each department, in its area of expertise, manages and oversees the risk management system via guidelines and country objectives. Risk is monitored by periodic dedicated committees in both the subsidiaries and centrally. These departments rely on local representatives for risk measurement and exposure monitoring and ensure that limits are respected at the group level.
- 2<sup>nd</sup> level controls comprises:
- The Internal Control department, who reports to the Chief Risk Officer, is responsible for directing the general internal control system for the entire group. In terms of internal control supervision in the Mobilize F.S. group subsidiaries, the Director of the Internal Control department is supported by Internal Controllers who report to him/her functionally. The Internal Controllers report hierarchically to the CEO of the subsidiaries. Similarly, the Director of the Internal Control department is supported by referents within the central functions to manage the internal control supervision system within theMobilize F.S. group departments. Internal Controllers at Corporate level and in local entities verify the operations compliance level versus the procedures by checking the compliance with the Group rules;
- The Risk and Banking Regulation department, who reports to the chief Risk Officer, ensures the deployment of the Risk Governance Policy within the group and ensures its consistency with the Risk Appetite Framework (RAF) defined by the Board of Directors; ensures the reliability of risk measurement indicators, the completeness of risk management systems for each risk and the effective exercise of such management; controls, more specifically, the effectiveness of the reporting and alert feedback channels from the subsidiaries to the corporate departments and prepares a summary report on the risks for the management bodies and the Risks Committee of the Board of Directors, as appropriate; verifies the adequacy of the corrective measures developed in the event of failures and their effective implementation by the management functions; plays a central role in monitoring the group's compliance with applicable prudential regulations.
- The Group Compliance Division : is in charge of setting up, deployment and control of compliance program across RCIBS. Its scope covers in particular: ethics (codes of ethics and professional conduct, conflicts of interests management, gifts and invitations), financial crimes management including risk of corruption, money laundering and financing of terrorism, internal/external frauds (other than creditrelated frauds), sanctions and embargos, personal data protection, customer protection. Also, in its compliance control function, Group Compliance division ensures global consistency and efficiency of compliance control system. Group Compliance Division relies on its local network of compliance correspondents, as well as on other functions and departments involved in risk management and control system, such as : group risk control division, internal audit, legal function, performance control and, more generally, all the other business-lines.

 3<sup>rd</sup> level controls refers to the Internal Audit, which aims to provide RCI Banque S.A's Board of Directors and General Management with an overview of the effective level of business operations' control and of the risk steering and management performed by the first two levels.

These three risk controlling lines report to the following committees:

- The Board of Directors and its specialist committees, including the Risk Committee and the Audit and Accounting Committee;
- The Executive Committee and the subsidiaries Management board committees, notably via the Internal Control, Operational Risk and Ethics & Compliance Commitee (at local and central level);
- The operational risk management committees within the company's functions (at local and central level).

The content of the information reported to the Board of Directors' Risk Committee is decided upon during meetings of the latter committee on the basis of proposals submitted by the Executive Board member concerned and the Chief Risk Officer. Exposure to each risk is measured at a frequency appropriate (from daily for risks such as the interest rate risk and monitoring of customer deposits, to monthly in general cases). These measurements are made at the individual entity level and then consolidated. The Risk and Banking Regulation department centralizes the production of the quarterly dashboard delivered to the Board of Directors' Risk Committee.

The risk management system covers all the macro processes of the Mobilize F.S group and includes the following tools:

- the list of main risks for the Mobilize F.S group for which a coordinator, a level of appetite, alert thresholds and limits (Risk Appetite Framework, or RAF) are defined. This list and the Risk Appetite Framework are updated at least once a year in line with the Mobilize F.S group's business model and strategy;
- the operational rules mapping deployed in all of the Mobilize F.S group's consolidated subsidiaries identifies operating risks and the ways in which they are controlled. This operational risk mapping is updated regularly by the functional departments, Process owners carry out a self-assessment of the operational rules control device and perform first level of controls in order to regularly check the operations compliance level versus the procedures;
- the incident collection database helps to identify malfunctions that correspond to predefined criteria and enables the corrective and preventive measures required to control risks to be put in place. This database is used for internal and regulatory reporting purposes. The system sets thresholds and criteria for communicating incidents to executive directors, Board of Directors, Renault Ethics and Compliance Committee, the French Prudential Supervision and Resolution Authority (*Autorité de Contrôle Prudentiel et de Résolution -ACPR*), the European Central Bank (ECB) and French Banking Federation (FBF).

#### THE GOVERNING BODIES

#### THE BOARD OF DIRECTORS

Board of Directors members, like the executive directors, are appointed on the basis of their reputation, knowledge of the company's activity and lines of business, technical and general skills, and experience, acquired for some of them through their duties in the shareholding company.

In addition, they collectively have the knowledge, expertise and experience to understand all the company's activities, including the main risks to which it is exposed, the sales finance sector, the Renault-Nissan-Mitsubishi Alliance and the automotive industry.

They each devote the time and attention necessary to perform their duties, in accordance with current regulations limiting the number of appointments held.

The principles concerning the selection and appointment of directors, *de facto* managers and holders of key positions in the company are described in RCI Banque S.A 's Management Suitability Policy, approved by the Board of Directors on 8 February 2019.

The policy provides in particular a distinct preselection process according to position, a succession plan and an assessment by the Appointments Committee based on specified suitability criteria and taking into consideration a diversity policy for the Board of Directors.

#### Positions held by the members of RCI Banque S.A's Board of Directors

#### Board of Directors as at 31 December 2022

	Position held in RCI Banque S.A	Number of other positions held inside Renault Group	Number of other positions held outside Renault Group
Etienne BORIS	Director of the Board		2 non-executive positions
Philippe BUROS	Director of the Board	1 executive position 5 non-executive positions	
Laurent DAVID	Director of the Board		
Clotilde DELBOS	Chairman of the Board	2 executive positions 2 non-executive positions	1 executive position 2 non-executive positions
Isabelle LANDROT	Director of the Board	3 executive positions2 non- executive positions	
Isabelle MAURY	Director of the Board		1 executive position 1 non-executive positions
Patrick CLAUDE	Director of the Board	2 executive positions 7 non-executive positions	
Thierry PIETON	Director of the Board		
Laurent POIRON	Director of the Board		1 executive position 3 non-executive positions
Nathalie RIEZ- THIOLLET	Director of the Board		

Other members of the management body in its executive function at 31 December 2022

João Miguel LEANDRO Chief Execu	utive Officer	8 non-executive positions	
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Jean-Marc SAUGIER	Deputy Chief Executive Officer and VP Finance and Treasury	1 executive position 3 non-executive positions	1 executive position 2 non-executive positions
Frédéric SCHNEIDER	Deputy Chief Executive Officer and VP Commercial and Strategy	6 non-executive positions	

At 31 December 2022, RCI Banque S.A 's Board of Directors had ten members, including four female members.

On recommendation by the Nominations Committee, the Board of Directors has set a diversity policy consisting in particular of maintaining a minimum proportion of 40% of directors of each sex.

As part of its oversight remit, in order to guarantee effective and prudential management of the establishment, the Board of Directors determines Mobilize F.S group's risk profile in line with set strategic objectives, gives executive directors and the Executive Committee guidance on risk management for implementation/adaptation within the group, and supervises implementation thereof.

In carrying out its duties, the Board of Directors relies in particular on the work of the following committees:

#### • The Risk Committee

The Risk Committee meets at least five times a year. Its role includes examining the risk map and signing off on the definition of risks, and analyzing and authorizing group risk limits in line with the Board's risk appetite and with a view to assisting the Board in terms of oversight. It is also responsible for analyzing action plans in the event that limits or notification thresholds are exceeded, and for examining pricing systems for products and services. In parallel with the remuneration Committee, it also has the task of examining whether the remuneration policy is compatible with the Company's risk exposure. So that it can advise the Board of Directors, this Committee is also responsible for the analysis and approval of the internal control report, the ICAAP and ILAAP systems, the recovery plan, and significant aspects of the rating and estimating processes derived from the Company's internal credit risk models.

#### • The Accounts and Audit Committee

The Accounts and Audit Committee meets at least three times a year. It is responsible for preparing, presenting and monitoring the financial statements, overseeing the statutory audit of the separate and consolidated financial statements, monitoring the independence of the statutory auditors and the definition of their non-auditing services, recommending the appointment of the statutory auditors and monitoring their rotation, verifying the effectiveness of internal control and risk management systems, reviewing the audit plan, analyzing the audits carried out and reviewing investments in unconsolidated companies.

#### • The Remunerations Committee

The Remunerations Committee meets at least twice a year. Its main task is the annual review of the remuneration policy of management body and Chief Risk Officer. It also prepares decisions for the Board of Directors regarding the remuneration of individuals with an impact on risk and risk management.

#### • The Nominations Committee

The Nominations Committee meets at least twice a year. Its main task is to recommend members for the Board of Directors. It is also in charge of the annual review of the Board of Directors, including its structure, membership, gender diversity and breadth of directors' knowledge, skills and experience. It submits nominations to the Board for Executive Directors, the Chief Executive Officer, Deputy Chief Executive Officers, Chief Risk Officer and Chief Compliance Officer.

#### SENIOR MANAGEMENT

#### **Managerial systems**

In accordance with the CRD IV application order and 3 November decree on internal control, the duties of the Chairman and Chief Executive Officer are separate.

As of 31 December 2021, the company's Senior Management and *de facto* managers (within the meaning of Article L.511-13 of France's Monetary and Financial Code) are assumed under the responsibility of João Miguel Leandro, Chief Executive Officer, Jean-Marc Saugier, Deputy

Chief Executive Officer and V.P. Finance and Treasury , and Frédéric Schneider, Deputy Chief Executive Officer and V.P. Commercial and Strategy.

The Chief Executive Officer holds the broadest powers to act under any circumstances on the company's behalf, within the limits of the corporate object and conditional on those powers that the law expressly attributes to shareholders' meetings and the Board of Directors. He is authorized to grant sub delegations or substitutions of powers for one or more specific transactions or categories of transaction.

The Deputies Chief Executive Officer hold, as regards third parties, the same powers as the Chief Executive Officer.

#### The executive committee

The Mobilize F.S group's Executive Committee contributes to the Group's direction of policy and strategy. It is the reference body which approve action plans when alert thresholds or limits are exceeded. It is also arbitration body when risk reduction actions affect the company's other objectives. The Executive Committee oversees the activity and risks in accordance with the guidelines ("Risk Appetite Framework") laid down by the Board of Directors via the Risk Committee.

In addition, Senior Management relies in particular on the following committees to manage the Group's risk control:

- the Financial Committee which reviews the following themes: economic analyses and forecasts, cost of the resource, liquidity risk, rate risk and counterparty risk on the Group's various perimeters and subsidiaries. Changes in Mobilize F.S holding's balance sheet and profit & loss account are also analyzed to make necessary adjustments to intra-Group transfer prices,
- the Capital and Liquidity Committee which steers the funding plan and ensures that the group's solvency level enables it to ensure its development while meeting the expectations of the various stakeholders (regulators, rating agencies, investors, shareholder) and maintaining good resilience to stress scenarios,
- the Group Commitments Committee which validates commitments beyond the authority of subsidiaries and to which the Group Commitments Director reports on compliance with commitment standards and powers,
- the Group Credit Risk Committeeassesses the credit quality of new retail customer production and subsidiaries' performance as regards recovery and targets, and analyzes the cost of risk for the Group and the main countries. On dealer network activity, it reviews changes in outstandings and stock rotation indicators as well as changes in the classification of dealerships and outstandings,
- the Regulatory Committee which reviews major changes in regulations, prudential oversight and action plans, and validates internal rating models and the associated management system,
- the Internal Control, Operational Risk and Ethics & Compliance Committee manages the whole of the Group's internal control system, checks its quality and related mechanisms and adapts resources, systems and procedures. It details, runs and monitors the principles of the operational risk management policy and the principles of the compliance monitoring system. It monitors the progress in action plans. An Internal Control, Operational Risks and Compliance Committee operates in the Mobilize F.S group subsidiaries.
- the New Product Committee which validates new products before they are put on the market, ensuring in particular that new products comply with the Group's commercial policy, the Group's budgetary requirements, legislation applicable locally, the protection of the client's interest and the Group's risk governance.
- the IT Committee, which validates the IT orientations and strategy by considering the associated risks, and which reviews the IT projects, the IT security and the IT/IS Budget.

At local level, the dedicated committees control the operational management of risks in line with the defined framework.

#### **3 - RISK PROFILE - RISK APPETITE STATEMENT**

The Risk Appetite Statement is approved annually by the Board of Directors on the proposal of the Risk Committee. The Group has established a Risk Appetite Framework and a Risk Appetite Statement, which are intended to formalize the Mobilize F.S group's tolerance of the risks to which it is exposed.

The risk profile is determined in accordance with the group's values and strategy and considering the environment in which it operates. The risk profile is determined based on all risks inherent in the Mobilize F.S group's activities in Europe and worldwide. These are identified in the group's risk mapping and are regularly assessed.

The risk profile is taken into account when working out and implementing rules on managing the said risks, more particularly to steer decisionmaking on risks in line with the Board of Directors' risk appetite level and the group strategy.

The risk profile or risk appetite is implemented within the group by the Executive Committee through the committees it chairs (Financial Committee, Capital and Liquidity Committee, Credit Risk Committee, Internal Control, Operational Risk and Ethics & Compliance Committee, etc.), which are responsible for monitoring the main risks to which the group is exposed. In addition, the group's strategic processes, such as capital and liquidity management, are developed in accordance with the Risk Appetite Statement; during the budgetary exercise, the forecasts for the key indicators of the Risk Appetite Framework are compared with the thresholds defined in the Risk Appetite Framework.

The adequacy of the risk profile and risk exposure is monitored by the Executive Committee and by the Board of Directors through its Risk Committee. The Board of Directors also carries out an annual review and validation of the Risk Appetite Framework.

The implementation of the group's risk appetite is based on four components: (i) the definition of common reference frameworks, (ii) the existence of a set of limits in line with those defined by the regulations, (iii) the allocation of responsibilities and expertise between the central body and the entities, and (iv) the functioning of governance within the group and the various entities, which allows for the effective implementation of the system devoted to risk appetite.

The risk appetite framework may be adjusted at least annually and particularly during the strategic plan development process. Risk appetite is specified through two types of thresholds:

- A limit: the maximum level that the bank is willing to assume
- An alert threshold: the level of risk that triggers a notification to the Board of Directors when it concerns a regulatory ratio and to the Risk Committee for all risks monitored at its level, or a notification to the Executive Committee for all risks.

When a limit is crossed, an action plan is implemented to bring it back to the appropriate level, and the Board of Directors is notified in the case of critical risks and the Executive Committee in the case of significant risks.

The crossing of the alert threshold leads to the planning of a set of risk reduction measures applicable in order to prevent the limit being exceeded.

The risk profile is monitored by means of indicators that are tracked at a frequency that varies from daily to quarterly depending on the indicators and risks. These indicators are the subject of a quarterly risk dashboard produced by the Risk and Banking Regulation department and presented to the Executive Committee and the Board of Directors' Risk Committee. For example, the following indicators are included in the Risk Appetite Framework and are listed in the Key Figures of the section of Part I – Summary of risk:

- the CET1 ratio and the total capital ratio
- the leverage ratio
- The liquidity coverage ratio
- the net stable funding ratio
- the cost of risk

The Mobilize F.S group aims to support the business development of the Renault-Nissan-Mitsubishi Alliance's car brands, in particular through its key role in financing dealership networks and in developing customer loyalty. This is reflected in:

- Maintaining high levels of profitability and adequate solvency, which is the guarantee of the reliability of this commitment vis-à-vis the shareholder;
- A refinancing policy based on diversifying funding sources and on building up adequate liquidity reserves;
- A financing and service offer that is constantly adapted to the needs of our clients and is distributed through physical and digital channels that facilitate access;
- A particular attention to the conformity of the products and services marketed and to the quality of the information transmitted to customers, in particular by ensuring compliance with good practices related to sales and ethical issues, which may impact the Group's reputation
- An integration into the group's strategy of issues related to environmental and social transitions and corporate social responsibility challenges.

A responsible and measured approach is in the center of a risk-taking decision process at Mobilize F.S group. The main risks are subject to a strict risk steering framework, in line with the risk appetite defined by the Board of Directors:

#### Risks related to commercial deployment:

a) **Concentration risk** arises from a significant accumulation of exposures to certain categories, sectors or markets. The purpose of monitoring this risk is to determine the maximum level of concentration that the bank is prepared to take in the course of its business, in accordance with its strategic plan.

b) **Strategic risk** is assessed and monitored with the aim of enabling the company to achieve the results of its strategic plan. It is based in particular on the monitoring of external factors such as economic crises, pandemics, etc., as well as the performance of the company's products and investments, and its ability to maintain a high level of profitability and customer satisfaction.

c) **Geopolitical risk** is analyzed by taking into account macroeconomic indicators, market indicators and external ratings. Cross-border loans and capital investments are subject to a system of limits.

d) **Climate and environmental risks** have been included in the Group's list of principal risks since the end of 2021. The identification of these risks and their criticality rating has been established through the corresponding mapping, which makes it possible to list the expected impacts of physical and transition risks. The appetite framework has been completed with the definition of a Risk Appetite Framework in 2022 whose main indicators are currently as follows:

- Reduction of CO2 emissions

- ESG rating

- Number of specific commercial offers for electric vehicles.

These indicators will be monitored and analyzed to adapt to future changes in climate and environmental risks within the Group.

- The **solvency risk** is controlled with a view to maintaining:

a) a necessary security margin regarding prudential requirements, to reflect RCI high levels of profitability and capacity to adapt dividend paid to the single shareholder;

b) and an "investment grade" rating level by credit rating agencies;

#### - Financial risks:

a) The **liquidity risk** is assessed and controlled monthly. It is managed in such a way as to ensure the company's continuity of business for a minimum period in various stress scenarios, including assumptions of financial market closure and mass withdrawals of deposits. A limit of 6 months' business continuity has been set for centrally funded subsidiaries (3 months for locally funded subsidiaries), with the associated alert thresholds set considerably over such levels.

b) The **interest-rate risk** is monitored daily. Since March 2021, it has been measured on the basis of scenarios of parallel increase or rotation of the rate curves, the amplitude of which depends on the currency, in accordance with EBA guidelines. Interest rate risk is limited by a sensitivity limit of €70 million.

c) **Currency risk** can be broken down into structural currency risk, which arises from the Group's long-term investments in the equity of its foreign subsidiaries, and transactional currency risk, which arises from cash flows denominated in currencies other than the parent company currency. The position and compliance with these limits are presented monthly to the Finance Committee or the Capital and Liquidity Committee.

#### - Product risks:

- a) The credit risk:
- 1. The **retail and corporate customer** risk is monitored from both the portfolio and new business perspectives. Its management is based on tracking the cost of risk in relation to set targets, with strong monitoring of underwriting and collection particularly under stressed conditions;
- 2. The **wholesale** risk is controlled by monitoring the financial situation of dealers, thus contributing to the control of credit risk on outstandings, while ensuring the sustainability of dealer networks;

For both these risks, the target is to keep the overall cost of risk at a consolidated level below or equal to 1% of outstandings.

b) The residual value risk is assessed and controlled in order to minimize potential losses on end-of-contracts sales. It has recently been adjusted to support the company's ambitions to develop its used vehicle and operational rental business. Specific monitoring and rules aim at mitigating the risk.

- **Operational risks** including risks of non-compliance (legal and conduct risk, tax, AML/CFT, BRRD regulation, fraud, reputation, business continuity,, IT, personal data protection, corruption, etc.) are covered by a relevant risk mapping, specific procedures and controls, and are subject to monitoring by dedicated committees. Reporting at Board of Directors' Risk Committee and/or Executive Board level ensures compliance with alert thresholds and limits, set in order to minimize any risk of penalties or harm to the company's image and reputation.

More specifically, IT and business continuity risks are subject to controls and regular tests, particularly in terms of IT security, to ensure that Mobilize F.S. Group is able to maintain its activities, and to limit losses in the event of a serious disruption. The results and implementation of remediation plans are subject to limits and are monitored by a dedicated committee.

External "interconnections" with third parties that provide significant services to Mobilize F.S group mainly concern: dealer networks, technical solution providers for RCI's (retail) customer deposit systems, banking and insurance partners (through joint ventures or not), Renault for its IT infrastructure, etc. Essential outsourced services are based on strong contracts and partners, which means that continuity of service would be maintained.

Internal "interconnections" concern two main areas:

- Refinancing: RCI Banque S.A acts as a central refinancing unit, borrowing on the markets and then making available to some of its subsidiaries and branches the funds they need to finance their business. At the same time, group entities that collect savings or carry out securitizations, as well as insurance companies, deposit their surpluses with RCI Banque SA.
- Information systems: Internal IT solutions are provided by certain countries to RCI entities, such as RCI France for the networks business management system and the accounting system

#### 4 - STRESS TESTS

Stress tests or what-if analyses are a favored measurement of the resilience of the group, its activities and portfolios, and form an integral part of its risk management. Stress tests are based on hypothetical, harsh yet plausible economic scenarios.

#### The stress tests process includes:

- An overall stress exercise as part of the ICAAP process (Internal Capital Adequacy Assessment Process) which is carried out as part
  of the regulatory exercise at the beginning of the year and on a quarterly basis for the rest of the year. It covers all of the group's
  activities and in 2022 was based on several main scenarios: a central scenario based on the budget trajectory, a macro-economic
  stress scenario, an idiosyncratic scenario, a combined scenario that includes a combination of macroeconomic and idiosyncratic
  effects, and reverses stress test. Projections of potential losses in respect of the establishment's risks are estimated over a threeyear period;
- Liquidity stress tests ensure that the time frame in which the group can continue to operate is assured in a stressed market environment;
- Stress tests capturing the group's sensitivity to interest rate and foreign exchange risks. Interest rate risk is measured with the aid of yield curve translation and distortion scenarios;
- Stress tests designed by the EBA (European Banking Authority) or conducted within the supervisory framework of the ECB (European Central Bank) on the basis of a methodology common to the participating banks.

#### 5 - REMUNERATION POLICY

#### **EU REMA - Remuneration policy**

The remuneration policy for individuals whose professional activities have a significant impact on Mobilize F.S group' risk profile is presented to and approved by the Remuneration Committee and the Board of Directors.

The Remuneration Committee met two times in 2022. As of 31 December 2022, the members of the Remuneration Committee were C. Delbos, P. Buros and L. Poiron.

The fixed component of pay reflects the level of responsibility of the position held. The variable component of the pay is intended to reward the performance achieved. This variable component depends heavily on the consolidated financial and commercial results achieved by the Mobilize F.S group. The variable component of remuneration is capped at a percentage of the fixed salary. This percentage is always lower than 100% or equal to 100%, so Mobilize F.S group complies with regulations on variable remuneration.

The criteria used to measure the performance for the fiscal year 2022 are : the operating margin per country and on a consolidated basis at the group; the sales margin on new financing and services contracts, measured per country and on a consolidated basis ; the RORWA measured on a consolidated basis at the group ; the commercial margin on new financing and service contracts, measured by country minus the commercial means by country, the actions dashboard per country and at the Corporate level ; the NPS « Net Promoter Score » per country and on a consolidated basis at the group; Operating expenses as a % of Group Average Productive Assets; the RCS "Risks/Compliance/Security"

KPI, which measures the completion of actions related to Risks, Compliance and Security per country and on a consolidated basis, under the control of Corporate Internal Control Department ; the individual contribution to the objectives of various departments assessed by the employee's line manager. Most of these criteria are consistent with those used in the fiscal year 2021.

In the fiscal year 2022, 116 individuals had significant impact on the risk profile. Their fixed remuneration in 2022 came to a total of 13,098,752 euros. Their variable remuneration in 2022 totaled 3,767,151 euros, representing 28,76% of the total fixed remuneration, or 22,34% of the total fixed and variable remuneration.

Mobilize F.S group's activities relate exclusively to car finance and services. It is a field of business in which sub-fields of business have no significant differences. In addition, remuneration policy is the same across the whole RCI Banque S.A perimeter. Consequently, it is not necessary to break down these amounts per field of business.

According to the type of position, these remunerations breaks down as follows:

- Executive Committee: total fixed remuneration= 2,228,648 euros; total variable remuneration = 988,348 euros
- Control functions: total fixed remuneration = 1,127,351 euros; total variable remuneration = 210,105 euros
- Corporate functions excluding Executive Committee and control: total fixed remuneration = 1,483,406 euros; total variable remuneration = 409,065 euros
- Other positions: total fixed remuneration = 8,179,347 euros; total variable remuneration = 2,095,258 euros

In 2022, the external directors of the Board of Directors received remuneration for their duties in the amount of 143,875 euros.

No employee receives an annual salary of more than 1,000,000 euros.

Part of the variable remuneration awarded to the individuals whose professional activities have a significant impact on the risk profile of RCI Banque S.A is subject to a deferral, the duration of which has been updated starting the fiscal year 2021 from three to five years beyond the first payment, which itself is made at the end of the reference fiscal year. This policy of spreading the variable remuneration has been updated for the fiscal year 2021, in accordance with Directive (EU) 2019/878.

As a reminder, RCI Banque S.A introduced a policy of deferring variable remuneration as of the fiscal year 2016, with initial application in early 2017.

The policy of deferring variable remuneration only applies to the beneficiaries eligible for variable remuneration of more than 50,000 euros; 40% of the variable remuneration is then deferred over a period of five years as indicated above.

During each year of the three years of deferral for years prior to 2021, one-third of the deferred amount may be released, provided that RCI Banque S.A has achieved a certain level of Pre-Tax Income, expressed as a percentage of average performing outstanding:

- 1. The amount allocated in the year following the reference year is paid 50% in cash and 50% by payment of funds into a Subordinate Term Account.
- 2. From the fiscal year 2018 to 2020, the amount paid up over each of the 3 years of deferred is paid in full by the payment of funds into a Subordinate Term Account.
- 3. As from the fiscal year 2021, the amount released during each of the five years of deferral is paid in full by the payment of funds into a Subordinate Term Account.

In the event that a serious event affecting Mobilize F.S group's solvency occurs, in accordance with current legislation and regulations, the beneficiary may see the value of the funds allocated to the Subordinated Term Account reduced to zero and the related remuneration definitively lost. In such an event therefore, withdrawal of funds at the end of the retention period is impossible, and no remuneration will be payable.

The Subordinated Term Account shall be fully deleted and its repayment value reduced to zero should any of the following events occur:

- If the CET1 solvency ratio, defined according to the terms of Article 92 (1) (a) of the CRR, is less than 7%;
- If the banking regulator starts resolution proceedings against RCI Banque S.A.

Lastly, if the beneficiary is the subject of an investigation and/or disciplinary proceedings into a potential breach or action or misconduct that could have impacted directly or indirectly on Mobilize F.S group's Pre-Tax Income or Operating Margin, or that might indicate a lack of fitness or propriety, allocation of the deferred amount shall be suspended until such time as the findings of the investigation or disciplinary

proceedings are known. If no breach or misconduct is identified and no sanctions imposed, the beneficiary's eligibility for the deferred remuneration will be maintained. If a breach or misconduct is identified and sanctions imposed, then the beneficiary will no longer be eligible for that deferred remuneration.

Thus, in light of the internal organization of Mobilize F.S group and its nature, scope and low complexity of its activities, RCI Banque S.A has put in place since 2016 a remuneration policy that guarantees a principle of deferred and conditional payment for individuals whose professional activities have a significant impact on the risk profile. This principle will be re-assessed on a regular basis if the exposure to risks changes.

As of fiscal year 2021, this policy for the spreading of variable compensation is updated to take into account the amendments made to Directive 2013/36/EU by Directive (EU) 2019/878, the transposition of which took effect on December 29, 2020.

At the end of 2022, with the application of the above provisions, the deferred remuneration situation is as follows:

- For the fiscal year 2018, deferred amounts determined in 2019 represented a total of 511,589 euros, spread over 2020, 2021 and 2022. Of that total, amounts that could be paid in 2020, 2021 and 2022 conditional on confirmation were paid in full. There are no further amounts deferred beyond 2022 in respect of the fiscal year 2018;
- For the fiscal year 2019, deferred amounts determined in 2020 represented a total of 510,549 euros, spread over 2021, 2022 and 2023. Of that total, amounts that could be paid in 2022 conditional on confirmation were paid in full; they represent a sub-total of 170,183 euros. The amounts that remain deferred in respect of the fiscal year 2019 to 2023 amount to 170,183 euros.
- For the fiscal year 2020, amounts determined in 2021 represented a total deferred of 205,422 euros, spread over 2022, 2023 and 2024. Of this total, the amounts that can be paid in 2022 subject to confirmation have been confirmed and paid in full; they represent a subtotal of 68,474 euros. Amounts still to be deferred in respect of the fiscal year 2020 over the years 2023 and 2024 amount to 136,948 euros.
- For the fiscal year 2021, amounts determined in 2022 represented a total deferred of 611,848 euros, spread over the years from 2023 to 2027.
- Thus, at the end of 2022, there remains no deferred amount for the fiscal year 2018, and for all the fiscal years 2019, 2020 and 2021, the amounts deferred over the years 2023 to 2027 represent a total of 918,979 euros.

No severance payments were made to those whose professional activities have a significant impact on the risk profile of Mobilize F.S group in 2022.

### EU REM1 - Remuneration awarded for the financial year

			а	b	с	d
			MB Supervisory	MB Management	Other senior	Other identified staff
			function	function	management	Other identified start
1		Number of identified staff	10	3	9	94
2		Total fixed remuneration	79 500	822 817	1 405 831	10 790 104
3		Of which: cash-based	79 500	822 817	1 405 831	10 790 104
4		(Not applicable in the EU)				
EU-4a	Fixed remuneration	Of which: shares or equivalent ownership interests				
5		Of which: share-linked instruments or equivalent non-cash instruments				
EU-5x		Of which: other instruments				
6		(Not applicable in the EU)				
7		Of which: other forms				
8		(Not applicable in the EU)				
9		Number of identified staff				
10		Total variable remuneration	64 375	478 672	509 676	2 714 427
11		Of which: cash-based	64 375	180 194	229 289	2 369 880
12		Of which: deferred				
EU-13a		Of which: shares or equivalent ownership interests				
EU-14a	Variable	Of which: deferred				
EU-13b	remuneration	Of which: share-linked instruments or equivalent non-cash instruments				
EU-14b		Of which: deferred				
EU-14x		Of which: other instruments	0	298 478	280 387	344 548
EU-14y		Of which: deferred	0	298 478	280 387	344 548
15		Of which: other forms				
16		Of which: deferred				
17	Total remuneration (	2 + 10)	143 875	1 301 489	1 915 507	13 504 531

### EU REM2 - Special payments to staff whose professional activities have a material impact on institutions' risk profile (identified staff)

		а	b	С	d
		MB Supervisory function	MB Management function	Other senior management	Other identified staff
	Guaranteed variable remuneration awards				
1	Guaranteed variable remuneration awards - Number of identified staff				
2	Guaranteed variable remuneration awards -Total amount				
3	Of which guaranteed variable remuneration awards paid during the financial year, that are not taken into account in the bonus cap				
	Severance payments awarded in previous periods, that have been paid out during the financial year				
4	Severance payments awarded in previous periods, that have been paid out during the financial year - Number of identified staff				
5	Severance payments awarded in previous periods, that have been paid out during the financial year - Total amount				
	Severance payments awarded during the financial year				
6	Severance payments awarded during the financial year - Number of identified staff				
7	Severance payments awarded during the financial year - Total amount				
8	Of which paid during the financial year				
9	Of which deferred				
10	Of which severance payments paid during the financial year, that are not taken into account in the bonus cap				
11	Of which highest payment that has been awarded to a single person				

No guaranteed variable compensation or severance payments have been granted in 2022

### EU REM3 - Deferred remuneration

	а	b	с	d	e	f	EU - g	EU - h
Deferred and retained	Total amount of			Amount of	Amount of	Total amount of	Total amount of	Total of amount of
emuneration	deferred remuneration	Of which due to vest in	Of which vesting in	performance	performance	adjustment during the	deferred remuneration	deferred remuneration
	awarded for previous	the financial year	subsequent financial	adjustment made in	adjustment made in	financial year due to ex	awarded before the	awarded for previous
	performance periods		years	the financial year to	the financial year to	post implicit	financial year actually	performance period that
			,	deferred remuneration		adjustments	paid out in the	has vested but is subject
				that was due to vest in	that was due to vest in	(i.e.changes of value of		to retention periods
				the financial year	future performance	deferred remuneration	,	
				ane maneiar year	years	due to the changes of		
					years	prices of instruments)		
						prices of instruments)		
AB Supervisory function								
Cash-based								
Shares or equivalent								
ownership interests								
Share-linked instruments or								
equivalent non-cash								
instruments								
Other instruments								
Other forms								
AB Management function	482 258	108 814	373 644				108 814	
Cash-based							0	
Shares or equivalent								
ownership interests								
Share-linked instruments or								
equivalent non-cash								
instruments								
Other instruments	482 258	108 814	373 644				108 814	
Other forms	402 230	100 014	575 044				100 014	
Other senior management	184 576	50 534	134 042				50 534	
Cash-based	104 570	50 554	134 042				0	
							Ŭ	
Shares or equivalent								
ownership interests								
Share-linked instruments or								
equivalent non-cash								
instruments								
Other instruments	184 576	50 534	134 042				50 534	
Other forms	104 570	50 554	134 042				50 554	
Other identified staff	661 131	249 839	411 292				249 839	
Cash-based	001101	213 000	111 202	1			0	
	1			1			, , , , , , , , , , , , , , , , , , ,	
Shares or equivalent								
ownership interests								
Share-linked instruments or								
equivalent non-cash								
instruments								
Other instruments	661 131	249 839	411 292				249 839	
Other instruments Other forms	001 131	249 839	411 292	+			249 839	
	1 328 165	409 186	918 979		+		409 187	

# EU REM4 - Remuneration of 1 million EUR or more per year

EUR	Identified staff that are high earners as set out in Article 450(i) CRR
1 000 000 to below 1 500 000	0
1 500 000 to below 2 000 000	0
2 000 000 to below 2 500 000	0
2 500 000 to below 3 000 000	0
3 000 000 to below 3 500 000	0
3 500 000 to below 4 000 000	0
4 000 000 to below 4 500 000	0
4 500 000 to below 5 000 000	0
5 000 000 to below 6 000 000	0
6 000 000 to below 7 000 000	0
7 000 000 to below 8 000 000	0
To be extended as appropriate, if further payment	
bands are needed.	0

No remuneration of 1 million euros or more paid in the year 2022

### EU REM5 - Information on remuneration of staff whose professional activities have a material impact on institutions' risk profile (identified staff)

	Manage	Business areas								
	MB Supervisory function	MB Management function	Total MB	Investment banking	Retail banking	Asset management	Corporate functions	Independent internal control functions	All other	Total
Total number of identified staff										116
Of which: members of the MB	10	3	13							
Of which: other senior management							7	2		
Of which: other identified staff					36		12	10	36	
Total remuneration of identified staff	143 875	1 301 488	1 445 363		5 103 396		3 405 782	1 739 652	5 171 209	
Of which: variable remuneration	64 375	478 672	543 047		1 040 715		808 465	320 381	1 054 543	
Of which: fixed remuneration	79 500	822 817	902 317		4 062 682		2 597 317	1 419 271	4 116 665	

# **III - CAPITAL MANAGEMENT AND CAPITAL ADEQUACY**

#### **1** - APPLICABILITY - PRUDENTIAL SCOPE

The prudential scope used to calculate the solvency ratio is the scope of consolidation described in the IFRS notes to the financial statements, with the exception of the exemptions described below in respect of CRR prudential consolidation methods.

The Mobilize F.S group has not opted for the so-called "conglomerates" option; therefore, the solvency ratio is calculated "exclusive of insurance", eliminating the group insurance companies' contributions from the denominator.

Exemptions in respect of chapter 2 section 2 of the CRR (regulatory consolidation): Insurance companies based in Malta are recognized by the equity method, in accordance with Article 18.7 of the CRR.

Furthermore, entities consolidated for accounting purposes by the proportional consolidation method before application of IFRS 11 and now deemed consolidated for accounting purposes by the equity method, remain prudentially consolidated by the proportional consolidation method in accordance with Article 18.4 of the CRR. Information on these entities and their consolidation method for accounting purposes is presented in note 8 to the consolidated financial statements. The Turkish entity is consolidated by proportional consolidation within the regulatory scope (see table LI3)

With regard to liquidity ratios, only entities fully consolidated within the prudential scope are retained, in accordance with Article 18.1 of the CRR.

Both the accounting and prudential scopes of consolidation hold the same entities and the differences in methods of consolidation have no impact on the different entries in equity. Therefore, no difference is to be noticed between the two scopes of consolidation regarding the different items present in equity.

# EU LI1 - Differences between accounting and regulatory scopes of consolidation and mapping of financial statement categories with regulatory risk categories

In millions of euros	values as reported in published	Carrying values under					
	financial statements	scope of prudential consolidation	Credit risk framework	Counterparty credit risk framework	Securitisatio n framework	Market risk framework	Not subject or deduction from own funds
	(a)	(b)	(c)	(d)	(e)	(f)	(g)
Assets							
Cash and balances at central banks	5 874	5 874	5 874				
Derivatives Financial assets at fair value through other	434	434		434			
comprehensive income	521	341	341				
Financial assets at fair value through profit or loss	119	119	119				
Financial assets at amortised cost							
Amounts receivable from credit institutions	1 690	1 666	1 666				
Loans and advances to customers	48 631	48 817	48 847				-30
Current tax assets	166	41	41				
Deferred tax assets	220	167	160				7
Adjustment accounts & miscellaneous assets	1 041	1 073	1 035				38
Non-current assets held for sale	19	19	19				
Investments in associates and joint ventures	66	175	175				
Operating lease transactions	1 383	1 383	1 383				
Tangible and intangible non-current assets	123	123	89				34
Goodwill	137	137					137
Total assets	60 424	60 370	59 750	434			186
Liabilities							
Central Banks	3 715	3 715					3 715
Derivatives	351	351					351
Financial liabilities at fair value through profit or loss							
Amounts payable to credit institutions	2 012	2 012					2 012
Amounts payable to customers	25 473	25 939	42				25 897
Debt securities	18 108	18 108					18 108
Current tax liabilities	133	44					44
Deferred tax liabilities	818	819					819
Adjustment accounts & miscellaneous liabilities	2 004	1 998	8				1 990
Non-current liabilities held for sale	1	1					1
Provisions	188	188					188
Insurance technical provisions	425						
Subordinated debt - Liabilities	886	886					886
Equity	6 310	6 310					6 310
Total liabilities	60 424	60 370	50				60 320

# EU LI2 - Main sources of differences between regulatory exposure amounts and carrying values in financial statements

			Items subject to :						
In millions of euros	Total	Credit risk framework	Counterparty credit risk framework	Securitisation framework	Market risk framework				
Assets carrying value amount under the scope of prudential consolidation (as per template LI1)	60 184	59 750	434						
Liabilities carrying value amount under the scope of prudential consolidation (as per template LI1)	50	50							
Total net amount under the scope of prudential consolidation	60 134	59 700	434						
Off-balance-sheet amounts	4 370	4 370							
Differences in valuations	-1	-1							
Differences due to different netting rules, other than those already included in row 2									
Differences due to consideration of provisions	780	780							
Differences due to the use of credit risk mitigation techniques (CRMs)	-717	-717							
Differences due to credit conversion factors	-563	-563							
Differences due to Securitisation with risk transfer									
Other differences	173	-243	416						
Exposure amounts considered for regulatory purposes	64 176	63 326	850						

## EU LI3 - Outline of the differences in the scopes of consolidation (entity by entity)

	Method of		Method of				
Name of the entity	accounting	Full consolidation	Proportional consolidation	Equity method	Neither consolidated nor deducted	Deducted	Description of the entity
RCI Services Ltd	Full consolidation			Х			Insurance Company
RCI Insurance Ltd	Full consolidation			Х			Insurance Company
RCI Life Ltd	Full consolidation			Х			Insurance Company
ORFIN Finansman Anonim Sirketi	Equity method		Х				Credit institution

Legal basis	Row number	Qualitative information							
Article 436(b) CRR	(a)	Differences between columns (a) and (b) in template EU Ll1	The main differences between the two columns of the EU LI1 table come from the differences in the consolidation method of the Turkish JV and the insurance companies: The Turkish entity is accounted for under the equity method in the accounting scope and proportionally consolidated in the prudential scope. Insurance companies are accounted for using the equity method in the prudential scope but are fully consolidated in the accounting scope Therefore, loans and receivables to customers are higher within the prudential scope.						
Article 436(d) CRR	(b)	Qualitative information on the main sources of differences between the accounting and regulatoy scope of consolidation shown in template EU LI2	<ul> <li>The main differences come from the addition of off-balance sheet items (financing commitments given to customers) weighted by the CCF, credit risk mitigation techniques (see part 7) and the impairments not taken into account under the advanced method (art. 166)</li> <li>On the "Other" line are mainly: <ul> <li>additional exposures calculated as part of counterparty credit risk (SA CCR),</li> <li>the application of 1/t on the residual values of contracts recognised as operating leases (art. 134.7. CRR – t being the number of years before the end of the lease agreement). This reduces the accounting exposure of the residual value (678 M€) to a prudential exposure of 441 M€ in credit risk.</li> </ul> </li> </ul>						

#### EU LIA - Explanations of differences between accounting and regulatory exposure amounts

### EU LIB - Other qualitative information on the scope of application

Legal basis	Row number	Qualitative information								
Article 436(f) CRR	(a)	Impediment to the prompt transfer of own funds or to the repayment of liabilities within the group	Unless there are any occurrences of restrictions that may be imposed by local regulators, there is no impediment to the transfer of equity between subsidiaries. No impediment to the repayment of liabilities within the group.							
Article 436(g) CRR	(b)	Subsidiaries not included in the consolidation with own funds less than required	There is no non-consolidated bank within the group.							
Article 436(h) CRR	(c)	Use of derogation referred to in Article 7 CRR or individual consolidation method laid down in Article 9 CRR	RCI Banque S.A and DIAC SA have both received a waiver to the application of prudential requirements on an individual basis.							
Article 436(g) CRR	(d)	Aggregate amount by which the actual own funds are less than required in all subsidiaries that are not included in the consolidation	There is no non-consolidated bank within the group.							

### 2 - SOLVENCY RATIO

#### SOLVENCY RATIO (OWN FUNDS AND REQUIREMENTS)

In September 2007 the French Prudential Supervision and Resolution Authority granted Mobilize F.S group individual exemptions from solvency ratio compliance for French credit institutions Diac SA and RCI Banque S.A., as the exemption conditions imposed by Article 4.1 of CRBF regulation 2000-03 were met by the group.

The switch to Directive 2013/36/EU does not call into question the individual exemptions granted by the French Prudential Supervision and Resolution Authority before 1st January 2014, on the basis of previous regulatory provisions.

The group still complies with the framework of requirements provided in Article 7.3 of the CRR:

- There is no impediment to the transfer of own funds between subsidiaries;
- The risk measuring and control systems within the meaning of the ministerial order of 3 November 2014 on internal control are implemented on a consolidated basis, subsidiaries included.

Accordingly, the Mobilize F.S group is exempted from compliance on an individual basis with the solvency ratio for each of its French finance companies. However, it monitors changes in this ratio at group consolidated level every month.

The overall solvency ratio lands at 16.84% at the end of 2022 (of which the CET1 ratio was 14.47%), compared to 17.68% at the end of December 2021 (of which the CET1 ratio was 14.76%).

These ratios include the interim profits at the end of December 2022, net of the share of the annual dividend that RCI Banque S.A. plans to distribute to its shareholder, in accordance with article 26.2 of the CRR and the conditions of ECB decision 2015/4.

The fall in the overall ratio is explained by the increase in RWEA (+€2,008m) mostly due to the increase of the Dealer network activity (+€1,542m) as well as by the integration of structural exchange rate risk in the market risk component (+€1,002m of REA), following the entry into application of the guideline (EBA/GL/2020/09) on structural foreign exchange positions, applicable from January 1, 2022.

This increase in REA is partially offset by an increase in CET1 capital (+ $\in$ 339m) linked to a reduction in EL/PROV<sup>2</sup> (+ $\notin$ 256m) and the integration of the halfyear result net from the forecast dividend (+  $\notin$ 100 million). The lower increase in overall equity (+ $\notin$ 225m) compared to CET1 is due to the impact of EL/PROV netting (- $\notin$ 113m).

Prudential own funds are determined in accordance with Regulation (EU) 575/2013 (and subsequent changes) concerning prudential requirements applying to credit institutions and investment firms (CRR).

The group must apply the following capital buffers:

- A capital conservation buffer of 2.5% of total risk-weighted exposures;
- A countercyclical capital buffer (0.12% at the end of 2022) applied to some countries as described in CCyB1 table below.

#### Notification by the ECB of the Supervisory Review and Evaluation Process (SREP) decision

At the end of 2022, the European Central Bank has notified to Mobilize F.S group its decision regarding the level of additional capital requirement under Pillar 2 (P2R - "Pillar 2 Requirement") for the year 2023. It is set at 2,01%, applicable from 1<sup>st</sup> January 2023.

#### Minimum requirement for own funds and eligible liabilities (MREL)

The Mobilize F.S group received, in December 2022, the final notification from the ACPR of its binding minimum requirement for own funds and eligible liabilities (MREL) for RCI Banque S.A and DIAC SA. These are set at 10.01% of risk weight assets (TREA) and 3% of the leverage ratio exposure (LRE) for RCI Banque S.A, and these are set at 8% of risk weight assets (TREA) and 3% of the leverage ratio exposure for Diac SA. They apply individually. RCI Banque S.A and Diac SA comply with these MREL requirements.

<sup>&</sup>lt;sup>2</sup> EL/PROV: Excess (CET1 impact) or insufficiency (T2 impact) of anticipated losses on value adjustments as described in Articles 158 & 159 of the CRR. Calculated on a contract basis in December 2021, these are calculated on a portfolio basis in December 2022, in accordance with EBA Q&A 2013/573.

### EU CCyB1 - Geographical distribution of credit exposures relevant for the calculation of the countercyclical buffer

	General cree	lit exposures	Relevant cree Marke		Securitisatio			Own funds r	equirements				
In Millions of euros	Exposure value under standardised approach	Exposure value under IRB approach	Sum of long and short positions of trading book exposures for SA	Value of trading book exposure for internal models	n exposures Exposure value for non- trading book	Total exposure value	Relevant credit risk exposures Credit risk	Relevant credit exposures - Market risk	Relevant credit exposures - Securitisation positions in the non- trading book	Total	Risk- weighted exposure amounts	Own funds requirement weights	Countercycli cal capital buffer rate
Breakdown by country													
Argentina	226					226	17			17	211	0,69%	
Austria	598					598	37			37	456	1,49%	
Belgium	258					258	20			20	246	0,80%	
Brazil	1 584					1 584	98			98	1 223	3,98%	
Swiss	891					891	55			55	681	2,22%	
Czech Republic	174					174	10			10	123	0,40%	1,50%
Germany	726	8 182				8 907	288			288	3 604	11,74%	
Spain	379	3 788				4 167	192			192	2 403	7,82%	
France	1 526	18 519				20 045	871			871	10 881	35,44%	
Great-Britain	786	4 932				5 717	248			248	3 100	10,10%	1,00%
Hungary	51					51	4			4	48	0,15%	
Ireland	421					421	27			27	335	1,09%	
India	37					37	7			7	91	0,30%	
Italy	649	5 727				6 376	233			233	2 918	9,50%	
South Korea	68	1 307				1 375	37			37	461	1,50%	
Luxembourg	69					69	7			7	86	0,28%	0,50%
Morocco	566					566	36			36	450	1,47%	
Malta	135					135	26			26	323	1,05%	
Netherlands	728					728	48			48	601	1,96%	
Poland	759					759	43			43	543	1,77%	
Portugal	667					667	45			45	563	1,83%	
Romania	331					331	19			19	240	0,78%	0,50%
Russia	20					20	1			1	13	0,04%	
Sweden	138					138	11			11	135	0,44%	1,00%
Slovenia	216					216	13			13	159	0,52%	
Slovakia	31					31	2			2	24	0,08%	1,00%
Turkey	149					149	9			9	114	0,37%	
Colombia	826					826	53			53	656	2,14%	
Croatia	29					29	2			2	21	0,07%	
Total all countries	13 033	42 455				55 488	2 457			2 457	30 706	100%	

In accordance with the method used to calculate the countercyclical capital buffer, only the own funds requirements stipulated under Article 140(4) of CRD IV are included.

## EU CCyB2 - Amount of institution-specific countercyclical capital buffer

In Millions of euros	Amounts
Total risk exposure amount	36 430
Institution specific countercy clical capital buffer rate	0,12%
Institution specific countercyclical capital buffer requirement	43

RCI Banque S.A is not subject to the buffer required for systemically important institutions (Article 131 of the CRDV), nor to the systemic risk requirement (Article 133 of the CRD V).

## 3 - OWN FUNDS

## COMMON EQUITY TIER ONE ("CET 1")

Common equity Tier 1 capital comprises share capital and the related share premiums, reserves, non-distributed net profit after tax and accumulated other comprehensive income and minority interests.

The amount of equity on the prudential scope of consolidation is identical to that of the accounting scope of consolidation.

This amount of own funds is diminished by the taking into account of the forecast dividend attributable to the profits of year 2021 of €800M.

The following is also deducted from own funds:

1/ The main prudential filters applying to the group:

- Exclusion of fair value reserves related to gains and losses on cash flow hedges;
- Exclusion of gains and losses recognized by the institution from valuing liabilities at fair value that are due to changes in the institution's

credit standing;

- Prudential valuation adjustments (PVA). Total assets & liabilities valued at fair value represent less than €15 billion, therefore Mobilize F.S group applies the simplified method to calculate this additional adjustment, as the total amount of assets and liabilities evaluated at fair value amount to less than €15Bn

2/ Other Adjustments :

- As provided for in Article 84.2 of the CRR, the Mobilize F.S group has chosen not to perform the calculation provided for in Article 84.1 for the subsidiaries referred to in Article 81.1. Therefore, all minority interests are deducted from Common Equity Tier 1 capital;
- Deduction of deferred tax assets dependent on future profits linked to unused deficits netted by the corresponding deferred tax liabilities;
- goodwill;
- Intangible assets net of the corresponding deferred tax liabilities;
- Irrevocable payment commitments pledged to Single Resolution Funds and Deposit Guarantee and Resolution Funds;
- IFB shortfall of credit risk adjustments to expected losses described in articles 158 and 159 (CRR)
- Insufficient coverage for non-performing exposures.

Interests greater than 10% in financial sector entities and IDAs dependent on future profits linked to temporary differences are each inferior to the individual threshold of 10% and the common threshold of 17.5% and therefore receive a weighting of assets by 250%. Pillar III Risk Report as of December 31, 2022 37

No phase-in is applied.

RCI Banque S.A's CET1 core capital represents 86% of total capital.

Tier 1 capital increased by €339m compared to December 31, 2021 to €5,271m:

- Integration of the result for the year 2022 net of the planned dividend (+€100m).
- Decrease of deductions dues to insufficiency of provisions to cover expected loss (+€257m)

## ADDITIONAL TIER 1 CAPITAL ("AT1")

This comprises capital instruments, which are free of any repayment incentive or obligation (in particular jumps on yield), as described in Articles 51 and 52 of the CRR.

The Mobilize F.S group holds no such instruments.

## TIER 2 ("T2")

This includes subordinated debt instruments with a minimum term of 5 years without advance repayment during these first 5 years, as described in Articles 62 and 63 of the CRR.

These instruments are written down during the five-year period preceding their term.

The Mobilize F.S group group classified €7 million of Diac equity securities in this category, the subordinated bond issued in November 2019 for €850M, as well as the subordinated security issued by RCI Finance Maroc SA in December 2020 for €6m.

## EU CCA: Main features of regulatory own funds instruments and eligible liabilities instruments

- Tier 1 equity instruments

	Qualitative or quantitative information
Issuer	RCI Banque S.A
Unique identifier (eg CUSIP, ISIN or Bloomberg identifier for private placement)	FR0000131906
Public or private placement	Private
Governing law(s) of the instrument	French law
Contractual recognition of write down and conversion powers of resolution authorities	N/A
Regulatory treatment	
Current treatment taking into account, where applicable, transitional CRR rules	N/A
Post-transitional CRR rules	N/A
Eligible at solo/(sub-)consolidated/ solo&(sub-)consolidated	Consolidated
Instrument type (types to be specified by each jurisdiction)	Voting ordinary shares issued directly by public limited companies, private limited liability companies, limited partnership companies
Amount recognised in regulatory capital or eligible liabilities (Currency in million, as of most recent reporting date)	814 MEUR
Nominal amount of instrument	Capital of 100 MEUR divided into 1 M shares of a nominal value of 100 EUR
Issue price	N/A
Redemption price	N/A

Accounting classification	Subscribed capital and related reserves
Original date of issuance	9 Aug 1974
Perpetual or dated	dated
Original maturity date	21 Aug 2073
Issuer call subject to prior supervisory approval	N/A
Optional call date, contingent call dates and redemption amount	N/A
Subsequent call dates, if applicable	N/A
Coupons / dividends	
Fixed or floating dividend/coupon	Dividend
Coupon rate and any related index	N/A
Existence of a dividend stopper	
Fully discretionary, partially discretionary or mandatory (in terms of timing)	Full discretionnary
Fully discretionary, partially discretionary or mandatory (in terms of amount)	Full Discretionnary
Existence of step up or other incentive to redeem	Non
Noncumulative or cumulative	cumulative
Convertible or non-convertible	non convertible
If convertible, conversion trigger(s)	N/A
If convertible, fully or partially	N/A
If convertible, conversion rate	N/A
If convertible, mandatory or optional conversion	N/A
If convertible, specify instrument type convertible into	N/A
If convertible, specify issuer of instrument it converts into	N/A
Write-down features	Yes
If write-down, write-down trigger(s)	Capital equity less than half of the registered capital of the Company (art. L 225-248 of the Frnech commercial code)
If write-down, full or partial	Partial
If write-down, permanent or temporary	Permanent
If temporary write-down, description of write-up mechanism	N/A
Type of subordination (only for eligible liabilities)	N/A
Ranking of the instrument in normal insolvency proceedings	1
Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)	Deferred liabilities
Non-compliant transitioned features	No
If yes, specify non-compliant features	N/A
Link to the full term and conditions of the instrument (signposting)	N/A

## - Tier 2 equity instruments

	Qualitative or quantitative information
Issuer	RCI Banque S.A.
Unique identifier (eg CUSIP, ISIN or Bloomberg identifier for private placement)	FR0013459765
Public or private placement	Public placement
Governing law(s) of the instrument	French law
Contractual recognition of write down and conversion powers of resolution authorities	Yes
Regulatory treatment	
Current treatment taking into account, where applicable, transitional CRR rules	Tier 2
Post-transitional CRR rules	Tier 2
Eligible at solo/(sub-)consolidated/ solo&(sub-)consolidated	Consolidated
Instrument type (types to be specified by each jurisdiction)	CRR Article 63
Amount recognised in regulatory capital or eligible liabilities (Currency in million, as of most recent reporting date)	850 MEUR
Nominal amount of instrument	100 000 EUR
Issue price	100%
Redemption price	N/A
Accounting classification	Liabilities - amortized cost
Original date of issuance	18/11/2019
Perpetual or dated	Dated
Original maturity date	18/02/2030
Issuer call subject to prior supervisory approval	Yes
	18/02/2025
Optional call date, contingent call dates and redemption amount	100%
Subsequent call dates, if applicable	N/A
Coupons / dividends	
Fixed or floating dividend/coupon	Fixed till 18/02/25 then floating
Coupon rate and any related index	2,625% till 18/02/25, then EUR 5 year Mid Swap rate +2,85%
Existence of a dividend stopper	No
Fully discretionary, partially discretionary or mandatory (in terms of timing)	mandatory
Fully discretionary, partially discretionary or mandatory (in terms of amount)	mandatory
Existence of step up or other incentive to redeem	No
Noncumulative	No
Convertible or non-convertible	non-convertible
If convertible, conversion trigger(s)	N/A
If convertible, fully or partially	N/A
If convertible, conversion rate	N/A
If convertible, mandatory or optional conversion	N/A
If convertible, specify instrument type convertible into	N/A
If convertible, specify issuer of instrument it converts into	N/A
Write-down features	No write-down feature
If write-down, write-down trigger(s)	N/A
If write-down, full or partial	N/A
If write-down, permanent or temporary	N/A
If temporary write-down, description of write-up mechanism	N/A
Type of subordination (only for eligible liabilities)	Subordinated Securities
Ranking of the instrument in normal insolvency proceedings	2
Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)	Senior unsecured
Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument) Non-compliant transitioned features	Senior unsecured

	Qualitative or quantitative information - Free format
lssuer	RCI Finance Maroc
Unique identifier (eg CUSIP, ISIN or Bloomberg identifier for private placement)	MA0000094930
Public or private placement	Private placement
Governing law(s) of the instrument	Morroco
Contractual recognition of write down and conversion powers of resolution authorities	Yes
Regulatory treatment	
Current treatment taking into account, where applicable, transitional CRR rules	Tier 2
Post-transitional CRR rules	Tier 2
Eligible at solo/(sub-)consolidated/ solo&(sub-)consolidated	Solo & Consolidated
Instrument type (types to be specified by each jurisdiction)	CRR Article 63
Amount recognised in regulatory capital or eligible liabilities (Currency in million, as of most recent reporting date)	68 MMAD
Nominal amount of instrument	100 000 MAD
Issue price	100%
Redemption price	N/A
Accounting classification	Liabilities - amortized cost
Original date of issuance	30/12/2020
Perpetual or dated	Dated
Original maturity date	30/12/2030
Issuer call subject to prior supervisory approval	Yes
	30/12/2025
Optional call date, contingent call dates and redemption amount	100%
Subsequent call dates, if applicable	30/12/2026, 30/12/2027, 30/12/28, 30/12/29
Coupons / dividends	30, 12, 2020, 30, 12, 2027, 30, 12, 20, 30, 12, 25
Fixed or floating dividend/coupon	Floating
Coupon rate and any related index	52 weeks Morroco Treasury bond rate + 1,70%
Existence of a dividend stopper	No
Fully discretionary, partially discretionary or mandatory (in terms of timing)	mandatory
Fully discretionary, partially discretionary or mandatory (in terms of amount)	mandatory
Existence of step up or other incentive to redeem	No
Noncumulative or cumulative	No
Convertible or non-convertible	non-convertible
If convertible, conversion trigger(s)	N/A
If convertible, fully or partially	N/A
If convertible, conversion rate	N/A
If convertible, mandatory or optional conversion	N/A
If convertible, specify instrument type convertible into	N/A
If convertible, specify issuer of instrument it converts into	N/A
Write-down features	No write-down feature
If write-down, write-down trigger(s)	N/A
If write-down, full or partial	N/A
If write-down, permanent or temporary	N/A
If temporary write-down, description of write-up mechanism	N/A
Type of subordination (only for eligible liabilities)	Subordinated Securities
Ranking of the instrument in normal insolvency proceedings	N/A
Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)	Senior unsecured
Non-compliant transitioned features	No
If yes, specify non-compliant features	N/A
Link to the full term and conditions of the instrument (signposting)	N/A

	Qualitative or quantitative information - Free format
Issuer	DIAC S.A.
Unique identifier (eg CUSIP, ISIN or Bloomberg identifier for private placement)	FR0000047821
Public or private placement	Public placement
Governing law(s) of the instrument	French law
Contractual recognition of write down and conversion powers of resolution authorities	No
Regulatory treatment	
Current treatment taking into account, where applicable, transitional CRR rules	Tier 2
Post-transitional CRR rules	Tier 2
Eligible at solo/(sub-)consolidated/ solo&(sub-)consolidated	Solo & Consolidated
Instrument type (types to be specified by each jurisdiction)	CRR Article 63
Amount recognised in regulatory capital or eligible liabilities (Currency in million, as of most recent reporting date)	
Nominal amount of instrument	1000 FRF / 152,45 EUR
Issue price	100%
Redemption price	N/A
Accounting classification	Liabilities - fair value
Original date of issuance	01/04/1985
Perpetual or dated	Perpetual
Original maturity date	N/A
Issuer call subject to prior supervisory approval	No
Optional call date, contingent call dates and redemption amount	N/A
Subsequent call dates, if applicable	N/A
Coupons / dividends	
Fixed or floating dividend/coupon	Floating
Coupon rate and any related index	TAM+0.40 [(last net result published/penultimate net result published)-1] minimum: 100% of TAM, floored at 6,50% maximum: 130% of TAM
Existence of a dividend stopper	No
Fully discretionary, partially discretionary or mandatory (in terms of timing)	mandatory
Fully discretionary, partially discretionary or mandatory (in terms of amount)	mandatory
Existence of step up or other incentive to redeem	No
Noncumulative or cumulative	No
Convertible or non-convertible	non-convertible
	N/A
If convertible, conversion trigger(s)	
If convertible, fully or partially	N/A
If convertible, conversion rate	N/A
If convertible, mandatory or optional conversion	N/A
If convertible, specify instrument type convertible into	N/A
If convertible, specify issuer of instrument it converts into	N/A
Write-down features	No write-down feature
If write-down, write-down trigger(s)	N/A
If write-down, full or partial	N/A
If write-down, permanent or temporary	N/A
If temporary write-down, description of write-up mechanism	N/A
Type of subordination (only for eligible liabilities)	Equity securities
Ranking of the instrument in normal insolvency proceedings	3
Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)	Subordinated Securities
Non-compliant transitioned features	No
If yes, specify non-compliant features	N/A
Link to the full term and conditions of the instrument (signposting)	N/A

Under the advanced approach to credit risk, the negative difference between the balance of provisions and expected losses is deducted from CET1, when the amount of expected losses is less than the value adjustments and collective impairments, the balance is added to T2 capital within the limit of 0.6% of the weighted risks of the exposures processed using the "internal ratings" method.

No transitional filter is applied to Tier 2 equity for the Mobilize F.S group.

## EU CC1 - Composition of regulatory own funds

## In millions of euros

Common Equity Tier 1 (CET1) capital: instruments and reserves	Amounts	Ref CC2
Capital instruments and the related share premium accounts	814	А
of which: Instrument type 1	100	
of which: Instrument type 2	714	
of which: Instrument type 3		
Retained earnings	1 993	В
Accumulated other comprehensive income (and other reserves)	2 802	С
Funds for general banking risk		
Amount of qualifying items referred to in Article 484 (3) CRR and the related share premium accounts subject to phase out from CET1		
Minority interests (amount allowed in consolidated CET1)		
Independently reviewed interim profits net of any foreseeable charge or dividend	100	
Common Equity Tier 1 (CET1) capital before regulatory adjustments	5 709	

Common Equity Tier 1 (CET1) capital: regulatory adjustments	Amounts	Ref CC2
Additional value adjustments (- amount)	-1	
Intangible assets (net of related tax liability) (- amount)	-162	Part of E
Deferred tax assets that rely on future profitability excluding those arising from temporary differences (net of related tax liability where the conditions in Article 38 (3) CRR are met) (- amount)	-7	
Fair value reserves related to gains or losses on cash flow hedges of financial instruments that are not valued at fair value	-217	
- amounts resulting from the calculation of expected loss amounts	-19	
Any increase in equity that results from securitised assets (- amount)		
Gains or losses on liabilities valued at fair value resulting from changes in own credit standing	7	D1
Defined-benefit pension fund assets (- amount)		
Direct and indirect holdings by an institution of own CET1 instruments (- amount)		
Direct, indirect and synthetic holdings of the CET 1 instruments of financial sector entities where those entities have reciprocal cross holdings with the institution designed to inflate artificially the own funds of the institution (- amount)		
Direct, indirect and synthetic holdings by the institution of the CET1 instruments of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (- amount)		
Direct, indirect and synthetic holdings by the institution of the CET1 instruments of financial sector entities where the institution has a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (- amount)		
Exposure amount of the following items which qualify for a RW of 1250%, where the institution opts for the deduction alternative		
of which: qualifying holdings outside the financial sector (- amount)		
of which: securitisation positions (- amount)		
of which: free deliveries (- amount)		
Deferred tax assets arising from temporary differences (amount above 10% threshold, net of related tax liability where the conditions in Article 38-(3) CRR are met) (- amount)		
Amount exceeding the 17,65% threshold (- amount)		
of which: direct, indirect and synthetic holdings by the institution of the CET1 instruments of financial sector entities where the institution has a significant investment in those entities		
of which: deferred tax assets arising from temporary differences		
Losses for the current financial year (- amount)	r	
Foreseeable tax charges relating to CET1 items except where the institution suitably adjusts the amount of CET1 items insofar as such tax charges reduce the amount up to which those items may be used to cover risks or losses (- amount)		
Qualifying AT1 deductions that exceed the AT1 items of the institution (- amount)		
Other regulatory adjustments	-39	
Total regulatory adjustments to Common Equity Tier 1 (CET1)	-438	
Common Equity Tier 1 (CET1) capital	5 271	

Additional Tier 1 (AT1) capital: instruments	Amounts	Ref CC2
Capital instruments and the related share premium accounts		
of which: classified as equity under applicable accounting standards		
of which: classified as liabilities under applicable accounting standards		
Amount of qualifying items referred to in Article 484 (4) CRR and the related share premium accounts subject to phase out from AT1		
Amount of qualifying items referred to in Article 494a(1) CRR subject to phase out from AT1		
Amount of qualifying items referred to in Article 494b(1) CRR subject to phase out from AT1		
Qualifying Tier 1 capital included in consolidated AT1 capital (including minority interests not included in row 5) issued by subsidiaries and held by third parties		
of which: instruments issued by subsidiaries subject to phase out		
Additional Tier 1 (AT1) capital before regulatory adjustments		

Additional Tier 1 (AT1) capital: regulatory adjustments	Amounts	Ref CC2
Direct and indirect holdings by an institution of own AT1 instruments (- amount)		
Direct, indirect and synthetic holdings of the AT1 instruments of financial sector entities where those entities have reciprocal cross holdings with the institution designed to inflate artificially the own funds of the institution (- amount)		
Direct, indirect and synthetic holdings of the AT1 instruments of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (- amount)		
Direct, indirect and synthetic holdings by the institution of the AT1 instruments of financial sector entities where the institution has a significant investment in those entities (net of eligible short positions) (- amount)		
Qualifying T2 deductions that exceed the T2 items of the institution (- amount)		
Other regulatory adjustments to AT1 capital		
Total regulatory adjustments to Additional Tier 1 (AT1) capital		
Additional Tier 1 (AT1) capital		
Tier 1 capital (T1 = CET1 + AT1)	5 271	

Tier 2 (T2) capital: instruments	Amounts	Ref CC2
Capital instruments and the related share premium accounts	864	D2
Amount of qualifying items referred to in Article 484(5) CRR and the related share premium accounts subject to phase out from T2 as described in Article 486(4) CRR		
Amount of qualifying items referred to in Article 494a(2) CRR subject to phase out from T2		
Amount of qualifying items referred to in Article 494b(2) CRR subject to phase out from T2		
Qualifying own funds instruments included in consolidated T2 capital (including minority interests and AT1 instruments not included in rows 5 or 34) issued by subsidiaries and held by third parties	-	
of which: instruments issued by subsidiaries subject to phase out		
Credit risk adjustments		
Tier 2 (T2) capital before regulatory adjustments	864	

Tier 2 (T2) capital: regulatory adjustments	Amounts	Ref CC2
Direct and indirect holdings by an institution of own T2 instruments and subordinated loans (- amount)		
Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where those entities have reciprocal cross holdings with the institution designed to inflate artificially the own funds of the institution (- amount)		
Direct, indirect and synthetic holdings of the T2 instruments and subordinated loans of financial sector entities where the institution does not have a significant investment in those entities (amount above 10% threshold and net of eligible short positions) (- amount)		
Direct, indirect and synthetic holdings by the institution of the T2 instruments and subordinated loans of financial sector entities where the institution has a significant investment in those entities (net of eligible short positions) (- amount)		
Qualifying eligible liabilities deductions that exceed the eligible liabilities items of the institution (- amount)		
Other regulatory adjustments to T2 capital		
Total regulatory adjustments to Tier 2 (T2) capital		
Tier 2 (T2) capital	864	
Total capital (TC = T1 + T2)	6 135	
Total Risk exposure amount	36 430	
Capital ratios and requirements including buffers	Amounts	Ref CC2

Capital ratios and requirements including buffers	Amounts	Ref CC2
Common Equity Tier 1 capital	14,47%	
Tier 1 capital	14,47%	
Total capital	16,84%	
Institution CET1 overall capital requirements	8,25%	
of which: capital conservation buffer requirement	2,50%	
of which: countercyclical capital buffer requirement	0,12%	
of which: systemic risk buffer requirement		
of which: Global Systemically Important Institution (G-SII) or Other Systemically Important Institution (O-SII) buffer requirement		
Common Equity Tier 1 capital available to meet buffer (as a percentage of risk exposure amount)	6,83%	

Amounts below the thresholds for deduction (before risk weighting)	Amounts	Ref CC2
Direct and indirect holdings of own funds and eligible liabilities of financial sector entities where the institution does not have a significant		
investment in those entities (amount below 10% threshold and net of eligible short positions)		
Direct and indirect holdings by the institution of the CET1 instruments of financial sector entities where the institution has a significant	175	
investment in those entities (amount below 17.65% thresholds and net of eligible short positions)	175	
Deferred tax assets arising from temporary differences (amount below 17,65% threshold, net of related tax liability where the conditions in	150	
Article 38 (3) CRR are met)	150	

Applicable caps on the inclusion of provisions in Tier 2	Amounts	Ref CC2
Credit risk adjustments included in T2 in respect of exposures subject to standardised approach (prior to the application of the cap)		
Cap on inclusion of credit risk adjustments in T2 under standardised approach	144	
Credit risk adjustments included in T2 in respect of exposures subject to internal ratings-based approach (prior to the application of the cap)		
Cap for inclusion of credit risk adjustments in T2 under internal ratings-based approach	121	

Capital instruments subject to phase-out arrangements (only applicable between 1 Jan 2014 and 1 Jan 2022)	Amounts	Ref CC2
Current cap on CET1 instruments subject to phase out arrangements		
Amount excluded from CET1 due to cap (excess over cap after redemptions and maturities)		
Current cap on AT1 instruments subject to phase out arrangements		
Amount excluded from AT1 due to cap (excess over cap after redemptions and maturities)		
Current cap on T2 instruments subject to phase out arrangements		
Amount excluded from T2 due to cap (excess over cap after redemptions and maturities)		

## EU CC2 - Reconciliation of regulatory own funds to balance sheet in the audited financial statements

In millions of euros	Carrying values as reported in published financial statements	Carrying values under scope of prudential consolidation	Reference CC1
Assets			
Cash and balances at central banks	5 874	5 874	
Derivatives	434	434	
Financial assets at fair value through other comprehensive income	521	341	
Financial assets at fair value through profit or loss	119	119	
Financial assets at amortised cost			
Amounts receivable from credit institutions	1 690	1 666	
Loans and advances to customers	48 631	48 817	
Current tax assets	166	41	
Deferred tax assets	220	167	
Adjustment accounts & miscellaneous assets	1 041	1 073	
Non-current assets held for sale	19	19	
Investments in associates and joint ventures	66	175	
Operating lease transactions	1 383	1 383	
Tangible and intangible non-current assets	123	123	
of which other intangibles	34	34	Ε
Goodwill	137	137	Е
Total assets	60 424	60 370	

Liabilities			
Central Banks	3 715	3 715	
Derivatives	351	351	
Financial liabilities at fair value through profit or loss			
Amounts payable to credit institutions	2 012	2 012	
Amounts payable to customers	25 473	25 939	
Debt securities	18 108	18 108	
Current tax liabilities	133	44	
Deferred tax liabilities	818	819	
Adjustment accounts & miscellaneous liabilities	2 004	1 998	
Non-current liabilities held for sale	1	1	
Provisions	188	188	
Insurance technical provisions	425		
Subordinated debt - Liabilities	886	886	
of which Gains or losses on liabilities valued at fair value resulting from changes in own credit standing	859	859	Dl
of which T2 Capital instruments and the related share premium accounts	7	7	D2
Total liabilities	54 114	54 060	
Shareholders' Equity			
Capital instruments and the related share premium accounts	814	814	А
Retained earnings	1 993	1 993	В
Accumulated other comprehensive income	2 802	2 802	С
Profit or loss attributable to owners of the parent	700	700	
Minority interests [Non-controlling interests]	1	1	
Total shareholders' equity	6 310	6 310	

## EU PV1 — Prudent valuation adjustments (PVA)

#### In millions of euros

			Risk category			Category l Valuation u			Of which:	Of which:
Category level AVA	Equity	Interest Rates	Foreign exchange	Credit	Commodities	Unearned credit spreads AVA	Investment	Total category level post- diversification	Total core approach in	Total core approach in the banking book
Market price uncertainty										
Close-out cost										
Concentrated positions										
Early termination										
Model risk										
Operational risk										
Future administrative costs										
Total Additional Valuation Adjustments (AVAs)								1		

Pillar III Risk Report as of December 31, 2022

### 4 - CAPITAL REQUIREMENTS

Prudential requirements are determined in accordance with transitional texts and arrangements applying from 1st January 2014 to credit institutions and investment firms, as published in the Official Journal of the European Union on 26 June 2013: Regulation (EU) 575/2013 and Directive 2013/36/EU, transposed by Order 2014-158 of 20 February 2014. Own Funds requirements varies according to evolution of TREA.

## EU OV1 – Overview of total risk exposure amount

In Millions of euros		a exposure s (TREA)	Total own funds requirements	
	12/2022	12/2022		
Credit risk (excluding CCR)	31 439	30 245	2 515	
Of which the standardised approach	11 330	10 929	906	
Of which the foundation IRB (FIRB) approach	81	69	6	
Of which: slotting approach				
Of which equities under the simple riskweighted approach				
Of which the advanced IRB (AIRB) approach	20 028	19 247	1 602	
Counterparty Credit Risk - CRR	569	419	46	
Of which the standardised approach	95	76	8	
Of which internal model method (IMM)				
Of which exposures to a CCP	135	88	11	
Of which credit valuation adjustment - CVA	339	256	27	
Of which other CCR				
Settlement risk				
Securitisation exposures in the non-trading book (after the cap)				
Of which SEC-IRBA approach				
Of which SEC-ERBA (including IAA)				
Of which SEC-SA approach				
Of which 1250%				
Position, foreign exchange and commodities risks (Market risk)	1 003	773	80	
Of which the standardised approach	1 003	773	80	
Of which IMA				
Large exposures				
Operational risk	3 419	3 505	274	
Of which basic indicator approach				
Of which standardised approach	3 419	3 505	274	
Of which advanced measurement approach				
A mounts below the thresholds for deduction (subject to $250\% RW$ ) For information	813	746	65	
Total	36 430	34 943	2 914	

The 'Amounts below the thresholds for deduction (subject to 250% RW)' have been integrated into the 'Credit Risk (excluding CCR)' total, in accordance with the instructions of Regulation 2021/637.

## 5 - MANAGEMENT OF INTERNAL CAPITAL

## **EU OVC - ICAAP information**

Legal basis	Row number		Free format
Article 438(a) CRR	(a)	Approach to assessing the adequacy of the internal capital	<ul> <li>The monitoring of the economic capital is insured by the Internal Capital Adequacy Assessment Process (ICAAP). It is conceived as a continuous process integrated into the overall governance and ensures the adequacy of own funds regarding the risks taken by the bank, based on its internal assessment.</li> <li>The ICAAP combines the following main processes: <ul> <li>Risk assessment process: RCI Banque S.A analyses all the risks exposures comprising the regulatory risks: credit risks, operational risks, market risks, and other risks, the capital need for which can be evaluated through quantitative or qualitative measures.</li> <li>The risk assessment process and results are consistent with the risk management framework.</li> <li>Baseline and stressed scenarios definitions process: the group, in line with the budget process and its strategy, defines the assumptions of the baseline scenario and the stressed scenarios used for the forecasts.</li> <li>Economic capital adequacy calculation process: the group, risk by risk, regularly evaluates needs in economic capital. The comparison is performed between the economic capital requirements and regulatory capital requirements.</li> <li>Allocation process: the group ensures that the economic needs are respected on the relevant perimeter.</li> <li>The process of analyzing the impact on the economic capital of any strategic investment</li> </ul> </li> </ul>
Article 438(c) CRR	(b)	Upon demand from the relevant competent authority, the result of the institution's internal capital adequacy assessment process	NA

## 6 - LEVERAGE RATIO

The Basel III/CRD IV regulations introduce the leverage ratio, the main aim of which is to serve as an additional measure to capital requirement based on weighted risks in order to avoid excessive development of exposures in relation to own funds.

Article 429 of the capital requirements regulation (CRR) specifies the methods for calculating the leverage ratio; it has been modified and replaced with delegated regulation 2019/876 of the European Parliament and of the Council of 20 May 2019 (the "CRR2" Regulation). The leverage ratio shall be calculated as the ratio of the institution's Tier 1 capital to that of institution's total exposure, which includes balance sheet assets and off-balance sheet assets measured using a prudential approach.Since 1st January 2015, disclosure of the leverage ratio has been mandatory (Article 521-2a of the CRR) at least once a year (CRR a.433), together with the financial statements (BCBS270 Article 45).

The implementation of a 3% minimum regulatory requirement for the leverage ratio was endorsed with the adoption of the banking package (CRR2 / CRD V).

The Mobilize F.S group's leverage ratio, estimated according to CRR/CRD rules and factoring in the delegated regulation of October 2014, amounts to 8.26% at 31 December 2022.

## EU LR1 - LRSum: Summary reconciliation of accounting assets and leverage ratio exposures

## In millions of euros

## 31/12/2022

Total assets as per published financial statements	60 424
Adjustment for entities which are consolidated for accounting purposes but are outside the scope of prudential consolidation (Adjustment for securitised exposures that meet the operational requirements for the recognition of risk transference)	-54
(Adjustment for temporary exemption of exposures to central banks (if applicable))	
(Adjustment for fiduciary assets recognised on the balance sheet pursuant to the applicable accounting framework but excluded from the total exposure measure in accordance with point (i) of Article 429a(1) CRR)	
Adjustment for regular-way purchases and sales of financial assets subject to trade date accounting	
Adjustment for eligible cash pooling transactions	
Adjustment for derivative financial instruments	844
Adjustment for securities financing transactions (SFTs)	
Adjustment for off-balance sheet items (ie conversion to credit equivalent amounts of off-balance sheet exposures)	3 843
(Adjustment for prudent valuation adjustments and specific and general provisions which have reduced Tier 1 capital)	-1
(Adjustment for exposures excluded from the total exposure measure in accordance with point (c) of Article 429a(1) CRR)	
(Adjustment for exposures excluded from the total exposure measure in accordance with point (j) of Article 429a(1) CRR)	
Other adjustments	-1 210
Total exposure measure	63 846

The Mobilize F.S group has no unrecognized fiduciary assets, in accordance with Article 429a of the CRR.

## EU LR2 - LRCom: Leverage ratio common disclosure

In millions of euros - CRR leverage ratio exposures

31/12/2022 30/06/2022
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On-balance sheet exposures (excluding derivatives and SFTs)		
On-balance sheet items (excluding derivatives, SFTs, but including collateral)	59 465	55 333
Gross-up for derivatives collateral provided, where deducted from the balance sheet assets pursuant to the applicable accounting framework		
(Deductions of receivables assets for cash variation margin provided in derivatives transactions)		
(Adjustment for securities received under securities financing transactions that are recognised as an asset)		
(General credit risk adjustments to on-balance sheet items)		
(Asset amounts deducted in determining Tier 1 capital)	-399	-364
Total on-balance sheet exposures (excluding derivatives and SFTs)	59 066	54 969
Derivative exposures		
Replacement cost associated with SA-CCR derivatives transactions (ie net of eligible cash variation margin)	622	364
Derogation for derivatives: replacement costs contribution under the simplified standardised approach		
Add-on amounts for potential future exposure associated with SA-CCR derivatives transactions	315	263
Derogation for derivatives: Potential future exposure contribution under the simplified standardised approach		
Exposure determined under Original Exposure Method		
(Exempted CCP leg of client-cleared trade exposures) (SA-CCR)		
(Exempted CCP leg of client-cleared trade exposures) (simplified standardised approach)		
(Exempted CCP leg of client-cleared trade exposures) (Original Exposure Method)		
Adjusted effective notional amount of written credit derivatives		
(Adjusted effective notional offsets and add-on deductions for written credit derivatives)		
Total derivatives exposures	937	627

In millions of euros - CRR leverage ratio exposures	31/12/2022	30/06/2022
Securities financing transaction (SFT) exposures		
Gross SFT assets (with no recognition of netting), after adjustment for sales accounting transactions		
(Netted amounts of cash payables and cash receivables of gross SFT assets)		
Counterparty credit risk exposure for SFT assets		
Derogation for SFTs: Counterparty credit risk exposure in accordance with Articles 429e(5) and 222 CRR		
Agent transaction exposures		
(Exempted CCP leg of client-cleared SFT exposure)		
Total securities financing transaction exposures		
Other off-balance sheet exposures		
Off-balance sheet exposures at gross notional amount	4 374	4 680
(Adjustments for conversion to credit equivalent amounts)	-530	-679
(General provisions deducted in determining Tier 1 capital and specific provisions associated associated with off-balance sheet exposures)		
Off-balance sheet exposures	3 844	4 001
Excluded exposures		
(Exposures excluded from the total exposure measure in accordance with point (c) of Article 429a(1) CRR)		
(Exposures exempted in accordance with point (j) of Article 429a(1) CRR (on and off balance sheet))		
(Excluded exposures of public development banks (or units) - Public sector investments)		
(Excluded exposures of public development banks (or units) - Promotional loans)		
(Excluded passing-through promotional loan exposures by non-public development banks (or units))		
(Excluded guaranteed parts of exposures arising from export credits)		
(Excluded excess collateral deposited at triparty agents)		
(Excluded CSD related services of CSD/institutions in accordance with point (o) of Article 429a(1) CRR)		
(Excluded CSD related services of designated institutions in accordance with point (p) of Article 429a(1) CRR)		
(Reduction of the exposure value of pre-financing or intermediate loans)		
(Total exempted exposures)		

In millions of euros - CRR leverage ratio exposures	31/12/2022	30/06/2022
Capital and total exposure measure		
Tier 1 capital	5 271	5 138
Total exposure measure	63 846	59 597
Leverage ratio (excluding the impact of the exemption of public sector investments and promotional loans) (%)		
Leverage ratio (%)	8,26%	8,62%
Leverage ratio (without the adjustment due to excluded exposures of public development banks - Public sector investments) (%)	8,26%	8,62%
Leverage ratio (excluding the impact of any applicable temporary exemption of central bank reserves) (%)	8,26%	8,62%
Regulatory minimum leverage ratio requirement (%)		
Additional own funds requirements to address the risk of excessive leverage (%)		
Leverage ratio buffer requirement (%)		
Choice on transitional arrangements and relevant exposures		
Choice on transitional arrangements for the definition of the capital measure		
Disclosure of mean values		
Mean of daily values of gross SFT assets, after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivable		
Quarter-end value of gross SFT assets, after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables		
Total exposure measure (including the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables)		59 597
Total exposure measure (excluding the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables)		59 597
Leverage ratio (including the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions and netted of amounts of associated cash payables and cash receivables)		8,62%

Leverage ratio (excluding the impact of any applicable temporary exemption of central bank reserves) incorporating mean values from row 28 of gross SFT assets (after adjustment for sale accounting transactions 8,26% and netted of amounts of associated cash payables and cash receivables)

8,62%

## EU LR3 - LRSpl: Split-up of on balance sheet exposures (excluding derivatives, SFTs and exempted exposures)

In millions of euros - CRR leverage ratio exposures

31/12/2022

Total on-balance sheet exposures (excluding derivatives, SFTs, and exempted exposures), of which:	59 465
Trading book exposures	
Banking book exposures, of which:	59 465
Covered bonds	
Exposures treated as sovereigns	6 640
Exposures to regional governments, MDB, international organisations and PSE, not treated as sovereigns	39
Institutions	1 631
Secured by mortgages of immovable properties	
Retail exposures	34 468
Corporates	14 956
Exposures in default	446
Other exposures (eg equity, securitisations, and other non-credit obligation assets)	1 286

## EU LRA: Disclosure of LR qualitative information

Descriptions of the procedures used to manage the excessive leverage risk	The Mobilize F.S. group monitors its leverage ratio on a monthly basis and keeps the Executive Committee informed thereof. The ratio is also stated in the balanced scorecard of risks provided quarterly to the Board of Directors' Risks Committee. An internal limit has been set and a warning system has been put in place.
the leverage ratio during the period to which the	The Mobilize F.S group disclosed a Basel III leverage ratio of 8.26 % at the end of December 2022 against 8,62% at the end of June 2022. The ratio decreases due to the increasing risk exposure amount at 63,8 Bn€ (+4.2 Bn€ vs June 2022).

## 7 - MANAGEMENT OF THE LEVERAGE RATIO

Management of the leverage ratio consists both in calibrating "Tier 1" capital (the numerator of the ratio) and adjusting the group's leveraged exposure (denominator of the ratio) to meet the target ratio of 8% that the group has set, higher than the minimum of 3% endorsed with the adoption of the banking package (CRR 2 / CRD V). Monthly monitoring of the leverage ratio ensures that it is in line with the set target.

## IV - CREDIT RISK

## EU CRA: General qualitative information about credit risk

	Qualit	ative disclosures						
		The Mobilize F.S group has set up an overall cost of credit risk limit at 1% of the average productive assets, for all activities.						
		The type of financing provided to customers (loans allocated to the purchase of new or used vehicles) and the rigorous management framework for financing the dealer networks enable Mobilize F.S to record an average cost of risk of less than 0.5%.						
(a)	(a) model translates into the components of the institution's credit risk profile.	The Mobilize F.S group's business model, which aims to support the sales of Renault Nissan Alliance manufacturers through attractive financing and service offers and a high quality of service, enables it to reach a premium clientele and a high intervention rate.						
		The Mobilize F.S group also relies on its extensive knowledge of dealer networks to keep its risks in this category under control.						
		The Mobilize F.S group's presence in certain countries or regions (Morocco, Latin America) slightly increases the group's credit risk.						
(b)	When discussing their strategies and processes to manage credit risk and the policies for hedging and mitigating that risk in accordance with points (a) and (d) of Article 435(1) CRR, the criteria and approach used for defining the credit risk management policy and for setting	Within the group credit risk policy, targets of each country for risk at origination & cost of risk in P&L are decided during the budget and review phases (annual budget process and two review processes each year). These objectives take into account market conditions, with pricing designed to achieve profitability objectives on weighted assets.						
	credit risk limits.	Credit risk warning thresholds are based on budgetary commitments. At Head Office level, the Credit & Data Management division is divided into six departments:						
(c)	When informing on the structure and organisation of the risk management function in accordance with point (b) of Article 435(1) CRR, the structure and organisation of the credit risk management and control function.	<ul> <li>Dealers and Large Fleets Commitment Control (review applications above subsidiaries delegations on Dealers and SME/Corporate, submit them to Group Commitment committee depending on DOA),</li> <li>Regulatory Modeling (Design, monitoring and backtesting of A-IRB, acceptance, collection and IFRS9 impairment models. Presentation of models management twice a year to Senior Management, validation of A-IRB models according to the defined governance),</li> <li>Credit Project &amp; Data (Functional monitoring of the monthly calculation of RWA on A-IRB perimeter, IFRS9 ECL computation on all countries, and Anacredit on several countries. Projects steering through specific committees, like BCBS239, Loan Origination &amp; Monitoring, Connected Customers)</li> <li>Data department aims at creating added value from a better data usage by providing and developing a data governance framework in order to ensure Mobilize F.S data reliability and interoperability, by industrializing data treatment, and by disclosing Data science tools, methods and skills to the whole Mobilize F.S group.</li> <li>Dealers funding department</li> <li>Retail Credit &amp; Scoring department</li> </ul>						

		The last two departments have in common to design Group management rules on credit risk including evolutions related to Regulatory and Compliance topics, assess credit risk on new products, monitor IFRS9 impairment, control RAF limits and validate action plans when risk is above alert threshold, report to senior management (through monthly group Credit Committees and quarterly Board of Directors' Risk Committees). The former is focusing on car dealers' and importers' business, the latter on Individuals and Companies. But Retail Credit & Scoring is also in charge of developing acceptance scorecards.
		At subsidiaries level, the usual organization is a division in charge of "Retail" credit (Individuals and Corporate other than dealers) and a Division in charge of Dealers financing. In large countries, an alternative organization can be found where there is a division in charge of loans origination for "Retail" and management of dealer financing and a division in charge of risk management of "Retail" and collection processes.
		The credit risk control function is organized and structured as described in Part II-2 Risk Control Organization and in section (d) of this table.
(d)	When informing on the authority, status and other arrangements for the risk management function in accordance with point (b) of Article 435(1) CRR, the relationships between credit risk management, risk control, compliance and internal audit functions.	The Risk Control Division is in charge of the control of the consistency of risk policies with the Risk Appetite Framework, the efficiency of risk measurement, risk monitoring and risk management systems. It challenges the Credit division, as credit risk steering function, on their methodologies and on its decisions linked to risk taking. It ensures a second level of control on Credit Risk steering and its adequacy with RCI Risk Governance Policy and RAF. It has a central role in the supervision of the group compliance with prudential regulations (CRD, CRR, EBA Guidelines, reports to ECB and answers to ECB requests). Internal Audit Department (third level of control) includes in its yearly audit plans the review of main risks management devices and particularly credit risk management in subsidiaries and branchesas well as ICAAP, ILAAP and the A-IRB models. It reviews the operational effectiveness of the overall governance framework, including the risk governance framework, and compliance with internal policies and processes, and suggests improvements to existing arrangements. For credit risks internal model, please refer to 5 -Advanced Method a) Governance for futher details

## EU CRB: Additional disclosure related to the credit quality of assets

	Qualitative disclosures								
(a)	The scope and definitions of 'past-due' and 'impaired' exposures used for accounting purposes and the differences, if any, between the definitions of past due and default for accounting and regulatory purposes as specified by the EBA Guidelines on the application of the definition of default in accordance with Article 178 CRR.	Since 01/01/2021, the Mobilize F.S group complies with the new definition of default as ruled by the Guidelines on the application of the definition of default under Article 178 of Regulation (EU) No 575/2013. Default for regulatory purpose is also applied for accounting purpose to define IFRS9 Stage 3 and non performing exposures.							
(b)	The extent of past-due exposures (more than 90 days) that are not considered to be impaired and the reasons for this.	Past due exposures (more than 90 days) are always considered to be impaired							
(c)		General credit risk adjustments:							

	Description of methods used for determining general and specific credit risk adjustments.	<ul> <li>All financial instruments within the scope of IFRS9 standard are being impaired for expected credit losses, since their origination.</li> <li>At origination, the instrument is impaired with a one year expected credit loss (Bucket 1)</li> <li>In case of significant increase in credit risk since origination or restructuring, the instrument is impaired with a lifetime expected credit loss (Bucket 2)</li> <li>For customers in default (Bucket 3), adjustments are based on the recovery rates given the maturity in default of the customer.</li> <li>Specific credit risk adjustments:</li> <li>Refer to the paragraph "individual analyzes" in the following pages</li> </ul>
(d)	The institution's own definition of a restructured exposure used for the implementation of point (d) of Article 178(3) CRR specified by the EBA Guidelines on default in accordance with Article 178 CRR when different from the definition of forborne exposure defined in Annex V to Commission Implementing Regulation (EU) 680/2014.	The definition of restructured exposure is compliant with the point (d) of Article 178(3) CRR.

## 1 - EXPOSURE TO THE CREDIT RISK

The Mobilize F.S group uses three risk-classification levels for receivables and writes them down on an individual or collective basis. The valuation presentation and principles are described in part A of the notes to the consolidated financial statements. These classification levels are:

- Bucket 1: no deterioration or insignificant deterioration in credit risk from origination;
- Bucket 2: significant deterioration of credit risk from origination or non investment grade financial counterparty;
- Bucket 3: deterioration such as ascertained loss (category of default).

Mobilize F.S group applies EBA/GL/2016/07 «Guidelines on the application of the definition of default» issued by the European Banking Authority (EBA) published on 01/18/2017 as well as EBA/RTS/2016/06 «Final draft RTS on materiality threshold of past due credit obligations» published on 09/28/2016.

The following sections describe the adjustments made by expert judgement.

#### **Restructured loans**

The gross value of restructured outstanding (including non-performing), following the measures and concessions to borrowers who run into financial difficulties or are about to run into financial difficulties, amounts to €238 million as of end of December 2022 versus €272 million as of end of December 2021. The amount of the impairment is €78 million as of end of December 2022 versus €80 million as of end of December 2021.

The treatment of restructured loans (forbearance) complies with the guidelines of the Basel Committee and the recommendations of the European Banking Authority.

#### Individual analyzes

An adjustment following an individual review of SME & corporate counterparties (non wholesale) has been computed on a basis of €347 million exposure amount (vs €317 million as of end of 2021) and the corresponding impairment amounts to €24 million as of end of 2022, vs €35 million as of end of 2021.

The adjustments were completed by an industry sector analysis: the sub-portfolios belonging to risky industry sectors due to the covid-19 crisis and to energy crisis and exposed to a short-term deterioration have been identified based on external macro-economic analysis. These sub-portfolios were not reclassified in bucket 2, but a specific "forward looking" provision was booked, this specific provision remains stable compared to 2021 (allowance of only €0.4 million in 2022).

#### **Inflation**

In a global context of stagflation, Mobilize F.S group has performed a sensitivity test on its retail portfolio under a prospective approach aiming at estimate the portion of customers that could suffer from payment difficulties towards Mobilize F.S group due to the decrease of their disposable income (reduction of spending power). Based on this sensitivity test, a  $\leq$ 39 million collective provision has been posted, it is intended to cover a not yet materialized credit risk but that could deteriorate if the economic context remains unfavorable.

#### **Fragile customers**

Accordingly to the EBA guidelines on Loan Origination & Monitoring, the Mobilize F.S group has implemented a framework of early warning indicators that aims at identifying fragile customers that are likely to face difficulties to fulfill their credit obligation towards Mobilize F.S group. The output of this framework is to classify customers into three levels of financial difficulties severity : low, medium, high. Customer management processes have therefore been adapted given the severity level. For medium and high severity levels and even if the credit risk is not yet occurred, the assets classified in IFRS9 Stage 1 are subject to an additional provision adjustment. In 2022, an allowance of €8 million has been booked.

## EU CR1: Performing and non-performing exposures and related provisions

		Gross o	carrying amou	nt/nominal ar	mount		Accumulat	ed impairme		ed negative c and provision	hanges in fair va s	lue due to	41-4-		nd financial es received
In millions of euros	Perf	orming expos	ures	Non-pe	rforming expo	osures	Perf	orming expos	sures	Non-	performing expo	sures	Accumulate d partial	On	On non-
		Of which stage 1	Of which stage 2		Of which stage 2	Of which stage 3		Of which stage 1	Of which stage 2		Of which stage 2	Of which stage 3	write-off	performing exposures	
Cash balances at central banks and other demand deposits	7 490	7 490													
Loans and advances	48 959	45 676	3 260	1 030		960	-530	-345	-184	-583		-548		18 805	200
Central banks	38	38													
General governments	90	66	24	10		10	-2	0	-1	-4		-4		8	2
Credit institutions	52	27	25				0	0						52	
Other financial corporations															
Non-financial corporations	19 053	17 722	1 314	347		308	-139	-79	-61	-171		-154		14 293	114
Of which SMEs	7 836	7 124	706	278		251	-95	-54	-41	-147		-131		2 099	61
Households	29 727	27 824	1 897	673		642	-389	-266	-122	-408		-390		4 452	84
Debt securities	411	377	34				0	0							
Central banks	96	96					0	0							
General governments	244	210	34				0	0							
Credit institutions	69	69													
Other financial corporations	1	1													
Non-financial corporations	0	0													
Off-balance-sheet exposures	4 585	4 488	97	14		5	-11	-7	-5	-1		0			
Central banks															
General governments	27	25	2	0		0	0	0	0	0		0			
Credit institutions	140	139	1				0	0	0						
Other financial corporations															
Non-financial corporations	2 006	1 913	93	11		2	-9	-5	-4	-1		0			
Households	2 412	2 411	1	3		2	-2	-1	0	0		0			
Total	61 446	58 032	3 391	1 044		965	-541	-352	-188	-584		-549		18 805	200

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## **EU CR1-A: Maturity of exposures**

In millions of euros	Net exposure value								
	On demand	< 1 year	> 1 et <= 5 years	> 5 years	No stated maturity	Total			
Loans and advances	473	24 695	23 311	396		48 876			
Debt securities		331	9		70	411			
Total	473	25 026	23 321	396	70	49 287			

## EU CR2: Changes in the stock of non-performing loans and advances

In millions of euros	Gross carrying amount
Initial stock of non-performing loans and advances	1 051
Inflows to non-performing portfolios	430
Outflows from non-performing portfolios	451
Ow : Outflows due to write-offs	107
Ow : Outflow due to other situations	344
Final stock of non-performing loans and advances	1 030

## EU CR2a: Changes in the stock of non-performing loans and advances and related net accumulated recoveries

Not applicable as non-performing exposures are less than 5% of total exposure.

## EU CQ1: Credit quality of forborne exposures

In millions of euros	Gross carryi	ng amount/ Noi with forbeara	minal amount o nce measures	of exposures	Accumulated impairment, accumulated negative changes in fair value due to credit risk and provisions		Collaterals received and financial guarantees received on forborne exposures	
	Performing forborne	Non- performing forborne	Of which defaulted	Of which impaired	On performing forborne exposures	On non- performing forborne exposures		ow on NPE with forbearance measures
Cash balances at central banks and other demand deposits								
Loans and advances	118	120	120	120	-16	-62	4	
Central banks								
General governments								
Credit institutions								
Other financial corporations								
Non-financial corporations	7	12	12	12	0	-7	0	
Households	111	108	108	108	-16	-55	3	
Debt securities								
Loan commitments given								
Total	118	120	120	120	-16	-62	4	

## EU CQ2: Quality of forbearance

Not applicable as non-performing exposures are less than 5% of total exposure.

## EU CQ3: Credit quality of performing and non-performing exposures by past due days

	Gross carrying amount / Nominal amount													
In millions of euros	Per	forming exposi	ures	Non-performing exposures										
		Not past due or past due ? 30 days	Past due > 30 d and ? 90 d		Unlikely to pay or past due ?90 days	Past due > 90 and ? 180 days	Past due > 180 and ? 365 days	Past due > 1 and ? 2 years	Past due > 2 and ? 5 years	Past due > 5 and ? 7 years	Past due > 7 years	Of which defaulted		
Cash balances at central banks and other demand deposits	7 490	7 490												
Loans and advances	48 959	48 912	47	1 030	856	57	59	49	10	0		1 030		
Central banks	38	38												
General governments	90	90	0	10	9	0	0	1				10		
Credit institutions	52	52												
Other financial corporations														
Non-financial corporations	19 053	19 022	31	347	303	20	5	14	4			347		
Of which SMEs	7 836	7 814	22	278	243	19	3	9	4			278		
Households	29 727	29 711	17	673	544	36	53	34	6	0		673		
Debt securities	411	411												
Central banks	96	96												
General governments	244	244												
Credit institutions	69	69												
Other financial corporations	1	1												
Non-financial corporations	0	0												
Off-balance-sheet exposures	4 585			14								14		
Central banks														
General governments	27			0								0		
Credit institutions	140													
Other financial corporations														
Non-financial corporations	2 006			11								11		
Households	2 412			3								3		
Total	61 446	56 813	47	1 044	856	57	59	49	10	0		1 044		

## EU CQ4: Quality of non-performing exposures by geography

	G	ross carrying/N	ıt		Provisions on off-balance	Accumulated negative	
In millions of euros		Of which non- performing	Of which defaulted	Ow subject to impairment	Accumulated impairment	sheet commitments and financial guarantee given	changes in FV due to credit risk on non- performing exposures
On balance sheet exposures	50 400	1 030	1 030	50 330	-1 113		
France	17 482	362	362	17 413	-345		
Germany	7 883	63	63	7 883	-70		
Great-Britain	5 226	40	40	5 226	-155		
Italy	5 887	95	95	5 887	-104		
Spain	4 004	84	84	4 004	-110		
Brazil	1 811	110	110	1 811	-94		
South Korea	1 408	36	36	1 408	-42		
Swiss	824	11	11	824	-7		
Poland	752	42	42	752	-22		
Portugal	603	6	6	603	-11		
Netherland	686	7	7	686	-3		
Other countries	3 832	174	174	3 831	-151		
Off balance sheet exposures	4 599	14	14			-12	
France	2 178	10	10			-10	
Germany	717	1	1			-1	
Great-Britain	336	0	0			0	
Italy	447	1	1			-1	
Spain	105					0	
Brazil	73						
South Korea	2					0	
Swiss	68	1	1			0	
Poland	178	1	1			0	
Portugal	23					0	
Netherland	75						
Other countries	397	0	0			-1	
Total	54 999	1 044	1 044	50 330	-1 113	-12	

## EU CQ5: Credit quality of loans and advances to non-financial corporations by industry

		Gross carry		Accum changes in		
In millions of euros		Of which non- performing	Of which defaulted	ow loans & advances subject to impairment	Accumulated impairment	FV due to credit risk on non-perf. Expo.
Agriculture, forestry and fishing	80	3	3	80	-3	
Mining and quarrying	7	0	0	7	0	
M anufacturing	785	25	25	785	-22	
Electricity, gas, steam and air conditioning supply	103	1	1	103	-1	
Water supply	74	3	3	74	-1	
Construction	1 242	50	50	1 242	-44	
Wholesale and retail trade	13 082	121	121	13 082	-121	
Transport and storage	536	27	27	536	-18	
Accommodation and food service activities	146	7	7	146	-5	
Information and communication	153	4	4	153	-5	
Real estate activities	9	1	1	9	-1	
Financial and insurance activities	136	7	7	136	-6	
Professional, scientific and technical activities	661	23	23	661	-21	
Administrative and support service activities	1 209	34	34	1 209	-28	
Public adm. and defense, compulsory social security	179	10	10	179	-8	
Education	153	9	9	153	-6	
Human health services and social work activities	394	9	9	394	-9	
Arts, entertainment and recreation	72	3	3	72	-3	
Other services	379	9	9	379	-7	
Total	19 399	347	347	19 399	-311	

## EU CQ6: Collateral valuation - loans and advances

Not applicable as non-performing exposures are less than 5% of total exposures.

## EU CQ7: Collateral obtained by taking possession and execution processes

In millions of euros	Value at initial recognition	Accumulate d negative changes
Property, plant and equipment (PP&E)		
Other than PP&E		
Residential immovable property		
Commercial Immovable property		
Movable property (auto, shipping, etc.)		
Equity and debt instruments		
Other collateral		
Total		

## EU CQ8: Collateral obtained by taking possession and execution processes - vintage breakdown

г

Not applicable as non-performing exposures are less than 5% of total exposures.

The following three templates provide information on exposures subject to legislative and non-legislative moratoria on loan repayments applied in the light of the COVID- 19 crisis, on newly originated exposures subject to public guarantee schemes and the impairment attached to.

## Information on loans and advances subject to legislative and non-legislative moratoria

		а	b	c	d	e	f	g	h	i	j	k	1	m	n	٥	
					Gross carrying amount					Accur	Accumulated impairment, accumulated negative changes in fair value due to credit risk						
				Performing			Non performing				Performing			Non performing			
				Of which: exposures with forbearance measures	Of which: Instruments with significant increase in credit risk since initial recognition but not credit-impaired (Stage 2)		Of which: exposures with forbearance measures	Of which: Unlikely to pay that are not past-due or past- due <= 90 days			Of which: exposures with forbearance measures	Of which: Instruments with significant increase in credit risk since initial recognition but not credit-impaired (Stage 2)		Of which: exposures with forbearance measures	Of which: Unlikely to pay that are not past-due or past- due <= 90 days	Inflows to non-performing exposures	
1	Loans and advances subject to moratorium	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
2	of which: Households	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
3	of which: Collateralised by residential immovable property	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
4	of which: Non-financial corporations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
5	of which: Small and Medium-sized Enterprises	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
6	of which: Collateralised by commercial immovable property	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

At the end of December 2022, the Mobilize F.S group has no more exposures under not yet expired moratoria measures in the context of COVID-19 related measures (vs €0.7 million as of end of December 2021).

Breakdown of loans and advances subject to legislative and non-legislative moratoria by residual maturity of moratoria

		а	b	c	d	e	f	g	h	i		
			Gross carrying amount									
				Of which: legislative moratoria			Resid	ual maturity of morato	ria			
		Number of obligors			Of which: expired	<= 3 months	> 3 months <= 6 months	> 6 months <= 9 months	> 9 months <= 12 months	> 1 year		
1	Loans and advances for which moratorium was offered	116 819	900 391 480									
2	Loans and advances subject to moratorium (granted)	111 080	835 013 494	163 051 520	835 013 494	0	0	0	0	0		
3	of which: Households		235 868 146	94 843 556	235 868 146	0	0	0	0	0		
4	of which: Collateralised by residential immovable property		0	0	0	0	0	0	0	0		
5	of which: Non-financial corporations		599 145 348	68 207 964	599 145 348	0	0	0	0	0		
6	of which: Small and Medium-sized Enterprises		367 566 530	58 645 780	367 566 530	0	0	0	0	0		
7	of which: Collateralised by commercial immovable property		0	0	0	0	0	0	0	0		

The portfolio that has benefited from moratoria measures duing COVID-19 crisis amounts to €835 million exposure, and all the moratoria phase is now expired.

# Information on newly originated loans and advances provided under newly applicable public guarantee schemes introduced in response to COVID-19 crisis

		а	b	c	d
				Maximum amount of the guarantee that can be considered	Gross carrying amount
			of which: forborne	Public guarantees received	Inflows to non-performing exposures
1	Newly originated loans and advances subject to public guarantee schemes	0	0	0	0
2	of which: Households	0			0
3	of which: Collateralised by residential immovable property	0			0
4	of which: Non-financial corporations	0	0	0	0
5	of which: Small and Medium-sized Enterprises	0			0
6	of which: Collateralised by commercial immovable property	0			0

The Mobilize F.S group has not granted any loans nor advances under public guarantee schemes.

## 2 CREDIT RISK MANAGEMENT PROCESS

For both Wholesale and non-Wholesale businesses, the credit risk prevention policy aims to ensure that the cost of risk target of each country and main segments is reached.

The Mobilize F.S group uses advanced scoring systems, and external databases whenever the information is available, to assess the capacity of individual and business customers to meet their commitments. An internal rating system is also used to assess loans to Dealers. The Mobilize F.S group constantly monitors its underwriting policy to consider the economic environment situation.

#### **CREDIT RISK MANAGEMENT – RETAIL CUSTOMERS**

The background remained uncertain and contrasted in 2022. Ukrainian and energy crisis have lead to inflation shocks in Europe and meanwhile local adjustment packages to support the economy and facilitate the short-term working during the COVID-19 crisis are no longer in place.

#### **Quality of New Production**

Year 2022 is characterized by a weakened economic situation -economic growth slowdown, inflation rise- and by geopolitical tensions (war In Ukraine). Consequently, the acceptance policy for new financings remained cautious and lead to an improvement of the credit quality for new financings.

In addition, group Mobilize F.S has strengthened its framework of rules and policies regarding loan origination & monitoring, in compliance with EBA loan origination & monitoring guidelines.

#### **Collection of unpaid debt**

The stock of non performing loans has reduced by 2% in 2022 to reach €1,030 million as of end of December 2022 vs €1,051 million as of end of December 2021. This performance is a result of a set of action plans aiming at shortening the collection phases of unpaid instalments and improve the prevention of transfer to default.

#### **Collective depreciation excluding statistical models**

Given the economic context described above, group Mobilize F.S has implemented in 2022 two types of collective impairment on the performing exposures of its Retail portfolio to prevent a likely increase in credit risk due to :

- A rise of consumer prices higher than the wages
- The difficulty of some households to face their credit obligation towards MFS due to their financial fragility.

These two approaches were described in section 1. Exposure to credit risk. The adjustments also cover some portfolios identified as fragile customers thanks to decision trees, scorecards or external data (like in UK, Spain and Italy). This approach was extended in 2022 to new countries such as Germany, Austria, Switzerland, Portugal and Morrocco.

In this particular context, all the adjustments amount to a stock of  $\leq 107$  million at the end of 2022, excluding the "forward looking" coverage. Amont this  $107M \leq$ , the adjustment for inflation risk contributes for  $\leq 43$  million and the expertise on identified fragile customers amounts to  $\leq 17$  million (in stock).

At the level of the corporate customer portfolio, the Retail Credit & Scoring department monitors together with the local MFS entities the cost of risk, ensures that it is well understood and analyzed, and monitors the action plans to achieve the targets. The underwriting policies are subject to strict central rules, and the outstanding in collection is deeply monitored. The performances of the subsidiaries regarding the approval quality and efficiency of collection are monitored in the framework of the monthly risk reporting and are presented to Corporate by the subsidiaries during committee meetings, the frequency of these committees is based accordingly to the level of risk in each entity.

A follow-up and a summary are carried out during the monthly Group Credit Committees, which is under MFS CEO supervision and leaded by Credit & Data Management Division Officer. These committees also include Risk Division officer, Accounting and Performance Control Division Officer, Commercial and Strategy Division Officer, Finance and Treasury Division Officer

#### **CREDIT RISK MANAGEMENT – NETWORK OF DEALERS -**

At the level of each subsidiary and centrally, Network customers are periodically monitored using a set of risk indicators that make it possible to assess the quality of each counterparty's credit risk in the short and medium term. A credit risk grading system classifies counterparties into three statuses (incidental, pre-alert and doubtful), which triggers appropriate treatment and remediation plans. These credit risk reduction actions are defined within a committee at entity level; it brings together the local managers of the manufacturers and the Mobilize F.S group in relation to the network.

#### **RESULT AT THE END OF DECEMBER 2022 FOR RETAIL BUSINESS**

The IFRS9 provisioning standards have been applied since 1<sup>st</sup> January 2018 in the scope of all entities within the Mobilize F.S group. Two distinct methodologies have been implemented depending on the size of the entity:

- a method based on internal models such as behavior scorecards and loss given default (for France, Germany, Spain, Italy, United Kingdom, South Korea and Brazil), in which the Stage 1/Stage 2 exposures are staged according to the rating from behavior models, and its evolution since the origination. Restructured loans are classified in Stage 2, while Stage 3 corresponds to customers in default. The discounted provision is determined in accordance with point-in-time risk parameters that are subject to a forward-looking adjustment

- for other entities using the standard method, provisions are calculated using transition matrices applied to the portfolio's aged balances. In this context, the Stage 2 corresponds to the receivables with past due more than 30 days at the closing date, or that encountered a past due amount in the last 12 months, and also to restructured loans.

The cost of risk in 2022 reaches 0.55% of Average Productive Assets versus 0.26% in 2021. The difference mainly comes from:

- An decrease of net write-offs (after recoveries) at €100 million (vs €115 million in 2021), or 0.26% based on the average performing assets.
- An allowance for the assets in default (Stage 3) of €27 million (vs €65 million in 2021)
- An allowance of provision of €81 million on performing assets (vs a release of €82 million in 2021), of which:
  - An allowance of €36 million due to forward-looking provisions update
  - $\circ$  An allowance of €39 million due to the inflation risk adjustement
  - An allowance of €8 million due to fragile customers adjustment
  - A release of provision of €27 million on customers with expired moratoria

The non-performing assets for Retail & Corporate exposures (without Dealers Financing) are slightly decreasing at end of December 2022 at €979 million, vs €989 million at end of December 2021. Their share out of the total assets (NPL ratio) decreases from 2.52% end of December 2021 to 2.44% at end of December 2022.

## DEALER BUSINESS RESULTS AT END OF DECEMBER 2022

The Mobilize F.S group maintained its policy of supporting manufacturers and their distribution networks by providing appropriate financing solutions. In this respect, the management of inventories in conjunction with manufacturers and their adequacy with market situations remained a priority. After the Covid-19 crisis in 2020 and the semiconductor crisis in 2021, 2022 was marked by an increase in outstandings at year-end.

In 2022, the Mobilize F.S group stabilised its international presence and supported the development of the Alliance brands and their networks. In addition, in several countries, the group began financing importers.

Outstanding network loans across the entire scope of intervention increased by €3.6bn compared to 12/2021 to reach €10.4bn at 12/2022.

The cost of risk for 2022 is a recovery of  $\notin$  22m. The effect of the increase in outstandings has been more than offset by the reduction in forward looking adjustment following the implementation of internal models better suited to our dealership financing activity, in place of the EBA stress test "path generator" model.

Non-performing loans decreased slightly from €67m at the end of December 2021 to €50m at the end of December 2022, their share of total loans decreasing from 0.9% to 0.5% in one year.

In 2022, the amount of write-offs net of recoveries is only €7.1m (notably Spain €6.6m and UK €0.5m), which confirms the good control of the risk on Network financing.

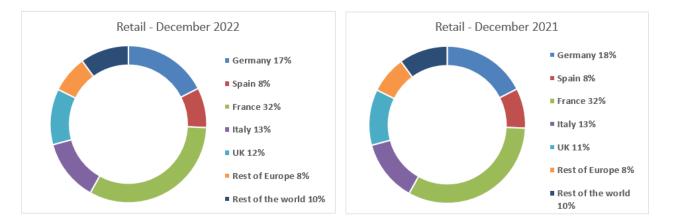
Restructured loans outstanding amounted to only €2.6m, a very low level, although up €0.5m on last year.

## **3** - DIVERSIFICATION OF CREDIT RISK EXPOSURE

Retail performing assets at end December 2022 are increasing compared to end of December 2021 at 38.9 billion euros. It is driven by the improving average financed amount impacting positively the new financings. They are spread over 21 countries, with Europe well represented for 91% of the total. Group subsidiaries using IRB methodology (France, Italy, Germany, Spain, UK and South Korea) represent 85% of the total assets. Group subsidiaries in France, UK and Latin America countries are the ones with the strongest growth. Retail productive assets of the Korean subsidiary decrease by -11,7%. The weight of the 7 main countries where Mobilize FS is operating (IRB approved subsidiaries mentioned above plus Brazil) remains quite stable at 89% of total in 2022.

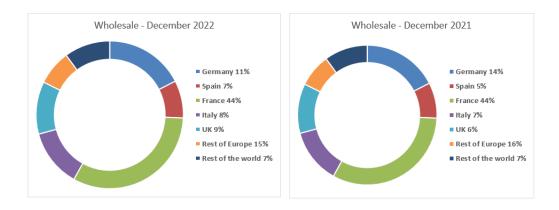
In terms of the breakdown of Retail business by product, credits represented 59% of outstandings, financial leases 38%, up 1 point, and operating leases (including battery leases) 4%, stable.

#### **Retail credit risk exposure**



The outstanding network loans are spread over 24 consolidated countries with a strong preponderance of Europe. The overall network assets represents 10.4 billion euros. The breakdown of outstandings by country is relatively stable except in Germany with a 3 pts decrease and in the UK with a 3 pts increase

#### Wholesale credit risk exposure



#### 4 - RISK-WEIGHTED ASSETS

The Mobilize F.S group uses the advanced method to measure credit risk for customer outstandings in the following countries: France, Germany, Spain, Italy, South Korea and the United Kingdom. For all other exposures and risks, Mobilize F.S group A uses the standardized method.

## 5 - ADVANCED METHOD

The Mobilize F.S group has adopted the most advanced methods proposed by the reform known as Basel II/III to measure and monitor its credit risks, all parameters are therefore estimated internally. The values thus measured are applied to calculate exposure risks on the Retail, Corporate and Dealer customers. Six big countries (Germany, Spain, France, Italy, South Korea and United Kingdom<sup>3</sup>) are treated using the advanced approach based on internal ratings.

For all of these scopes, the Mobilize F.S group has obtained the following authorizations:

- For France, Germany, Italy and Spain, approved in January 2008;
- For the United Kingdom, approved in January 2010;
- For Korea, approved in June 2011.

Following the agreement of the supervisor, the corporate portfolios (excluding the network) in Germany, Italy and Spain have been treated using the standard method since 2021.

The credit risk models applied within the group are subject to on-site supervisor inspections, giving rise to obligations and/or recommendations and, where applicable, the establishment of temporary additional margins on the parameters estimated by the Bank.

#### a) Governance

The internal credit risk models are part of the Risk management Governance and are managed by a Governance procedure that sets out the roles and responsibilities of each stakeholder and involved in ensuring the independence of the various levels of control. This procedure is validated by the Risk Committee, which is the institution's highest decision-making body with regard to internal models.

The first level of control is carried out by the teams of the Credit & Data Management division in charge of :

- the quality of the data from the subsidiaries
- modelling methodologies
- the development and implementation of models
- operational insertion of models
- monitoring the performance and relevance of models through backtesting and recalibration exercises.

The second level of control is carried out by the Risk Control Department of the Risk and Banking Regulations Department, which independently reviews the elements carried outby the Credit & Data Management division. These reviews are governed by a validation procedure and its conclusions are presented during a Validation Committee meeting and are summarized in a validation report. During second-level validation missions, the Credit & Data Management division teams are required to justify their assumptions and their methodological choices with arguments and audit trails.

Changes made to the models and recurring monitoring exercises are communicated to the Supervisor in line with an internal procedure that complies with the requirements of Delegated Regulation (EU) No. 529/2014 of 20 May 2014 for extensions and changes to the internal rating approach.

This procedure foresees, depending on the materiality of the change made, to communicate to the Supervisor:

- an application package for approval
- a notification prior to the change (ex ante)
- a notification after the change (ex post).

Internal Governance provides prior to each communication with the Supervisor, a validation by the various decision-making bodies, depending on its materiality.

<sup>&</sup>lt;sup>3</sup> For these 6 countries, some portfolios are in standard approach (examples: Corporates in the United Kingdom, Large Corporates outside France). Furthermore, RCI Korea is not concerned by the dealer financing activity.

#### **RISKS - PILLAR III**

In addition, the Governance provides recurrent reporting to the Management bodies where the risk levels, the conclusions of recurrent exercises as well as independent reviews, the follow-up of internal and external recommendations, etc. are presented.

Finally, the Internal Audit Department provides the third level of control and assesses, through periodic inspections, the efficiency and compliance of the management and governance system for internal models.

#### b) Information system

The centralized database of risks (BCR) stores credit risk data coming from acceptance, management and accounting applications, on the three markets and for the most significant countries.

This database provides input data for decision-makers to assess risks, and the Banking Cloud software package calculates the solvency ratio. Banking Cloud is also fed by data from the refinancing system and consolidation tool.

The data collected and calculated in these information systems is controlled technically and functionally throughout the production line, from gathering information from upstream systems to the end results. These quality controls are monitored monthly at the level of the production chain according to the criticality of the data.

Further to an analysis of these controls, action plans have been put in place.

The information system in place provides the anatycal tools need to explain changes in the weighted asset ratio. Thus, monthly statements show the components of weighted assets in respect of the advanced method (probability of default, loss given default, exposures, expected losses, etc.) according to several criteria:

- Sound outstandings and defaulted outstandings broken down by type of financing;
- A separation between balance sheet and off-balance sheet exposures;
- A breakdown by country;
- A breakdown by customer category (individuals, self- employed persons, small companies, medium-sized and large companies according to turnover, very big corporations and the dealership network);
- A distribution according to customer characteristics (age of the customer or company, line of business, etc.), according to the characteristics of the financing plan (initial term, amount paid up front, etc.) and according to the characteristics of the property financed (new or used vehicle, models, etc.).

These data dimensions are also used for the monthly analysis of the management cost of risk.

#### c) Segmentation of exposures by the advanced method

All figures relating to credit risk exposures concern gross exposures, i.e. before application of Credit Conversion Factors and Credit Risk Mitigation techniques.

The RWA density (weighted risks/exposures) totals 44% for the Retail portfolio and 57% for the overall Corporate portfolio using the advanced internal rating method and 97% for the foundation internal rating method.

The amount of the FCEC (Credit Exposure Conversion Factor) percentages is set at 100% for the advanced method.

# EU CRE – Qualitative disclosure requirements related to IRB approach

Legal	Row	Qualitative informations	
basis	number		
Article 452(a) CRR	(a)	The competent authority's permission of the approach or approved transition	Part IV- 5 Advanced Method
Article 452(c) CRR	(b)	<ul> <li>(c) The control mechanisms for rating systems at the different stages of model development, controls and changes, which shall include information on : <ul> <li>(i) the relationship between the risk management function and the internal audit function ;</li> <li>(ii) the rating system review ;</li> <li>(iii) procedure to ensure the independence of the function in charge of reviewing the models from the functions responsible for the development of the models ;</li> <li>(iv) the procedure to ensure the accountability of the functions in charge of developing and reviewing the models</li> </ul> </li> </ul>	i) Part IV-5 a ) Governance ii) Part 5-h) Procedures for monitoring internal ratings iii) Part IV-5 a) Governance iv) Part IV-5 a) Governance
Article 452(d) CRR	(c)	The role of the functions involved in the development, approval and subsequent changes of the credit risk models	iv) Part IV-5 a) Governance
Article 452(e) CRR	(d)	The scope and main content of the reporting related to credit risk models	iv) Part IV-5 a) Governance
Article 452(f) CRR	(e)	A description of the internal ratings process by exposure class, including the number of key models used with respect to each portfolio and a brief discussion of the main differences between the models within the same portfolio, covering: (i) the definitions, methods and data for estimation and validation of PD, which shall include information on how PDs are estimated for low default portfolios, whether there are regulatory floors and the drivers for differences observed between PD and actual default rates at least for the last three periods; (ii) where applicable, the definitions, methods and data for estimation and validation of LGD, such as methods to calculate downturn LGD, how LGDs are estimated for low default portfolio and the time lapse between the default event and the closure of the exposure; (iii) where applicable, the definitions, methods and data for estimation and validation of credit conversion factors, including assumptions employed in the derivation of those variables.	

# EU CR6 – IRB approach – Credit risk exposures by exposure class and PD range

In Millions of euros	On-balance sheet	Off-balance- sheet exposures pre-	Exposure weighted	EAD post CRM and	Exposure weighted	Number of obligors	Exposure weighted	Exposure weighted average	RWEA after supporting	RWEA density	Expected loss amount	Value adjustments and
PD range	exposures	CCF	average CCF	post-CCF	average PD	obligois	average LGD	maturity ( years)	factors	amount	uniount	provisions
A-IRB Corporate												
0.00 to <0.15	49			49	0,06%	7	17,45%	1,0	3	5,52%	0	0
0.00 to <0.10	49			49	0,06%	7	17,45%	1,0	3	5,52%	0	0
0.10 to <0.15												
0.15 to <0.25												
0.25 to <0.50	161	6	1,0	168	0,41%	48	18,39%	1,0	35	20,61%	0	0
0.50 to <0.75	868	47	1,0	915	0,60%	1 290	18,08%	1,0	326	35,62%	1	-1
0.75 to <2.50	5 549	477	1,0	6 0 2 6	1,48%	3 770	24,05%	1,0	3 489	57,90%	23	-17
0.75 to <1.75	3 944	142	1,0	4 086	1,23%	2 049	17,32%	1,0	1 546	37,83%	9	-5
1.75 to <2.50	1 605	335	1,0	1 940	2,01%	1 721	38,21%	2,0	1 943	100,17%	15	-12
2.50 to <10.00	2 085	208	1,0	2 293	3,89%	1 340	21,31%	1,0	1 567	68,33%	19	-14
2.50 to <5.00	1 701	150	1,0	1 851	3,28%	989	22,17%	1,0	1 202	64,93%	14	-9
5.00 to <10.00	384	58	1,0	442	6,43%	351	17,72%	2,0	365	82,58%	5	-4
10.00 to <100.00	269	18	1,0	288	15,33%	326	24,65%	2,0	357	124,17%	11	-7
10.00 to <20.00	206	17	1,0	223	11,49%	296	24,53%	2,0	265	119,10%	6	-3
20.00 to <30.00	48	1	1,0	50	26,18%	22	26,17%	1,0	73	147,10%	3	-3
30.00 to <100.00	15	0	1,0	15	36,22%	8	21,36%	1,0	19	123,53%	1	-1
100.00 (Default)	35	5	1,0	41	100,00%	194	49,57%	2,0	27	66,74%	19	-9
Sub-Total A-IRB Corporate	9 017	761	1,0	9 778	2,75%	6 975	22,84%	1,0	5 803	59,35%	73	-46
A-IRB Corporate SME												
0.00 to <0.15	9	1	1,0	9	0,04%	12	18,56%	1,0	0	2,79%	0	0
0.00 to <0.10	9	1	1,0	9	0,04%	12	18,56%	1,0	0	2,79%	0	0
0.10 to <0.15												
0.15 to <0.25												
0.25 to <0.50	82	1	1,0	83	0,37%	256	22,37%	1,0	13	15,48%	0	0
0.50 to <0.75	609	32	1,0	640	0,61%	392	18,76%	1,0	169	26,46%	1	-1
0.75 to <2.50	355	31	1,0	386	1,44%	496	19,81%	1,0	166	42,96%	1	-3
0.75 to <1.75	233	29	1,0	262	1,19%	136	18,93%	2,0	121	46,22%	1	-3
1.75 to <2.50	122	2	1,0	124	1,97%	360	21,66%	1,0	45	36,09%	1	0
2.50 to <10.00	388	13	1,0	401	4,61%	399	19,99%	1,0	196	48,85%	4	-1
2.50 to <5.00	251	3	1,0	254	3,35%	276	20,18%	1,0	109	42,82%	2	-1
5.00 to <10.00	137	10	1,0	147	6,77%	123	19,67%	1,0	87	59,26%	2	-1
10.00 to <100.00	166	10	1,0	176	22,27%	178	19,09%	1,0	131	74,33%	8	-4
10.00 to <20.00	58	7	1,0	66	11,99%	91	19,12%	1,0	48	73,08%	2	-1
20.00 to <30.00	83	2	1,0	85	26,43%	66	18,93%	1,0	63	73,96%	4	-1
30.00 to <100.00	25	0	1,0	25	35,10%	21	19,58%	1,0	20	78,85%	2	-1
100.00 (Default)	28	0	1,0	28	100,00%	40	81,11%	1,0	21	75,66%	21	-15
Sub-Total A-IRB Corporate SME	1 637	87	1,0	1 724	5,54%	1 773	20,50%	1,0	696	40,39%	34	-25

# **RISKS - PILLAR III**

In Millions of euros	On-balance sheet	Off-balance- sheet exposures pre-	Exposure weighted	EAD post CRM and	Exposure weighted	Number of obligors	Exposure weighted	Exposure weighted average	RWEA after supporting	RWEA density	Expected loss amount	Value adjustments and
PD range	exposures	CCF	average CCF	post-CCF	average PD	obligoio	average LGD	maturity ( years)	factors	amount	uniouni	provisions
A-IRB Retail SME												
0.00 to <0.15	0			0	0,05%	33	47,70%		0	6,48%	0	0
0.00 to <0.10	0			0	0,05%	33	47,70%		0	6,48%	0	0
0.10 to <0.15												
0.15 to <0.25												
0.25 to <0.50	265	38	1,0	302	0,34%	11 216	46,22%		64	21,29%	0	0
0.50 to <0.75	209	25	1,0	234	0,60%	13 769	44,89%		68	28,93%	1	0
0.75 to <2.50	1 532	305	1,0	1 837	1,66%	80 495	39,12%		694	37,79%	12	-9
0.75 to <1.75	997	204	1,0	1 201	1,26%	52 674	38,75%		419	34,89%	6	-5
1.75 to <2.50	535	101	1,0	637	2,42%	27 821	39,81%		275	43,26%	6	-5
2.50 to <10.00	644	105	1,0	749	5,10%	31 663	37,56%		339	45,32%	15	-10
2.50 to <5.00	317	57	1,0	374	4,01%	16 824	35,35%		156	41,67%	5	-4
5.00 to <10.00	328	48	1,0	375	6,18%	14 839	39,76%		184	48,95%	9	-6
10.00 to <100.00	244	30	1,0	274	20,83%	10 052	35,30%		169	61,80%	21	-15
10.00 to <20.00	101	16	1,0	116	10,60%	4 060	34,05%		56	47,86%	4	-3
20.00 to <30.00	127	14	1,0	141	25,71%	4 927	36,24%		101	71,67%	13	-9
30.00 to <100.00	16	1	1,0	17	50,09%	1 065	36,07%		13	75,41%	3	-3
100.00 (Default)	96	2	1,0	98	100,00%	5 996	74,54%		64	64,91%	68	-58
Sub-Total A-IRB Retail SME	2 991	504	1,0	3 495	6,47%	153 224	40,48%		1 399	40,02%	116	-93
A-IRB Retail no SME												
0.00 to <0.15	1 302	310	1,0	1 611	0,10%	350 942	39,91%		174	10,79%	1	-1
0.00 to <0.10	598	18	1,0	616	0,07%	93 025	37,25%		48	7,76%	0	0
0.10 to <0.15	704	292	1,0	996	0,12%	257 917	41,56%		126	12,67%	0	-1
0.15 to <0.25	760	29	1,0	789	0,21%	88 641	34,54%		120	15,26%	1	-1
0.25 to <0.50	4 920	500	1,0	5 420	0,34%	508 237	39,50%		1 354	24,98%	7	-19
0.50 to <0.75	4 125	239	1,0	4 364	0,67%	313 205	41,72%		1 708	39,14%	12	-19
0.75 to <2.50	9 310	839	1,0	10 149	1,32%	744 356	41,26%		5 027	49,54%	56	-53
0.75 to <1.75	7 577	632	1,0	8 209	1,12%	605 885	41,24%		3 914	47,68%	39	-44
1.75 to <2.50	1 732	207	1,0	1 940	2,15%	138 471	41,32%		1 113	57,39%	17	-9
2.50 to <10.00	3 447	135	1,0	3 582	4,67%	343 041	42,40%		2 459	68,66%	72	-96
2.50 to <5.00	2 307	96	1,0	2 403	3,44%	218 114	41,80%		1 576	65,60%	35	-41
5.00 to <10.00	1 140	39	1,0	1 179	7,18%	124 927	43,61%		883	74,89%	37	-56
10.00 to <100.00	984	27	1,0	1 010	24,46%	94 020	40,21%		961	95,16%	100	-120
10.00 to <20.00	366	12	1,0	378	12,45%	35 258	40,27%		297	78,52%	19	-25
20.00 to <30.00	420	12	1,0	433	23,32%	37 866	39,93%		440	101,72%	41	-46
30.00 to <100.00	198	2	1,0	200	49,63%	20 896	40,72%		225	112,39%	40	-49
100.00 (Default)	446	2	1,0	448	100,00%	57 884	77,09%		325	72,58%	320	-307
Sub-Total A-IRB Retail no SME	25 293	2 081	1,0	27 374	3,82%	2 500 326	41,41%		12 130	44,31%	568	-615
Total A-IRB	38 938	3 433	1,0	42 371	3,87%	2 662 298	36,19%	1,0	20 028	47,27%	791	-779

# **RISKS - PILLAR III**

In Millions of euros	On-balance sheet exposures	Off-balance- sheet exposures	Exposure weighted average	EAD post CRM and post-CCF	Exposure weighted average PD	Number of obligors	Exposure weighted average	Exposure weighted average maturity (	RWEA after supporting	RWEA density amount	Expected loss amount	
PD range	exposures	pre-CCF	CCF	post-CCF	average 1 D		LGD	years)	factors	amount		provisions
F-IRB Corporate												
0.00 to <0.15												
0.00 to <0.10												
0.10 to <0.15												
0.15 to <0.25												
0.25 to <0.50												
0.50 to <0.75												
0.75 to <2.50	63			63	1,87%	10	45,00%	3,0	75	119,39%	1	-1
0.75 to <1.75												
1.75 to <2.50	63			63	1,87%	10	45,00%	3,0	75	119,39%	1	-1
2.50 to <10.00	4			4	3,25%	1	45,00%	3,0	6	139,26%	0	0
2.50 to <5.00	4			4	3,25%	1	45,00%	3,0	6	139,26%	0	0
5.00 to <10.00												
10.00 to <100.00												
10.00 to <20.00												
20.00 to <30.00												
30.00 to <100.00												
100.00 (Default)	16			16	100,00%	1	45,00%	3,0			7	0
Total F-IRB Corporate	84			84	21,15%	12	45,00%	3,0	81	97,01%	8	-1

#### EU CR6-A – Scope of the use of IRB and SA approaches

In Millions of euros	Exposure value art 166 CRR for exposures subjeet to IRB approach	Exposures subject to the Standardised and to the IRB approach	% of exposure value subject to the permanent partial use of the SA	value subject	% of total exposure in IRB Approach
Central governments and central banks		6 503	100,00%		
Of which Regional governments or local authorities					
Of which Public sector entities					
Institutions		2 776	1,74%	98,26%	
Corporates	11 585	16 043	3,40%	24,39%	72,21%
Of which Corporates - Specialised lending, excluding slotting approach					
Of which Corporates - Specialised lending under slotting approach					
Retail	30 869	38 638	0,66%	19,45%	79,89%
of which Retail – Secured by real estate SMEs					
of which Retail – Secured by real estate non-SMEs					
of which Retail – Qualifying revolving					
of which Retail – Other SMEs		5 576	3,94%	33,39%	62,68%
of which Retail – Other non-SMEs		33 061	0,11%	17,10%	82,80%
Equity		12		100,00%	
Other non credit obligation assets		1 454		100,00%	
Total	42 455	65 426	1,45%	33,66%	64,89%

#### d) Borrower data dimension - Probability of Default (PD) parameter

Monthly revaluation of customer risks is based on:

- A model for ranking the risk of default;
- A method for quantifying the related probability of default.

#### i) Description of the internal ratings process

The table below provides a description of the internal rating process for each exposure types.

Exposure class	Country	Scope	Définition	PD estimation method	Data	Validation	Adequacy between PD and defautl rate
	Germany	Retail Individuals			Since 2008		
	Germany	Retail SME			Since 2008		
	Spain	Retail Individuals			Since 2008	PD values have been	
Retail	Spain	Retail SME			Since 2008	approved in October	
	Italy	Retail Individuals			Since 2008	2022 following the retail	
	Italy	Retail SME		The estimation is	Since 2008	inspection mission of	
	Korea	Retail		based on a long run	Since 2011	2021.	
	France	Retail Individuals		average of default rate	Since 2008		
	UK	Retail Individuals	The definition of default conforms to Guidelines EBA GL 2016 07 Final Report on Guideline on default definition.	at 12 months, added of conservatism margins of type A, B, C which based on historic data reflecting the likely	Since 2010		
	France	Retail SME			Since 2008	PD parameters have been approved by the ECB within the scope of the 2020 inspection on	Conservative PD with respect to long- term observed default rates.
	Germany	Wholesale R1		range of variability of			
	Germany	Wholesale R2		default rates, contains			
	Spain	Wholesale R1		an adequat mix of			
Wholesale	Italy	Wholesale R1		better or worst years.	Since 2010	the new definition of	
	UK	Wholesale R1				default.	
	France	Wholesale R1					
Corporate	France	Very large corporate			Since 2008	]	
ouipulate	France	Corporate other			Since 2008		

#### ii) Risk ranking model

The ranking of counterparty risk results from a score that includes both the customer's characteristics and the latter's payment record. The methodology is adjusted to each customer typology to factor in the nature of the available information generally used by business experts to assess the risks.

The table in paragraph iii) below shows the mapping of the models developed.

#### iii) Allocation to a class of risk and quantification of the PD related to each class

The rating scales feature a number of classes adjusted to the granularity of the portfolio. Retail customers are divided into ten classes for the sound portfolio and one default class; Corporate and Dealer portfolios are divided into seven classes.

The required degree of reliability for internal rating has nonetheless meant that each "country/customer segment" portfolio has been broken down in a specific manner: for a given segment, the risk attached to a particular class in France, measured by its representative PD, is different from the risk attached to the same class in Spain.

The PD associated with each class is calculated by factoring in historically observed default rates.

It is specified that new PD Retail models for all countries were put into production in 2020, following their validation by the ECB. Pd's of this new models have been recalibrated following the new definition of default (conforms to EBA Guideline : EBA GL 2016 07 Final Report on Guideline on default definition) and this PD were put into production in 2021 December. In addition, in November 2022, a new model on the Italy Corporate portfolio was put into production following the ECB's approval of the Retail package application submitted in June 2021. The PD of this new model and the recalibrated PD of the other Retail portfolios (excluding UK) were also put into production that same month. In the Retail package application submitted in June 2021, ECB also approved a new model for the UK portfolio that will be implemented on early 2023.

# Segmentation of exposures by the advanced method and average PD by country

Category of exposure	IRBA countries	Average sound portfolio PD at 31/12/2022
	Germany	1,34%
	Spain	2,03%
Retail customers	France	2,88%
	Italy	1,96%
	United Kingdom	2,96%
	South Korea	0,99%
	Germany	1,91%
	Spain	3,77%
Small and medium-sized companies	France	4,28%
	Italy	4,20%
	United Kingdom	2,86%
	South Korea	1,46%
	Germany	2,02%
	Spain	7,65%
Large corporations	France	2,26%
	Italy	3,00%
	United Kingdom	3,09%

#### iv) Testing PD models

The figures disclosed in this section come from the backtesting databases, which are in line with the modeling databases. The figures given in the previous sections correspond to the use of parameters, and so there may be differences in management rules. For example, the default rates and PDs derived from the backtesting are based solely on the performing portfolio. In addition, in backtesting, if a counterparty belongs to a consolidation group whose annual sales exceed 50 million euros, the exposure class for the group's components will not be impacted, which can cause volume and allocation differences.

In many countries, backtesting of PD models has underlined that the models can effectively prioritize risks but that they also overestimate PDs per class. It should be noted that the internal backtesting procedures focus on calibrations by class of risk over time and not by class of exposure with PD averages in numbers and not in outstandings.

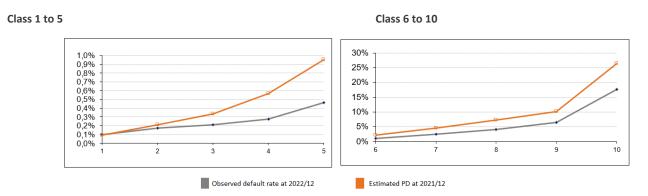
This is illustrated in the following graphs.

#### History of default rates per class



Since the curves by rating class are concentric, the two graphs above enable to conclude that the model is discriminant.

#### Backtesting of Consumer PD model for Germany at end-December 2022



The amber curve of calibrated PDs for the range of ratings under consideration is strictly above the actual default rate observed. The German Consumer PD model for the December 2021 portfolio, with defaults observed at the end of December 2022, therefore appears to be well calibrated.

# **RISKS - PILLAR III**

When external ratings are available (i.e. for the very big French corporations), a migration matrix between internal and external ratings is calculated for backtesting exercises. An annual match rate is calculated according to the following two scenarios: without a rating difference and with a rating difference in absolute value (nearly 99%).

		Number of obligors a	t the end of previous year				Average
Exposure class	PD range		Of which number of obligors which defaulted in the year	Observed average default rate (%)	Exposures weighted average PD (%)	Average PD (%)	historical annual default rate (%
а	b	с	d	e	f	g	h
	0.00 to <0.15	16		0,00%	0,06%	0,05%	0,
	0.00 to <0.10	16	0	0,00%	0,06%	0,05%	0,
	0.10 to <0.15						
	0.15 to <0.25						0,
	0.25 to <0.50	36	0	0,00%	0,41%	0,41%	0
	0.50 to <0.75	1272	7	0,55%	0,60%	0,64%	0
	0.75 to <2.50	3514	35	1,00%	1,47%	1,50%	0
	0.75 to <1.75	1866	16	0,86%	1,24%	1,08%	0
COCOR	1.75 to <2.5	1648	19	1,15%	2,00%	2,00%	0
	2.50 to <10.00	1305	21	1,61%	3,87%	4,18%	1
	2.5 to <5	1003	10	1,00%	3,29%	3,43%	1
	5 to <10	302	11	3,64%	6,42%	6,32%	2
	10.00 to <100.00	284	19	6,69%	15,21%	12,97%	5
	10 to <20	244		6,56%	11,48%	11,53%	4
	20 to <30	32		9,38%	26,25%	23,41%	5
	30.00 to <100.00	8		0,00%	36,22%	36,22%	6
	100.00 (Default)	227		100,00%	100,00%	100,00%	100
	0.00 to <0.15	8		0,00%	0,04%	0,04%	C
	0.00 to <0.10	8	0	0,00%	0,04%	0,04%	C
	0.10 to <0.15						
	0.15 to <0.25						3
	0.25 to <0.50	247		0,00%	0,37%	0,36%	C
	0.50 to <0.75	345		0,00%	0,61%	0,62%	0
	0.75 to <2.50	502	2	0,40%	1,44%	1,82%	C
	0.75 to <1.75	131	1	0,76%	1,20%	1,16%	C
COSME	1.75 to <2.5	371	1	0,27%	1,97%	2,06%	0
	2.50 to <10.00	486		0,41%	4,63%	4,35%	1
	2.5 to <5	322	0	0,00%	3,36%	3,09%	0
	5 to <10	164		1,22%	6,77%	7,19%	3
	10.00 to <100.00	159		4,40%	22,10%	19,84%	9
	10 to <20	98	2	2,04%	12,00%	11,01%	8
	20 to <30	38	3	7,89%	26,50%	27,63%	3
	30.00 to <100.00	23	2	8,70%	35,14%	35,65%	15
	100.00 (Default)	20	20	100,00%	100,00%	100,00%	100
	0.00 to <0.15	23	0	0,00%	0,05%	0,05%	C
	0.00 to <0.10	23	0	0,00%	0,05%	0,05%	0
	0.10 to <0.15						
	0.15 to <0.25						
	0.25 to <0.50	11021	24	0,22%	0,30%	0,34%	C
	0.50 to <0.75	13801	25	0,18%	0,74%	0,59%	C
	0.75 to <2.50	79573	717	0,90%	1,44%	1,68%	1
	0.75 to <1.75	51555	303	0,59%	1,41%	1,29%	0
RESME	1.75 to <2.5	28018	414	1,48%	2,42%	2,43%	1
	2.50 to <10.00	33153	1075	3,24%	3,74%	5,15%	3
	2.5 to <5	17848	478	2,68%	2,60%	4,07%	2
	5 to <10	15305	597	3,90%	8,07%	6,38%	4
	10.00 to <100.00	10044	1421	14,15%	28,71%	21,36%	19
	10 to <20	4281	230	5,37%	10,60%	11,02%	7
	20 to <30				25,69%	23,62%	18
	2010 50	4745	782	16,48%	25,09%		
	30.00 to <100.00	4745		16,48% 40,18%	25,69%	50,43%	
	30.00 to <100.00	1018	409	40,18%	37,49%	50,43%	37
	30.00 to <100.00 100.00 (Default)	1018	409 5457	40,18% 100,00%	37,49% 100,00%	50,43% 100,00%	37 100
	30.00 to <100.00 100.00 (Default) 0.00 to <0.15	1018 5457 384472	409 5457 270	40,18% 100,00% 0,07%	37,49% 100,00% 0,05%	50,43% 100,00% 0,11%	37 100
	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.10	1018 5457 384472 107960	409 5457 270 70	40,18% 100,00% 0,07% 0,06%	37,49% 100,00% 0,05% 0,05%	50,43% 100,00% 0,11% 0,07%	37 100 0
	30.00 to <100.00 100.00 (Default) 0.00 to <0.15	1018 5457 384472	409 5457 270 70 200	40,18% 100,00% 0,07%	37,49% 100,00% 0,05%	50,43% 100,00% 0,11% 0,07% 0,12%	3
	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.10 0.10 to <0.15	1018 5457 384472 107960 276512	409 5457 270 70 200 164	40,18% 100,00% 0,07% 0,06% 0,07%	37,49% 100,00% 0,05% 0,05% 0,12%	50,43% 100,00% 0,11% 0,07%	37 100 0 0 0 0 0 0
	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.10 0.10 to <0.15 0.15 to <0.15 0.15 to <0.25 0.25 to <0.50	1018 5457 384472 107960 276512 95789 516178	409 5457 270 70 200 104 164 946	40,18% 100,00% 0,07% 0,06% 0,07% 0,17% 0,18%	37,49% 100,00% 0,05% 0,05% 0,25% 0,21% 0,30%	50,43% 100,00% 0,11% 0,07% 0,12% 0,21% 0,21% 0,34%	
	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.15 to <0.15 0.15 to <0.25 0.25 to <0.50 0.50 to <0.75	1018 5457 38472 107960 276512 95789 516178 308716	409 5457 270 200 164 946 2722	40,18% 100,00% 0,07% 0,06% 0,06% 0,07% 0,17% 0,18% 0,23%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,74%	50,43% 100,00% 0,11% 0,07% 0,12% 0,21% 0,21% 0,34% 0,67%	
	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.15 to <0.15 0.15 to <0.25 0.25 to <0.25 0.50 to <0.75 0.75 to <0.20	1018 5457 384472 107960 276512 95789 516178 308716 735443	409 5457 270 200 164 946 722 722 3947	40,18% 100,00% 0,07% 0,07% 0,07% 0,17% 0,17% 0,23% 0,54%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,21% 1,41%	50,43% 100,00% 0,11% 0,07% 0,12% 0,21% 0,21% 0,34% 0,67% 1,33%	33 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
REIND	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.10 to <0.15 0.15 to <0.15 0.25 to <0.55 0.25 to <0.50 0.50 to <0.75 0.75 to <1.75	1018 5457 384472 107960 276512 95789 516178 308716 7755443 59724	409 5457 270 70 200 164 946 2722 3947 2582	40,18% 100,00% 0,07% 0,06% 0,17% 0,18% 0,23% 0,54% 0,43%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,30% 0,74% 1,41% 1,41%	50,43% 100,00% 0,11% 0,07% 0,22% 0,24% 0,34% 0,67% 1,33% 1,14%	
REIND	3.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.15 to <0.15 0.15 to <0.25 0.25 to <0.50 0.50 to <0.75 0.75 to <2.50 0.75 to <2.5	1018 5457 384472 276512 95789 516178 308716 735443 597248 138155	409 5457 270 200 164 946 722 3947 2582 1365	40,18% 100,00% 0,07% 0,07% 0,17% 0,17% 0,23% 0,23% 0,54% 0,43% 0,99%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,21% 0,24% 1,41% 1,41% 2,15%	50,43% 100,00% 0,11% 0,07% 0,21% 0,21% 0,67% 1,33% 1,14% 2,14%	
REIND	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.01 to <0.15 0.10 to <0.15 0.51 to <0.25 0.55 to <0.25 0.50 to <0.75 0.75 to <1.75 1.75 to <2.5 2.50 to <10.00	1018 5457 384472 97588 516178 308716 735443 597248 138195 345452	409 5457 270 70 104 946 722 3947 2582 1365 6198	40,18% 100,00% 0,07% 0,07% 0,17% 0,17% 0,23% 0,54% 0,54% 0,93% 1,79%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,21% 1,41% 1,41% 1,41% 1,41% 4,19%	50,43% 100,00% 0,11% 0,07% 0,21% 0,21% 0,34% 0,67% 1,33% 1,14% 2,14% 4,82%	
REIND	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.10 to <0.15 0.15 to <0.15 0.25 to <0.55 0.55 to <0.75 0.75 to <1.75 1.75 to <1.75 1.75 to <1.52 2.50 to <100 2.5 to <5	1018 5457 384472 107960 276512 957838 516178 308716 7735443 597248 138195 345452 24006	409 5457 270 70 104 946 946 722 3947 2582 1365 6198 2921	40,18% 100,00% 0,07% 0,06% 0,07% 0,17% 0,18% 0,23% 0,54% 0,43% 0,43% 0,99% 1,79% 1,30%	37,49% 100,00% 0,05% 0,05% 0,21% 0,21% 0,30% 0,74% 1,41% 1,41% 2,15% 4,19% 2,53%	50,43% 100,00% 0,11% 0,07% 0,22% 0,24% 0,34% 0,67% 1,33% 1,14% 2,14% 4,82% 3,45%	
REIND	30.00 to <100.00 100.00 (Default) 0.00 to <0.10 0.00 to <0.10 0.10 to <0.15 0.15 to <0.25 0.25 to <0.50 0.57 to <0.25 0.75 to <1.75 1.75 to <2.5 2.50 to <10.00 2.5 to <5 5 to <10	1018 5457 384472 276512 95788 516178 308716 735443 597248 138195 345452 224086 121366	409 5457 270 70 104 946 722 3947 2582 51365 6198 2921 3277	40,18% 100,00% 0,07% 0,07% 0,07% 0,17% 0,23% 0,54% 0,43% 0,95% 1,79% 1,30% 2,70%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,21% 1,41% 1,41% 1,41% 2,15% 4,19% 2,53% 8,62%	50,43% 100,00% 0,11% 0,07% 0,12% 0,21% 0,57% 1,33% 1,14% 2,14% 4,82% 3,45% 7,27%	
REIND	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.10 to <0.15 0.515 to <0.25 0.55 to <0.25 0.50 to <0.75 0.75 to <1.75 1.75 to <2.5 2.50 to <100 2.51 to <3 5 to <10 1.75 to <2.5 2.50 to <100 1.000 to <10000	1018 5457 384472 107960 276512 95788 516178 308716 735443 597248 138195 345452 224086 121366 93914	409 5457 270 70 164 946 722 3947 2582 1365 6198 2921 3277 1233	40,18% 100,00% 0,07% 0,07% 0,17% 0,17% 0,18% 0,23% 0,54% 0,43% 0,54% 0,35% 1,79% 1,30% 2,70% 13,20%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,21% 1,41% 1,41% 1,41% 1,41% 2,15% 4,19% 2,53% 8,62% 35,72%	50,43% 100,00% 0,11% 0,07% 0,21% 0,21% 0,34% 0,67% 1,13% 2,14% 4,82% 3,45% 7,27% 24,87% 24,87%	37 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
REIND	3.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.15 to <0.25 0.15 to <0.25 0.55 to <0.55 0.57 to <2.50 0.75 to <2.50 0.75 to <2.50 2.50 to <30 0.55 to <0.00 2.5 to <5 5 to <10 1.00 to <30	1018 5457 384472 107960 276512 95789 516178 308716 735443 597248 138195 345452 224086 121166 93914 37015	409 5457 270 70 200 164 946 722 1365 6198 2921 3277 1258 2921 3277 12393 2233	40,18% 100,00% 0,07% 0,07% 0,17% 0,17% 0,18% 0,23% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,43% 0,646% 6,46%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,21% 0,21% 1,41% 2,15% 4,19% 2,53% 8,62% 3,572% 1,45%	50,43% 100,00% 0,11% 0,07% 0,21% 0,21% 0,57% 1,33% 1,14% 2,14% 4,82% 3,45% 7,27% 24,87% 12,80%	37 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
REIND	30.00 to <100.00 100.00 (Default) 0.00 to <0.15 0.00 to <0.15 0.10 to <0.15 0.515 to <0.25 0.55 to <0.25 0.50 to <0.75 0.75 to <1.75 1.75 to <2.5 2.50 to <100 2.51 to <3 5 to <10 1.75 to <2.5 2.50 to <100 1.000 to <10000	1018 5457 384472 107960 276512 95788 516178 308716 735443 597248 138195 345452 224086 121366 93914	409 5457 270 70 164 946 722 3947 2582 1365 6198 2921 3277 12393 2393 2393	40,18% 100,00% 0,07% 0,07% 0,17% 0,17% 0,18% 0,23% 0,54% 0,43% 0,54% 0,35% 1,79% 1,30% 2,70% 13,20%	37,49% 100,00% 0,05% 0,05% 0,12% 0,21% 0,21% 0,21% 0,21% 1,41% 1,41% 1,41% 1,41% 2,15% 4,19% 2,53% 8,62% 35,72%	50,43% 100,00% 0,11% 0,07% 0,21% 0,21% 0,34% 0,67% 1,13% 2,14% 4,82% 3,45% 7,27% 24,87% 24,87%	37 100 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

#### EU CR9 – IRB approach – Back-testing of PD per exposure class (fixed PD scale)

# **RISKS - PILLAR III**

Exposure class	PD range	Number of obligor	s in the end of previous year Of which number of obligors which defaulted in the year	Observed average default rate (%)	Exposure weighted average PD (%)	Average PD (%)	Average historical annual default rate
а	b	с	d	e	f	g	h
	0.00 to <0.15						1
	0.00 to <0.10						
	0.10 to <0.15						
	0.15 to <0.25						
	0.25 to <0.50						
	0.50 to <0.75		1 0	0,00%	0,64%	0,64%	
	0.75 to <2.50		7 0	0,00%	1,86%	1,86%	
	0.75 to <1.75				1,17%	1,17%	
COCOR	1.75 to <2.5		7 0	0,00%	1,86%	1,92%	
	2.50 to <10.00		3 1		3,25%	3,25%	1
	2.5 to <5		2 0		3,25%	3,25%	
	5 to <10		1 1		5,2576	5,2570	2
	10.00 to <100.00			100,00%			1
	10 to <20						
	20 to <30						
	30.00 to <100.00						
	100.00 (Default)						(
	0.00 to <0.15						
	0.00 to <0.10						
	0.10 to <0.15						
	0.15 to <0.25						
	0.25 to <0.50						
	0.50 to <0.75		2 0	0,00%	0,64%	0,64%	
	0.75 to <2.50		1 0	0,00%			
	0.75 to <1.75		1 0				
COSME	1.75 to <2.5						
	2.50 to <10.00						
	2.5 to <5						
	5 to <10						
	10.00 to <100.00						
	10 to <20						
	20 to <30						
	30.00 to <100.00						
	100.00 (Default)						
	0.00 to <0.15						
	0.00 to <0.10						
	0.10 to <0.15						
	0.15 to <0.25						
	0.25 to <0.50						
	0.50 to <0.75						
	0.75 to <2.50		1 0	0,00%	2,42%	2,42%	
	0.75 to <1.75						
RESME	1.75 to <2.5		1 0	0,00%	2,42%	2,42%	
	2.50 to <10.00						
	2.5 to <5						
	5 to <10						
	10.00 to <100.00						
	10 to <20						
	20 to <30						
	30.00 to <100.00		-				
	100.00 (Default)						

In accordance with group practice, the historical average captures maximum historical depth and is therefore not restricted solely to the last five years.

Across all exposure class, PDs are globally greater than the default rate except for some PD range with few obligors. Moreover, quarterly backtesting of PD models, enables to ensure internal models performance: conservatism, discriminatory power and stability.

# CR9.1 –IRB approach – Back-testing of PD per exposure class (only for PD estimates according to point (f) of Article 180(1) CRR)

No Mobilize F.S models associates or maps its internal grades to the scale used by an ECAI to calibrate its PD.

#### e) Transaction data dimension - Loss given default (LGD) parameter

Economic losses are estimated using discounted recovery flows for Retail Customers and Corporates, or debt write- offs for the car dealers, on the basis of historical data generally going back at least 7 years. Recovery costs are factored in according to the management phases involved. After analysis, transactions have been grouped into segments representing homogeneous loss levels.

The quantifying of these losses per segment results from a statistical model the main vectors of which are a generational analysis of recoveries and the speed of collection.

The table below provides a description of the estimation of the loss for each exposure types.

Exposure class	Country	Scope	Définition	LGD estimation method	LGD downturn estimation method	Time to work out	Data	Validation
	Germany	LGD					Since 2008	
	Germany	LGD in default					Since 2008	
	Germany	ELBE					Since 2008	
	Spain	LGD					Since 2008	
	Spain	LGD in default					Since 2008	
	Spain	ELBE					Since 2008	
	Italy	LGD					Since 2008	
	Italy	LGD in default					Since 2008	LGD values have been
Retail	Italy	ELBE					Since 2008	approved in October 2022 following the retail
Relali	France	LGD					Since 2008	inspection mission of
	France	LGD in default		The estimation is		- 42 months for	Since 2008	2021.
	France	ELBE	The definition of default	based on a long run	LGD downturn is	Germany Retail model	Since 2008	2021.
	UK	LGD	conforms to Guidelines	average of the net	estimated in	and UK Retail model	Since 2010	
	UK	LGD in default	EBA GL 2016 07 Final	discounted loss rates, added of the	accordance with the	- 108 months for Credit's	Since 2010	
	UK	ELBE	Report on Guideline on		LGD Downturn	bukets on the France	Since 2010	
	Korea	LGD	default definition.	conservatism margins	Guideline	Retail model	Since 2011	
	Korea	LGD in default	doladit dolaritori.	of type A, B, C and	EBA/GL/2019/03	- 48 months for others	Since 2011	
	Korea	ELBE		downturn.		models	Since 2011	
Wholesale	DE-ES-IT-FR-UK	LGD					Since 2010	LGD parameters have been approved by the ECB within the scope of
	DE-ES-IT-FR-UK	LGD in default	1					the 2020 inspection on
	DE-ES-IT-FR-UK	ELBE	1					the new definition of
	France	LGD	1				Since 2008	default.
Corporate	France	LGD in default	1				Since 2008	1
-	France	ELBE	1				Since 2008	1

Category of exposure	IRBA countries	Population group segmentation	Average sound portfolio LGD	Average loss computed at the last backtesting
		Credit with ratio Exposition amount / Funding Amount >= 1	52,67%	56,63%
		Credit with ratio Exposition amount / Funding amount < 1 and Duration before funding ends <= 36 months	31,74%	29,36%
	France	Credit with ratio Exposition amount / Funding amount < 1 and Duration before funding ends > 36 months	41,03%	36,98%
		Leasing with duration before funding ends <= 45 months	33,38%	21,82%
		Leasing with duration before funding ends > 45 months	45,80%	27,64%
		Credit with duration before funding ends <= 34 months	27,43%	20,30%
	Germany	Credit with duration before funding ends > 34 months and downpayment rate > 8.57%	37,51%	30,41%
	Germany	Credit with duration before funding ends > 34 months & downpayment rate <= 8.57% or Leasing	48,45%	35,80%
	Spain	Duration before funding ends <= 24 months	33,14%	16,23%
		24 < Duration before funding ends <= 35 months	51,30%	24,30%
Retail individuals		35 < Duration before funding ends <= 56 months	60,86%	32,16%
SME		Duration before funding ends > 56 mois	73,14%	42,27%
		Leasing	19,64%	10,86%
		Credit with duration before funding ends <= 26 months	31,37%	22,58%
		Credit with 26 < duration before fundung ends <= 51 months	47,33%	35,77%
	Italy	Credit with durantion before funding ends > 51 months and ratio Maturity in management / Forecast duration > 0	53,75%	43,69%
		Credit with duration before funding ends > 51 months and ratio Maturity in management / Forecast duration = 0	82,72%	58,19%
	United Kingdom	Ratio Duration before funding ends / Forecast duration <= 65,3%	56,29%	35,10%
	United Kingdom	Ratio Duration before funding ends / Forecast duration > 65,3%	36,62%	25,67%
		Collateral <sup>(1)</sup> <= 15 301 795 krw or Collateral <sup>(1)</sup> ]15 301 795 ; 21 499 925] & Collateral coefficient <sup>(2)</sup> <= 86,64%	35,99%	28,81%
	South Korea	Collateral <sup>(1)</sup> > 21 499 925 krw or Collateral <sup>(1)</sup> ]15 301 795 ; 21 499 925] & Collateral coefficient <sup>(2)</sup> > 86,64%	50,47%	37,48%
-		Credit	12,68%	3,77%
Corporate	France	Leasing	35,06%	11,23%
		R1 VN	16,30%	5,18%
Dealers	G5(*)	R1 others	26,22%	14,34%

#### Segmentation of exposures by the advanced method and average LGD by country

(\*) G5 : France, Germany, Spain, Italy, United Kingdom

 $^{(1)}$  This is quantitative data calculated to suit the vehicle's price and the maturity in management

 $^{\rm (2)}$  This is quantitative data calculated to suit the maturity in management

The LGDs are updated yearly to factor in the most recent information when estimating the parameter. The principle of LGD backtesting is to compare the long run average of loss rate and the LGD calibrated in the previous year. The LGDs observed are conservative overall, despite an overshoot observed in one of the segments of German Retail, SME and Corporate Customers portfolio. The average loss computed at the last backtesting remains the same as last year for Corporate France, these averages will be updated soon.

LGD's of these new models have been recalibrated following the new definition of default (conforms to EBA Guideline : EBA GL 2016 07 Final Report on Guideline on default definition) and this LGD were put into production in 2021 December. In addition, in November 2022, new LGD Retail models went into production following ECB approval of the Retail package application submitted in June 2021.

The average loss given defaults on the sound portfolio is 40.81% for Retail Customers and 27.26% for the Corporate segment, the latter breaking down as 37.50% for non-Dealer companies and 18.92% for the Dealers.

Individuals and Corporate customers expected loss (EL) decreased by -4.75% compared to December 2021 (- $\leq$ 36.78 million), as a result of a decrease of the EL Default by -7.7%: driven by the decrease of exposure in default ( $\leq$ 619.9 million in December 2021 vs  $\leq$ 600.4 million in December 2022) and the update of LGD default for all retail portfolios.

EL for the Dealers increased by +€13 M (+27%) compared to December 2021, under the effect of the increase in exposures not in default (+€2 839 M, i.e. an increase of +56%).

#### f) Credit conversion factor

Credit conversion factor are set to 100% for the whole Mobilize F.S advanced method portfolio.

#### g) Operational use of internal ratings

#### i) Customers

Granting policy

Customers applying for financing plans are systematically rated by acceptance specific scoring; this situation, which pre-dated the "Basel" ratings, allow to set the initial direction of the application in the decision-making process, the study process concentrating on "intermediary and high" risks. Consistency between the acceptance rating and the Basel rating is ensured both in the construction of the rating models and in backtesting exercises. Beyond the operational process, the acceptance policy is regularly adjusted according to default rates and a break-even analysis by level of probability of default and loss given default.

Debt collection

The statistical models used to calculate weighted risks and expected loss enable probability of default determined at the time of granting to be updated monthly by factoring in the customer's payment record. This updating, which provides a clear vision of expected loss of the portfolio as part of the "budget process" is also a tool used to forward plan the activity of out-of-court and disputed debt collection platforms. On the basis of the same customer information, "recovery scores" have been deployed in Spain and South Korea to make the process more efficient.

#### ii) Dealers

In the Dealers segment, all counterparties are systematically rated. All the rating components, or the rating itself, are included in the key operational processes of acceptance, management and monitoring of the activity and the risks.

Provisioning for the Wholesale financing activity is based on a categorization of the counterparties, individually, and on the basis of an examination of objective impairment indicators. The internal rating is the basis for this differentiation.

#### h) Procedures for monitoring internal ratings

The results of the internal rating process, the performance of the models and the main data items making it up are monitored quarterly by the modeling teams. At least once a year, observed changes lead to a formal analysis according to a standard protocol described in a procedure. Differences between the models' forecasts and the actual figures are analyzed and summarized in a report that also includes a quantification of the impact on the capital requirement. Elements of the performance of the rating models are also reported yearly to the Executive Committee during a dedicated presentation and to the Risk Committee of the Executive Board.

Regulatory changes with a significant impact on the models are monitored and analyzes in detail by the modeling teams. This is notably the case for the EBA Regulatory Technical Standards (RTS) on the new definition of default for which two packages was sent to the ECB in 2020 and for which the group has obtained the ECB's approval. Furthermore in 2021 three new packages was sent to the supervisor on the following perimeters : Corporate (in 2021 March), Retail (in 2021 June) and Wholesale (in 2021 December). For the retail perimeter, ECB IMI mission took place in the second semester of 2021, the decision of which enabled the implementation of parameters in November 2022 except for UK for which parameters will be implemented in early 2023. Another EBC IMI mission started in the second semester 2022 concerning the Corporate perimeter and another one is scheduled on the Wholesale perimeter in 2023.

The different elements of internal models and the first level of controls produced by Credit & Data Management division are reviewed in a second level of control by the validation team of Risk Control Unit.

These independent controls are governed by a procedure and reported to dedicated validation committees. The resulting points for improvement are the subject of action plans proposed by the teams and validated and monitored by the validation unit.

As part of its periodic controls, the Internal Audit reviews the process of internal models and the first and second levels of controls to assess their adequacy and conformity.

Eventually, the whole process including first, second and third level of controls is regularly controlled by ECB inspections.

#### EU CR8 – RWEA flow statements of credit risk exposures under the IRB approach

The purpose of this section is to depict the root cause of RWA variation by quarterly step.

In Millions of euros	Risk weighted exposure amount 12/2022	Risk weighted exposure amount 09/2022
Risk weighted exposure amount as at the end of the previous reporting period	19 091	19 316
Asset size (+/-)	2 027	-344
Asset quality (+/-)	-221	193
Model updates (+/-)	-790	
Methodology and policy (+/-)		
Acquisitions and disposals (+/-)		
Foreign exchange movements (+/-)	2	-75
Other (+/-)		
Risk weighted exposure amount as at the end of the reporting period	20 109	19 091

Changes in asset size are mainly due to the cyclicality of dealer financing activity, which peak in June and December.

Between September 2022 and December 2022, the level of RWAs has increased due to the rise in outstandings. Model updates and asset quality mitigate this increase.

#### 6 - STANDARDIZED METHOD

#### EU CRD – Qualitative disclosure requirements related to standardised model

Legal basis	Row number	Qualitative informati	ion - Free format
Article 444 (a) CRR	(a)	Names of the external credit assessment institutions (ECAIs) and export credit agencies (ECAs) nominated by the institution, and the reasons for any changes over the disclosure period;	The Mobilize F.S group uses Moody's as external rating agency
Article 444 (b) CRR	(b)	The exposure classes for which each ECAI or ECA is used;	The Mobilize F.S group uses ECAI ratings for sovereign, international organization, institutions and corporate investments
Article 444 © CRR	(c )	A description of the process used to transfer the issuer and issue credit ratings onto comparable assets items not included in the trading book;	The Mobilize F.S group complies with the standard association published by the EBA
Article 444 (d) CRR	(d)	The association of the external rating of each nominated ECAI or ECA (as referred to in row (a)) with the risk weights that correspond with the credit quality steps as set out in Chapter 2 of Title II of Part Three CRR (except where the institution complies with the standard association published by the EBA).	The Mobilize F.S group complies with the standard association published by the EBA

The credit risk exposures treated using the standardized method comprise financed sales outstandings of subsidiaries not treated using the advanced method, debts to credit institutions and central banks, and all other consolidated assets that are not credit obligations.

In order to calculate the capital requirement for credit risk under the standardized method, the Mobilize F.S group uses Moody's, the external credit rating agency, for sovereigns, international organizations, institutions and corporate investments. Reconciliation of these ratings with the credit quality steps provided for under the regulations complies with the supervisor's requirements. Beyond this framework, there is no use of any external rating that cannot be applied directly. As regards unrated exposures, the Mobilize F.S group applies the regulatory weightings in accordance with the CRR.

For hedge transactions, the values of counterparty credit risk exposures on interest-rate or forex derivatives are determined by the market price method, adding, to the current replacement cost, the potential future credit exposure based on the remaining term. Such transactions still concern countries not covered by EMIR regulations.

#### EU CR4 – standardised approach – Credit risk exposure and CRM effects

In Millions of euros	Exposures bet CH		Exposures p CI	ost CCF and RM	RWA and R	WA density
	On-Balance- sheet exposures	Off-balance sheet exposures	On-Balance- sheet exposures	Off-balance sheet exposures	RWEA	RWEA density
Central governments or central banks	6 640	8	6 640	4	404	6,08%
Regional government or local authorities	39	9	39	4	9	20,03%
Public sector entities						
Multilateral development banks						
International organisations						
Institutions	1 631	130	1 631	119	550	31,43%
Corporates	4 341	291	4 157	28	3 932	93,97%
Retail	7 067	446	7 067	208	5 131	70,53%
Secured by mortgages on immovable property						
Exposures in default	211	5	209	2	228	108,13%
Exposures associated with particularly high risk						
Covered bonds						
Institutions and corporates with a short-term credit assessment	72	48	72	10	76	92,73%
Collective investment undertakings	70		70		98	139,57%
Equity	188		188		450	240,08%
Other items	955	1	955	1	682	71,28%
Total	21 214	937	21 028	374	11 560	54,01%

CRM: Credit Risk Mitigation

CCF: Credit Conversion Factor

The percentage applied to CCF is 0% on most of the off-balance sheet exposures towards companies, the credit lines being unconditionally cancellable at any time without notice in case of a deterioration of the borrower's creditworthiness.

### EU CR5 – Standardised approach

In Millions of euros									Risk weight								
Exposure classes	0%	2%	4%	10%	20%	35%	50%	70%	75%	100%	150%	250%	370%	1250%	Others	Total	of which unrated
Central governments or central banks Regional government or local authorities	6 468				0 43		2 0			12	10	150				6 643 43	1 43
Public sector entities																	
Multilateral development banks																	
International organisations																	
Institutions					2 468		17			47	1					2 532	2 468
Corporates										4 143	64					4 208	4 208
Retail exposures									7 275							7 275	7 275
Exposures secured by mortgages on immovable property										177							205
Exposures in default Exposures associated with particularly high risk										177	34					211	205
Covered bonds																	
Exposures to institutions and corporates with a short-term credit					86						39					125	39
Units or shares in collective investment undertakings														1	69	70	70
Equity exposures										12		175				188	188
Other items	0				343					185					428	956	956
TOTAL	6 468				2 941		19		7 275	4 577	149	325		1	497	22 252	15 453

#### 7 - CREDIT RISK MITIGATION TECHNIQUES

The Mobilize F.S group does not use netting agreements to reduce the commercial credit risk.

Mitigation techniques are allowed only in the form of cash and used solely according to the two agreements below in order to hedge the credit risk specific to the manufacturers' distribution network.

For exposures treated by the internal rating method, the capital requirements in respect of credit risk take into account financial collateral (in the form of a cash pledge agreement) amounting to  $\notin$ 700m granted by manufacturer Renault and protecting the Mobilize F.S group against the risk of the Renault subsidiaries defaulting on inventory financing. This protection is spread evenly over each exposure in the relevant scope by Banking Cloud's data processing. After application of the discount relating to the asymmetry of currencies, the residual exposure is  $\notin$ 531m.

With the standardized method, capital requirements in respect of credit risk include financial collateral (in the form of Letras de Cambio and guarantee funds) protecting Brazilian subsidiary Banco RCI Brasil against the risk of default of its network of dealerships, for a total of €186m. This protection is allocated individually to each exposure concerned.

#### EU CRC - Qualitative disclosure requirements related to CRM techniques

Legal basis	Row number	Qualitat	tive informations
Article 453 (a) CRR	(a)	A description of the core features of the policies and processes for on- and off-balance sheet netting and an indication of the extent to which institutions make use of balance sheet netting;	For Retail and Corporate financing activities, including Wholesale financing activity, the Mobilize F.S group do not use balance sheet netting.
Article 453 (b) CRR	(b)	The core features of policies and processes for eligible collateral evaluation and management;	For Corporate financing activities, the Mobilize F.S group do not take collaterals to mitigate credit risk. For its Network business, the Mobilize F.S group has a framework procedure for taking out guarantees and signed agreements allowing for the evaluation and management of eligible collateral.
Article 453 (c) CRR	(c)	A description of the main types of collateral taken by the institution to mitigate credit risk;	For Corporate financing activities, the Mobilize F.S group do not take collaterals to mitigate credit risk. For its Network business, the Mobilize F.S group uses collaterals such as a cash pledge (to reduce exposure to dealerships owned by the Renault Group) and a guarantee fund and the pledge of letras de cambio (to reduce exposure to independent dealerships in Brazil).
Article 453 (d) CRR	(d)	For guarantees and credit derivatives used as credit protection, the main types of guarantor and credit derivative counterparty and their creditworthiness used for the purposes of reducing capital requirements, excluding those used as part of synthetic securitisation structures;	For Retail and Corporate financing activities, the Mobilize F.S group do not use credit protection, such as guarantors and credit derivative, in order to reduce capital requirements.
Article 453 (e) CRR	(e)	Information about market or credit risk concentrations within the credit mitigation taken;	For Retail and Corporate financing activities, the Mobilize F.S group do not use such credit risk mitigation techniques.

#### EU CR3 – CRM techniques overview: Disclosure of the use of credit risk mitigation techniques

In millions of euros	Unsecured carrying amount	Secured carrying amount	Of which secured by collateral	Of which secured by financial guarantees	ow secured by credit derivatives
Loans and advances	38 474	19 005	886	18 119	
Debt securities	411				
Total	38 885	19 005	886	18 119	
Of which Non-performing exposures	829	200		200	
Of which defaulted	829	200		200	

# EU CR7 – IRB approach – Effect on the RWEAs of credit derivatives used as CRM techniques

In Millions of euros	Pre-credit derivatives RWEA	Actual RWEA
Exposures under FIRB	81	81
Central governments and central banks		
Institutions		
Corporates	81	81
of which Corporates - SMEs		
of which Corporates - Specialised lending		
Exposures under AIRB	20 028	20 028
Central governments and central banks		
Institutions		
Corporates	6 499	6 499
of which Corporates - SMEs	696	696
of which Corporates - Specialised lending		
Retail	13 529	13 529
of which Retail – SMEs - Secured by immovable property collateral		
of which Retail – non-SMEs - Secured by immovable property collateral		
of which Retail – Qualifying revolving		
of which Retail – SMEs - Other	1 399	1 399
of which Retail – Non-SMEs- Other	12 130	12 130
Equity IRB		
Other non credit obligation assets		
TOTAL (including F-IRB exposures and A-IRB exposures)	20 109	20 109

# EU CR7-A – IRB approach – Disclosure of the extent of the use of CRM techniques

Millions of euros Credit risk Mitigation techniques Unfunded credit P										Credit risk Mitigation methods in the calculation				
		Funded credit Protection (FCP						n (FCP)				dit Protection CP)		ie calculation VEAs
e	Total exposures	% of exposures covered by Financial Collaterals	% of exposures covered by Other eligible collaterals	% of exposures covered by Immovable property Collaterals	% of exposures covered by Receivables	% of exposures covered by Other physical collateral	% of exposures covered by Other funded credit protection		% of exposures covered by Life insurance policies	% of exposures covered by Instruments held by a third party	% of exposures covered by Guarantees	% of exposures covered by Credit derivatives	RWEA without substitution effects (reduction effects only)	RWEA with substitution effects (both reduction and sustitution effects)
Exposures under AIRB														
Central governments and central banks														
Institutions														
Corporates	11 502	5,43%											6 499	6 499
Of which Corporates – SMEs	1 724												696	696
Of which Corporates – Specialised lending														
Of which Corporates - Other	9 778	5,43%											5 803	5 803
Retail	30 869												13 529	13 529
Of which Retail – Immovable property SMEs														
Of which Retail – Immovable property non-SMEs														
Of which Retail – Qualifying revolving														
Of which Retail – Other SMEs	3 495												1 399	1 399
Of which Retail – Other non-SMEs	27 374												12 130	12 130
Total	42 371	1,25%											20 028	20 028
						I				I		1		
Exposures under FIRB														
Central governments and central banks Institutions														
Corporates	84												81	81
Of which Corporates – SMEs	34												01	
Of which Corporates – Specialised lending														
Of which Corporates – Other	84												81	81
Total	84												81	81

### 8 - COUNTERPARTY CREDIT RISK

#### EU CCRA – Qualitative disclosure related to CCR

		Flexible format disclosure
(a)	Article 439 (a) CRR Description of the methodology used to assign internal capital and credit limits for counterparty credit exposures, including the methods to assign those limits to exposures to central counterparties	Counterparty risk is managed by a limit system in line with counterparty risk appetite. Calibration of RCI Banque S.A.'s limits is based in particular on the level of own equity, results, external rating and internal assessement of the quality of the counterparty taking into account ownership, market position, franchise diversification. Limits with central counterparties are assigned based the credit quality of the host country (central banks) or stressed margin requirement on cleared derivatives (clearing house). Compliance with limits is monitored daily, and all control results are notified monthly to the RCI Banque S.A.'s financial committee. Exposure on banks is included in Groupe Renault consolidated counterparty risk monitoring.
		The Mobilize F.S group uses interest rate and forex derivatives to hedge financial risks. For a large portion of its portfolio, it has implemented risk mitigation techniques to protect the company against the risks of counterparty default.
(b)	Article 439 (b) CRR Description of policies related to guarantees and other credit risk mitigants, such as the policies for securing collateral and establishing credit reserves	Derivative transactions are executed under ISDA agreement or equivalent and thereby provide to the group's entitieswith a a legally enforceable right in case of default of the counterparty (see Note 20 to the consolidated financial statements: Netting agreements and other similar commitments). In 2012 the EMIR (European Market Infrastructure Regulation) regulation published a series of standards designed to improve the stability and transparency of the derivatives market. The main measure concerns the use of clearing houses or bilateral exchange of collateral between counterparties. In Europe, the Mobilize F.S group. books interest-rate swap transactions in clearing houses and posts cash as collateral as initial margin and regular exchanges cash collateral (that can be paid or received) in respect of variation margins. Foreign exchange derivatives uncollateralized are subject to bilateral margin call. Outside Europe interest rate swaps are subject to bilateral exchanges of collateral in Brazil.
(c)	Article 439 (c) CRR Description of policies with respect to Wrong-Way risk as defined in Article 291 of the CRR	The Mobilize F.S group has no particular mechanism for managing correlation risk.
(d)	Article 431 (3) and (4) CRR Any other risk management objectives and relevant policies related to CCR	Not applicable
(e)	Article 439 (d) CRR The amount of collateral the institution would have to provide if its credit rating was downgraded	In the event of a deterioration in its credit rating, the Mobilize F.S. group may be required to set up additional reserves as part of its securitization transactions. On 31 December 2022, the cash outflows required to fund additional securitization reserves in case of a 3 notch rating downgrade totaled €194 million.

#### **EXPOSURE TO COUNTERPARTY CREDIT RISK**

#### EU CCR1 – Analysis of CCR exposure by approach

In Millions of euros	Replacement cost (RC)	Potential future exposure (PFE)	EEPE	Alpha used for computing regulatory exposure	Exposure value pre- CRM	Exposure value post- CRM	Exposure value	RWEA
EU - Original Exposure Method (for derivatives)				1,4				
EU - Simplified SA-CCR (for derivatives)				1,4				
SA-CCR (for derivatives)	61	63		1,4	173	173	173	95
IMM (for derivatives and SFTs)								
Of which securities financing transactions netting sets								
<i>Of which derivatives and long settlement transactions netting sets</i>								
Of which from contractual cross-product netting sets								
Financial collateral simple method (for SFTs)								
Financial collateral comprehensive method (for SFTs)								
VaR for SFTs								
Total					173	173	173	95

CCR1 – this table only includes derivative exposures that do not go through CCPs.

RWAs on counterparty credit risk are based on exposure on derivatives, to which an add-on is allocated. The exposure is then weighted by risk in accordance with the standard method – based on counterparties' credit quality.

# EU CCR3 – Standardised approach – CCR exposures by regulatory exposure class and risk weights

In Millions of euros						Risk v	weight					
	0%	2%	4%	10%	20%	50%	70%	75%	100%	150%	Others	Total
Central governments or central banks												
Regional government or local authorities												
Public sector entities												
Multilateral development banks												
International organisations												
Institutions					724	12			47	0		783
Corporates									23			23
Retail												
Institutions and corporates with a short-term credit assessment					43					0		43
Other items												
Total exposure value					767	12			70	0		850

# EU CCR4 – IRB approach – CCR exposures by exposure class and PD scale

In Millions of euros PD scale	Exposure value	Exposure weighted average PD (%)	Number of obligors	Exposure weighted average LGD (%)	EW average maturity (years)	RWEA	Density of RWEA
Exposure class X							
0.00 to <0.15							
0.15 to <0.25							
0.25 to <0.50							
0.50 to <0.75							
0.75 to <2.50							
2.50 to <10.00							
10.00 to <100.00							
100.00 (Default)							
Sub-Total exposure class X							
Exposure class Y							
0.00 to <0.15							
0.15 to <0.25							
0.25 to <0.50							
0.50 to <0.75							
0.75 to <2.50							
2.50 to <10.00							
10.00 to <100.00							
100.00 (Default)							
Sub-Total exposure class Y							
Total (all CCR relevant exposure classes)							

#### EU CCR5 – Composition of collateral for CCR exposures

	Colla	teral used in de	rivative transa	ctions	Collateral used in SFTs						
In Millions of euros		of collateral eived		e of posted iteral		of collateral vived	Fair value of posted collateral				
	Segregated	Unsegregated	Segregated	Unsegregated	Segregated	Unsegregated	Segregated	Unseg regated			
Cash – domestic currency											
Cash – other currencies											
Domestic sovereign debt											
Other sovereign debt											
Government agency debt											
Corporate bonds											
Equity securities											
Other collateral											
Total											

The Mobilize F.S group undertakes transactions towards Central Counterparties in line with the EMIR regulation. Collateral is obtained and paid in the form of cash.

However, these transactions do not enter into the calculation of the exposure to counterparty credit risk because the netting agreements have not yet been recognized by the competent authorities in accordance with Article 296 of the CRR.

#### EU CCR6 – Credit derivatives exposures

Eb cento - el cuit del matives exposures		
In Millions of euros	Protection bought	Protection sold
Notionals		
Single-name credit default swaps		
Index credit default swaps		
Total return swaps		
Credit options		
Other credit derivatives		
Total notionals		
Fair values		
Positive fair value (asset)		
Negative fair value (liability)		

The Mobilize F.S group has no credit derivatives.

#### EU CCR7 - RWEA flow statements of CCR exposures under the IMM

	RWEA
RWEA as at the end of the previous reporting period	
Asset size	
Credit quality of counterparties	
Model updates (IMM only)	
Methodology and policy (IMM only)	
Acquisitions and disposals	
Foreign exchange movements	
Other	
RWEA as at the end of the current reporting period	

The Mobilize F.S. group treats counterparty credit risk exposures using the standard method. No CCR exposure is in IMM method.

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#### **EU CCR8 – Exposures to CCPs**

In Millions of euros	Exposure value	RWEA
Exposures to QCCPs (total)		135
Exposures for trades at QCCPs (excluding initial margin and default fund contributions); ow	677	135
(i) OTC derivatives	677	135
(ii) Exchange-traded derivatives		
(iii) SFTs		
(iv) Netting sets where cross-product netting has been approved		
Segregated initial margin		
Non-segregated initial margin		
Prefunded default fund contributions		
Unfunded default fund contributions		
Exposures to non-QCCPs (total)		
Exposures for trades at non-QCCPs (ex initial margin and default fund contributions) ow		
(i) OTC derivatives		
(ii) Exchange-traded derivatives		
(iii) SFTs		
(iv) Netting sets where cross-product netting has been approved		
Segregated initial margin		
Non-segregated initial margin		
Prefunded default fund contributions		
Unfunded default fund contributions		

# **V - CREDIT VALUATION ADJUSTMENT RISK**

For all over-the-counter derivatives, if derivatives recognized as credit protection are not used, the Mobilize F.S group determines a capital requirement for "Credit valuation adjustment" (CVA) risk.

This capital charge is designed to cover losses in the event of downgraded quality of the counterparty, entailing a decrease in the value of the derivatives.

The requirement is calculated by the standardized method defined in Article 384 of regulation (EU) 575/2013.

#### EU CCR2 – Transactions subject to own funds requirements for CVA risk

In Millions of euros	Exposure value	RWEA
Total transactions subject to the Advanced method		
(i) VaR component (including the 3×multiplier)		
(ii) Stressed VaR component (including the 3×multiplier)		
Transactions subject to the Standardised method	827	339
Transactions subject to the Alternative approach (Based on the Original Exposure Method)		
Total transactions subject to own funds requirements for CVA risk	827	339

# **VI - SECURITIZATION**

#### EU-SECA - Qualitative disclosure requirements related to securitisation exposures

Legal basis	Row number	Qualitative information - Free format				
Article 449(a) CRR	(a)	Description of securitisation and re-securitisation activities; including institutions' risk management and investment objectives in connection with those activities, their role in securitisation and re- securitisation transactions whether they use the Simple Transparent and Standardised (STS) securitisation framework and the extent to which they use securitisation transactions to transfer the credit risk of the securitised exposures to third parties with, where applicable, a separate description of their synthetic securitisation risk transfer policy	The Mobilize F.S group uses securitization as a funding instrument. All securitized assets remain in the consolidated balance sheet. RCI Banque S.A does not invest in special purpose vehicles whose underlying obligations are originated by non-group companies. The group securitizes pools of receivables granted to individual customers or companies. Securities created from such transactions are sold to third party investors or self- subscribed to generate eligible collateral used for Central bank funding or liquidity reserve.			
Article 449(b) CRR	(b)	The type of risk that institutions are exposed to in their securitisation and re-securitisation activities by level of seniority of the relevant securitisation positions, providing a distinction between STS and non-STS positions and: i) risk retained in own-originated transactions; ii) risk incurred in relation to transactions originated by third parties	The Mobilize F.S group not used securitization to transfer risk. Special Purpose vehicles carrying securitized assets are consolidated by the Group that remain exposed to most of the risks and benefits attached to securitized receivables. The group's securitization transactions all meet the economic capital retention requirement of not less than 5% mentioned in Article 405 of European Directive (EU) 575/2013 and Article 6 of the Regulation (EU) 2017/2402. RCI Banque S.A does not invest in special purpose vehicles			
Article 449(c) CRR	(c)	Institutions' approaches to calculating the risk- weighted exposure amounts that they apply to their securitisation activities, including the types of securitisation positions to which each approach applies with a distinction between STS and non-STS positions	backed by receivables originated by non-group companies. The Mobilize F.S does not invest on securitisation positions as described in Article 2, 1) of (EU) 2017/2402 of 12 December 2017. Therefore, RCI Banque S.A does not have any exposure linked to such position. The receivables securitised by RCI Banque S.A are prudentially consolidated and the risk-weighted assets are calculated as if assets had not been securitized.			
Article 449(d) CRR	(d)	A list of SSPEs falling into any of the following categories, with a description of types of institution's exposures to those SSPEs, including derivatives contracts: (i) SSPEs which acquire exposures originated by the institutions; (ii) SSPEs sponsored by the institutions; (iii) SSPEs and other legal entities for which the institutions provide securitisation-related services, such as advisory, asset servicing or management services; (iv) SSPEs included in the institutions' regulatory scope of consolidation	<ul> <li>The Mobilize F.S group acts as an originator / servicer for the following SSPEs. (Swap) indicates RCI also acts as a swap counterparty.</li> <li>FCT Cars Alliance Auto Loans France Master</li> <li>FCT Cars Alliance Auto Leases France Master</li> <li>FCT Cars Alliance Auto Leases France Master Residual Value</li> <li>FCT Cars Alliance Auto Leases France V2020-1 (swap)</li> <li>FCT Cars Alliance Auto Loans France V2022-1 (swap)</li> <li>FCT Cars Alliance Auto Loans Germany Master</li> <li>FCT Cars Alliance Auto Loans Germany V2019-1 (swap)</li> <li>FCT Cars Alliance Auto Lease Germany (swap)</li> <li>FCT Cars Alliance Auto Lease Germany (swap)</li> <li>Cars Alliance DFP Germany 2017</li> <li>Cars Alliance UK 2015 Ltd</li> <li>Cars Alliance UK 2021 Ltd</li> <li>Cars Alliance Auto Loans Spain 2022</li> </ul>			
Article 449(e) CRR	(e)	A list of any legal entities in relation to which the institutions have disclosed that they have provided support in accordance with Chapter 5 of Title II of Part Three CRR	The group does not provide support (as defined in CRR article 248) to securitization transactions. Mobilize F.S group acts as originator, asset servicer for all SSPEs listed in point (e) and swap provider for some of these SSPEs.			

Article 449(f) CRR	(f)	A list of legal entities affiliated with the institutions and that invest in securitisations originated by the institutions or in securitisation positions issued by SSPEs sponsored by the institutions	The Mobilize F.S group does not invest in securitizations for which capital requirement is calculated based on the securitization position and always accounts for the underlying receivables when assessing own funds requirements. The group retains the most junior tranches of the securitization in which it acts as originator to meet its economic capital retention requirements. RCI Banque SA has invested in the senior pieces of securitizations in which one of its subsidiary or branch acts as originator. Such assets can be used as collateral for Central Bank Funding. Similar scheme also exists in the UK where RCI Bank UK has subscribed ABS notes backed by receivables originated by RCI FS UK.
Article 449(g) CRR	(g)	A summary of their accounting policies for securitisation activity, including where relevant a distinction between securitisation and re- securitisation positions	The Mobilize F.S group has not used securitization to transfer risk. Special Purpose vehicles carrying securitized assets are consolidated by the Group that remain exposed to most of the risks and benefits attached to securitized receivables that remain in the consolidated balance sheet.
Article 449(h) CRR	(h)	The names of the ECAIs used for securitisations and the types of exposure for which each agency is used	Auto-ABS: Moody's (EUR) , S&P (EUR & GBP), DBRS (EUR), Fitch (EUR & GBP) SME (Dealer Floor Plan): Moody's, DBRS
Article 449(i) CRR	(i)	Where applicable, a description of the Internal Assessment Approach as set out in Chapter 5 of Title II of Part Three CRR including the structure of the internal assessment process and the relation between internal assessment and external ratings of the relevant ECAI disclosed in accordance with point (h), the control mechanisms for the internal assessment process including discussion of independence, accountability, and internal assessment process review, the exposure types to which the internal assessment process is applied and the stress factors used for determining credit enhancement levels	Not applicable no investment (exposure) in ABCP program.

The sales refinancing receivables retained in the balance sheet totaled €13,926m on 31 December 2022 (€12,590m on 31 December 2021), namely:

- for securitizations placed on the market: €2,812m
- for self-subscribed securitizations: €9,211m
- for private securitizations: €1,903m

The stock of securitized assets is itemized in Note 13 of the consolidated financial statements. At 31 December 2022, funding secured through private securitizations totaled €1,079m, and funding secured through public securitizations placed on the markets totaled €2,626m.

#### **EU-SEC1 - Securitisation exposures in the non-trading book**

For an illing a diamond	Institution acts as originator							Institution acts as sponsor			Institution acts as investor			Institution acts as investor		•
En millions d'euros	Traditional		Traditional Synthetic				Traditional		S4144		Tradi	tional	S4	S1 4-4-1		
	STS	of which SRT	Non-STS	of which SRT		of which SRT	Sub-total	STS	Non-STS	Synthetic	Sub-total	STS	Non-STS	Synthetic	Sub-total	
Total exposures																
Retail (total)																
residential mortgage																
credit card																
other retail exposures																
re-securitisation																
Wholesale (total)																
loans to corporates																
commercial mortgage																
lease and receivables																
other wholesale																
re-securitisation																

Mobilize F.S. group has no securitization exposure in the trading book. Table EU-SEC2 - Securitisation exposures in the trading book is therefore not applicable.

Furthermore, as indicated in table EU-SEC1, the group does not act as an originator, sponsor or investor in securitization transactions involving risk transfer (SRT) and therefore does not have any associated exposure in the non-trading book.

Therefore, templates EU-SEC3 - Securitisation exposures in the non-trading book and associated regulatory capital requirements - institution acting as originator or as sponsor and EU-SEC4 - Securitisation exposures in the non-trading book and associated regulatory capital requirements - institution acting as investor are not applicable.

# EU-SEC5 - Exposures securitised by the institution - Exposures in default and specific credit risk adjustments

In millions of euros	Institution acts as originator or as sponsor			
		nding nominal ount Specific cr		
		Of which exposures in default	adjustments made during the period	
Total exposures	14 160	39		
Retail (total)	12 218	39		
residential mortgage				
credit card				
other retail exposures	12 218	39		
re-securitisation				
Wholesale (total)	1 942			
loans to corporates	1 942			
commercial mortgage				
lease and receivables				
other wholesale				
re-securitisation				

# VII - MARKET RISK

#### EU MRA: Qualitative disclosure requirements related to market risk

rading book, all the market risk arises from the group's foreign position can be broken down into:
ency position, which results from the Group's long-term he equity of its foreign subsidiaries. Mobilize F.S group has a capital allocation covering its structural posure. The Group benefits from an ECB waiver for the five most encies (GBP, BRL, KRW, CHF and MAD) allowing it, for these ke into account only the excess of capital over the average Group currency risk is included in the Mobilize Financial Services risk work, and the Group's position in all currencies is monitored Capital and Liquidity Committee and reported quarterly to the sactional foreign exchange position, which arises from cash flows or currencies other than the patrimonial currency is bound by bsolut values of positions expressed in different currency pairs 2.7 million as of December end 2022 egies pursued by the Mobilize F.S group in connection with ribed in the part entitled "Consolidated financial statements – endix 2.
ransactional FX risk and the compliance with limits is placed of RCI Banque S.A.'s Financing and Group Treasury division that er positions and oversees the management of subsidiaries. roved by the Board of Directors and periodically updated. eam, reporting to the Risk and Banking Regulation Department n), issues a daily report and monitors the group's exposure to products, approved by RCI Banque S.A.'s Financial Committee, exchange instruments and currencies that can be used for nent purposes and the authorized currencies.
b level, the foreign exchange position is calculated using an asset in which consist in computing the foreign exchange position from nice sheet and off-balance sheet balances by currency. This is ecounting foreign exchange position". imeter for transactional foreign exchange risk has been hing two categories of subsidiaries: ncy subsidiaries whose transactional foreign exchange risk must e entity on a daily basis. The entity must report to the Financial he daily position in case of breach. The Financial Risk Team is uring compliance with limits idiaries whose transactional foreign exchange risk is monitored . The Financial Risk team is responsible for ensuring compliance insactional FX position and compliance with limits are reported to

Taking into account the elements mentioned in the above EU-MRA table in response to Article 435(1)(a) and (d) of the CRR, the following tables are not applicable:

# **RISKS - PILLAR III**

- Table EU MRB: Qualitative disclosure requirements for institutions using the internal Market Risk Models
- Template EU MR2-A Market risk under the internal Model Approach (IMA)
- Template EU MR2-B RWA flow statements of market risk exposures under the IMA
- Template EU MR3 IMA values for trading portfolios
- Template EU MR4 Comparison of VaR estimates with gains/losses.

#### Template EU MR1 - Market risk under the standardised approach

In Millions of euros	RWEA
Outright products	1 003
Interest rate risk (general and specific)	
Equity risk (general and specific)	
Foreign exchange risk	1 003
Commodity risk	
Options	
Simplified approach	
Delta-plus method	
Scenario approach	
Securitisation (specific risk)	
Total	1 003

# VIII - INTEREST-RATE RISK FOR PORTFOLIO POSITIONS

# EU IRRBBA - Qualitative information on interest rate risks of non-trading book activities

	Qualitative information - free format	Legal basis
A description of how the institution defines IRRBB for purposes of risk control and measurement	Interest rate risk in the banking book (IRRBB) refers to the risk to the bank's capital and earnings arising from adverse movements in interest rates that affect the bank's banking book positions The objective of the Mobilize F.S. group is to mitigate this risk as far as possible. The specific interest rate risk control process is part of the Mobilize F.S group's overall internal control process and uses sensitivity indicators to measure impacts from adverse rate shocks (yield curve translation or rotation for example) on future earnings for which limits are associated.	Article 448(1), point (e)
A description of the institution's overall IRRBB management and mitigation strategies	The Finance and Group Treasury Division refinances group entities that are eligible for centralized refinancing. It borrows the funds needed to ensure the continuity of business (bond and negotiable debt instrument issues, securitizations, interbank loans, etc.), balances assets and liabilities and adjusts the cash position of group companies, while managing and minimizing exposure to portfolio interest rate risk by using appropriate hedging instruments (interest rate swaps, cross-currency swaps and spot and forward exchange transactions). The principles of financial policy extend to all Mobilize F.S. group consolidated subsidiaries and are adapted in locally refinanced subsidiaries. The latter are subject to the same financial risk monitoring requirements as the group's other subsidiaries. In order account for the difficulty of precisely adjusting the structure of assets and liabilities limited flexibility is accepted in interest rate risk management for each entity, to which sensitivity limits are assigned by the Financial Committee. Consolidated IRRBB position measured as the sum of the absolute value of sensitivities of sensitivity position in all currencies is bound by limits set by Mobilize F.S.'s Board of Directors. A group management system performs a daily calculation of each entity's balance sheet sensitivity to variations in yield curve.	Article 448(1), point (f)
The periodicity of the calculation of the institution's IRRBB measures, and a description of the specific measures that the institution uses to gauge its sensitivity to IRRBB	Interest rate risk is monitored on a daily basis: a sensitivity calculation per currency, per management entity and per asset portfolio verifies that each entity complies with the individual limits assigned to it. This sensitivity to interest rate risk is measured using an earning-based methodology common to the entire Mobilize F.S. group. The process keeps overall group exposure and the exposure of each entity at a low level.	Article 448(1), points (e) (i) and (v); Article 448(2)
A description of the interest rate shock and stress scenarios that the institution uses to estimate changes in the economic value and in net interest income (if applicable)	<ul> <li>INTERNAL INDICATORS</li> <li>Two indicators are monitored internally for interest rate risk: <ul> <li>EV sensitivity (Economic Value) measures at a given point in time (t) the impact of a change in interest rates on the present value of future earnings. The economic value is determined by discounting future cash flows at market rates.</li> <li>This measurement is used to set the limits that apply to the group's entities.</li> <li>Two scenarios are embedded with this indicator.</li> <li>A parallel up scenario</li> <li>A rotation scenario: below 1y down by rotation shocks, linearly interpolated until 2y, 2y rates unchanged, linearly interpolated until 3y, above 3y up by rotation shocks.</li> </ul> </li> <li>Net Interest Income sensitivity measures the impact of a change in interest rates on undiscounted future earnings. It is calculated over a 12-month time-horizon and on a lifetime time-horizon with limits associated to those two indicators.</li> </ul>	Article 448(1), point (e) (iii); Article 448(2)

Currency adjusted shocks used to calculate Interest rate risk indicators are summarized
in the table below and subject to periodic review.

	Currency	Parallel up	Rotation	
	EUR	100	25	
	GBP	150	37,5	
	KRW	100	25	
	BRL	350	87,5	
	CHF	100	25	
	PLN	300	75	
	MAD	100	25	
	RON	300	75	
	SEK	150	37,5	
	ARS	500	125	
	СОР	300	75	
	HUF	250	62,5	
	DKK	100	25	
	СZК	200	50	
	RUB	500	125	
	Consolidated Interest Rate Risk Sensitivity is calculated as the sum of the absolute value of the sensitivity to currency adjusted shocks described above and is bound by a limit set at €70m by the Board of Directors. <b>REGULATORY INDICATORS</b> Changes in Economic Value of Equity (EVE) and Net Interest Margin (NII) in case of interest rates shocks are the two regulatory IRRBB indicators defined in EBA Guidelines. They are computed quarterly on a consolidated regulatory perimeter based on scenarios displayed in the EBA Guidelines on IRRBB (2018). Both indicators are bound by internal limits validated by the Risk Committee of the Board Risk Committee.			
A description of the key modelling and parametric assumptions different from those used for disclosure of template EU IRRBB1 (if applicable)	<ul> <li>interest amounts) which incorporate fixed-rate transactions and floating rate transactions until their next review date.</li> <li>Maturities of outstanding are determined by taking into account the contractual characteristics of operations and the results of the modeling of historical customer behavior patterns (early repayments) for which the Group has defined a common methodology. This methodology is based on constant prepayment rate assumptions based on moving averages.</li> <li>Deposits are modeled as 6 successive fixed-rate resources with an initial maturity of 3 months. The instantaneous duration is therefore approximately 1.5 months.</li> <li>Measurements of NII sensitivity to calculate internal indicators, also take into account an allocation of entity own funds (equity + stable working capital requirement) to the financing of the longest-term commercial assets for low-rate volatility currencies or 50 % long term 50 % short term for currencies with high-rate volatility.</li> </ul>			Article 448(1), point (e) (ii); Article 448(2)

A high-level description of how the bank hedges its IRRBB, as well as the associated accounting treatment (if applicable)	There is no proprietary trading within Mobilize F.S. Group. All transactions in financial instruments carried out by RCI Banque S.A., acting as central treasury, or its locally funded subsidiaries aim at refinancing its activity and investing temporary excess of cash while maintaining financial risks below internal limits in order to protect its commercial margin. Sensitivity to interest rate fluctuations is managed with interest rate swaps. Fixed rate receiving swaps are executed when the Bank issues fixed rate debt and wants to reduce its exposure to interest rate going down. Fixed rate paying swaps are executed from time to time to hedge the origination of fixed rate assets. Mobbilize F.S. uses principles of IFRS 9 accounting to classify derivatives that hedge Interest Risk. - Fair value hedge (FVH) hedging relationships intend to hedge changes in value of all or part of a recognized asset or liability, attributable to a particular risk (e.g. risk of rate on part of a recognized asset or liability, attributable to a particular risk (e.g. risk of rate on the ceiver swaps hedging issuance of fixed rate liabilities. Valuations of the hedging instrument are calculated by discounting future cash flows. As hedging derivatives and the kinging terivative are valued at their fair value. Changes in the fair value on the twick-free part, only the part of the debt relating to the risk-free rate will have to be valued. Debt valuation excludes the effect of the credit spread' (including the accrued interest portion of the "credit spread" effect). The hedge rate into in the fix-free part, only the part of the debt relating to the risk-free rate will have to be valued. Debt valuation excludes the affect of the credit spread' (including the accrued interest portion of the "credit spread" effect). The value of the derivative and revitave fair value are recorded in the lncome Statement. The FVH test is realized on a monthly basis in order to measure the effectiveness of the micro-hedging. - Cash Flow Hedge (CFH) hedging relati	Article 448(1), point (e) (iv); Article 448(2)
A description of key modelling and parametric assumptions used for the IRRBB measures in template EU IRRBB1 (if applicable)	similar to internal assumptions described above for prepayment and modelling of non- maturity deposits. Parametric assumptions are derived from article 115 of the IRRBB Guidelines (cap on positive sensitivity values, floor on IR curves) and appendices (Annex III) for IR shocks. Mobilize F.S. calculates EVE sensitivity to changes in interest rates on a perimeter including EUR and GBP (significant currencies) as well as BRL and	Article 448(1), point (c); Article 448(2)

	KRW. Altogether, asse threshold set in article		urrencies exceed the 90 % of Gro e IRRBB Guidelines.	oup total assets	
	INTERNAL INDICATOR	S			
	<ol> <li>Sensitivity (econor impact of a change in i flows. The market valu</li> </ol>	mic value - E interest rate ue is determi	d internally for interest rate risk: V), which consists in measuring a s on the market value of an entit ined by discounting future flows limits for the group's manageme	t a point in time t the y's balance sheet at market rates at	
	perspective. It is prese horizon. The particular	ented as the rity of sensit rization of th	easure of a gain or loss from an i difference in future interest inco ivity in the NII view, compared to he impact of new operations. This and a full horizon	me over a defined the actuarial view of	
			F.S. group' Bans consolidated Inte escribed above) remained below		
	(1) Consolidated Interest Rate Risk Sensitivity (EV) based on internal IRR perimeter, calculated as the sum of the absolute values of sensitivities to currency-adjusted shocks in all currencies amounted to $\notin$ 7.0m as of December end 2022, compared to $\notin$ 8.6m at the end of 2021.				
Explanation of the significance of the IRRBB measures and of their significant variations	(2) Consolidated Interest Rate risk of the sensitivity to NII based on internal IRR perimeter, calculated as the sum of the absolute values of sensitivities to currency-adjusted shocks in all currencies amounted to €5.7m as of December end 2022, compared to €8.3m at the end of 2021.				
since previous disclosures			the sensitivity to NII following a c IR) at December end, 2022, in rel		(d)
		DEVISES	K€		
		ARS	122		
		BRL	-256		
		CHF	-294		
		СОР	171		
		CZK	320		
		EUR	-1 593		
		DKK	-9		
		GBP	1 013		
		HUF	164		
		KRW	-40		
		MAD	1 107		
		PLN	109		
		SEK	15		
		RON	244		
		RUB	-288		
	<b>REGULATORY INDICA</b> EVE result	FORS			

	Changes in Economic Value of Equity ("EVE") calculated according to EBA IRRBB Guidelines represent 6.92% of Own Funds in the context of Standard shock and 8.53% of CET1 in the context of differentiated shocks per currency, below regulatory limits. The most biting scenario is the parallel up of the currency differentiated shock with an impact of €– 449 m at December 2022 end against €-442m in the previous year <i>NII result</i> In the absence of detailed instructions on methodology to calculate consolidated NII indicator in the IRRBB Guidelines, and after liaising with EBA and its JST, RCI chose to use its internal consolidated NII calculated on the consolidated banking perimeter for regulatory purpose.	
	Consolidated Interest Rate Risk Sensitivity of the NII calculated as the sum of the absolute values of sensitivities to currency-adjusted shocks in all currencies amounted to $\notin$ 5.7 m ( <i>see EU IRRBB 1 table – Changes of the Net Interest Income</i> ) as of December end 2022, compared to $\notin$ 7.4 m at the end of 2021. Sum of absolute value expresses the worst case as the interest rate risk position per currency is not compensated.	
Any other relevant information regarding the IRRBB measures disclosed in template EU IRRBB1 (optional)	None	
Disclosure of the average and longest repricing maturity assigned to non-maturity deposits	To calculate interest rate risk measurement indicators, deposits are modeled as successive fixed-rate liabilities with an initial maturity of 3 months. Longest repricing maturity is therefore 3 months while average repricing duration is approximately 1.5 month.	Article 448(1), point (g)

## EU IRRBB1 - Interest rate risks of non-trading book activities

		а	b	с	d	
Supervisory shock scenarios (in K€)		rvisory shock scenarios (in K€) Changes of the economic value of equity		Change of the net interest income		
		Current period 31/12/2022	Last period 31/12/2021	Current period 31/12/2022	Last period 31/12/2021	
1	Parallel up	-449 825	-442 340	5 673	7 387	
2	Parallel down	245 003	94 900			
3	Steepener	14 682	52 558			
4	Flattener	-117 290	-156 762			
5	Short rates up	-248 011	-282 549			
6	Short rates down	129 892	102 241			

The above calculations are based on the standardized assumptions published by the EBA described in IRRBB Guidelines. The above calculations are based on the standard assumptions published by the EBA in its guidelines on interest rate risk management (IRRBB Guidelines). Pursuant to the methodology, the positive impacts of each interest rate scenario are weighted 50% and the negative impacts taken at 100%.

The impact of an adverse interest rate movement on the total net interest margin is low, in line with the company's prudent management objectives. It is as a result significant for the Economic Value of Equity or EVE, an indicator which by definition does not take own funds into account, unlike the daily operational asset-liability management of interest rate risk.

# IX - LIQUIDITY RISK

# EU LIQA - Liquidity risk management

Row number	Qualitative information - Free format	
(a)	Strategies and processes in the management of the liquidity risk, including policies on diversification in the sources and tenor of planned funding,	<ul> <li>Ensure the bank funds its business with diversified sources of funding</li> </ul>
(b)	Structure and organisation of the liquidity risk management function (authority, statute, other arrangements).	The Mobilize F.S group's liquidity risk management is under the responsibility of the Finance and Treasury (« F&T ») Direction. F&T proposes liquidity indicators and associated limits, that are challenged by the CRO and its team, validated by the Group Financial Committee, reviewed by the Risk Committee before final approval by the Board of Directors. Internal liquidity indicators are calculated by the F&T team, regulatory liquidity ratios are calculated by the Regulatory Reporting unit. Those liquidity indicators are controlled by the Financial Risk Control Unit (part of the Risk Control Division), reported monthly to the Financial Committee and quarterly (immediately if an alert threshold is breached) to the Board Risk Committee.
(c)	A description of the degree of centralisation of liquidity management and interaction between the group's units	RCI Banque SA acts as a Central Treasury center for group entities belonging to the « Central Funding Perimeter », that includes most of the European entities. Entities in this perimeter borrow the liabilities they need to support their business to the Central Treasury or deposit their liquidity surplus. RCI Banque S.A and Centrally Funded entities liquidity position is managed as a pool. There is no subsidiary-to-subsidiary lending or borrowing. Other entities are locally funded. Their liquidity position is managed by the local CFOs under the operational supervision of the F&T Direction. Indicators used for liquidity monitoring are controlled by the Risk Control Unit. Some locally funded entities may benefit from partial and limited liquidity support from central treasury. In such situation, Central Treasury accounts for subsidiary liquidity shortfall in its stress scenario.
(d)	Scope and nature of liquidity risk reporting and measurement systems.	<ul> <li>RCI Banque SA. liquidity risk measurement system is based on two types of indicators. Business continuity indicators measure the time during which the bank can support its business in various stress scenarios while maintaining appropriate matching between asset and liabilities duration.</li> <li>Liquidity Reserve indicators measure the bank secured sources of funding that can be used to counter-balance outflows.</li> <li>Liquidity risk indicators are calculated on an aggregated basis for RCI Banque S.A and its subsidiaries and branches included in the « Central Refinancing perimeter » or on a stand-alone basis for « Locally Funded entities ».</li> <li>The bank also monitors funding concentration, asset encumbrance, as well as regulatory ratios LCR and NSFR</li> </ul>
(e)	Policies for hedging and mitigating the liquidity risk and strategies and processes for	The Mobilize F.S group main policies for mitigating liquidity risk use static and dynamic indicators.

	monitoring the continuing effectiveness of hedges and mitigants.	Static liquidity position, representing the difference between remaining liabilities and remaining assets on a given time bucket. It shall always be positive, meaning that current assets in balance sheet are funded with liabilities with similar or higher duration.
		Dynamic liquidity indicators measure the time during which the bank would survive using its liquidity reserve to balance outflows generated by non- renewal of market debt, stressed outflows on deposits. Dynamic liquidity indicators are bound by a set of limits and early warning indicators.
(f)	An outline of the bank's contingency funding plans.	<ul> <li>The Mobilize F.S group's Liquidity Contingency Plan is part of its ILAAP. It includes contingency funding plans as well as business contingency plans. Contingency funding plan includes various options that can be broken down in two categories: <ul> <li>Monetizing components of the liquidity reserve, by drawing on committed credit lines, increasing central bank funding and selling financial assets</li> <li>Raising liquidity from alternative funding sources, like securitizing a new portfolio or increasing the size of an existing securitization, launching a syndicated bank loan, issuing debt issuance in USD, deploying our deposit business in a new country in partnership with a deposit fintech to accelerate time to market.</li> </ul> </li> </ul>
(g)	An explanation of how stress testing is used.	The Mobilize F.S group's business continuity indicators are calculated under various stress scenarios. Scenarios with the highest probability are associated with limits. Alternative scenarios intend to inform management on consequences of certain events and are not associated with limits. A reverse stress test completes those scenarios.
(h)	A declaration approved by the management body on the adequacy of liquidity risk management arrangements of the institution providing assurance that the liquidity risk management systems put in place are adequate with regard to the institution's profile and strategy.	The board of directors of Mobilize F.S group has approved the group liquidity risk management framework and its associated procedures. It believes indicators monitored provide a good overview of the bank funding and liquidity risk and that associated limits are conservative and appropriate given the risk appetite for liquidity risk.
(i)	A concise liquidity risk statement approved by the management body succinctly describing the institution's overall liquidity risk profile associated with the business strategy. This statement shall include key ratios and figures (other than those already covered in the EU LIQ1 template under this ITS ) providing external stakeholders with a comprehensive view of the institution's management of liquidity risk, including how the liquidity risk profile of the institution interacts with the risk tolerance set by the management body.	<ul> <li>The Mobilize F.S group 's funding and liquidity risk management is described in ILAAP procedures that are reviewed by the board risk committee and validated by the board of directors. ILAAP and associated limits, calibrated according to the risk appetite for liquidity risk, intend to: <ul> <li>Ensure the bank meets its regulatory liquidity ratio with an appropriate buffer</li> <li>Ensure the bank funds its business with diversified sources of funding</li> <li>Ensure the bank maintains liabilities with adequate duration to support its business</li> <li>Ensure the bank liquidity reserve is sufficient to face various stress scenario (market-wide and idiosyncratic) assuming impaired access to market funding and stressed deposit runoff during a certain period of time.</li> </ul> </li> </ul>
	These ratios may include:         ·       Concentration limits on collateral pools and sources of funding (both products and counterparties)         ·       Customised measurement tools or metrics that assess the structure of the bank's balance sheet or that project cash flows and future liquidity positions, taking into account off-balance sheet risks which are specific to that bank         ·       Liquidity exposures and funding needs	As of 31/12/2022 the Mobilize F.S group's main sources of funds where deposits (49%), bonds (29%), secured funding (7%) and loans from commercial banks (4%). The Mobilize F.S group manages liquidity on an aggregated basis for RCI Banque SA (acting as a Central Treasury Center) and the branches and subsidiaries entities included in the Central Funding Perimeter (most of European countries), and on a stand-alone basis for other entities. On the Central Funding perimeter, the €14,9bn Liquidity reserve allows to maintain business continuity during nearly 11 months in a scenario assuming stable
	at the level of individual legal entities, foreign branches and subsidiaries, taking into	commercial assets, no access to new market funds and a stressed runoff of its deposits. All locally funded entities business continuity were above early warning indicators. In 2022, the Central Funding perimeter and our locally

account legal, regulatory and operational limitations on the transferability of liquidity	funded entities maintained positive liquidity gaps, demonstrating that assets were funded with longer dated liabilities. The bank has a strong mix of stable funding, highlighted by a NSFR at 126% and a high HQLA buffer (average LCR at 495 % % on the 12 months ending 31/12/2022). Its low asset encumbrance
• Balance sheet and off-balance sheet items broken down into maturity buckets and the resultant liquidity gaps	

## **REGULATORY RATIOS AND CHARGES ON ASSETS**

## EU LIQB on qualitative information on LCR, which complements template EU LIQ1

Qualitative info	ormation - Free format
Explanations on the main drivers of the LCR results and the evolution of the contribution of inputs to the LCR's calculation over time	See Liquidity Coverage Ratio (LCR) section below
Explanations on the changes in the LCR over time	See Liquidity Coverage Ratio (LCR) section below
Explanations on the actual concentration of funding sources	The Bank has a diversified funding structure made of deposits (49 % of financial indebtedness as of 31/12/2022 vs 45% as of 31/12/2021), bonds (29% as of 31/12/2022 vs 31% as of 31/12/2021), secured funding (14% as of 31/12/2022 vs 15% as of 31/12/2021) and commercial banks (4% as of 31/12/2022 and 31/12/2021). In 2022 the price competitiveness of deposits vs market funding has improved, leading the bank to initiate actions to increase its deposits in its funding mix.
High-level description of the composition of the institution's liquidity buffer.	During the 12-month period ending on 31 December 2022, the Mobilize F.S group's HQLA liquidity buffer stood at €78 billion in average. The share of HQLA in EUR represented 82.1% and mostly consisted of deposits with the European Central Bank. HQLA in GBP represented 16.4% (deposits with the Bank of England and UK Treasury Bills)
Derivative exposures and potential collateral calls	RCI Banque S.A. uses the Historical Look Back Approach ("HLBA") to measure cash outflows related to margin calls on derivatives. RCI's derivative exposures consist of interest rate swaps (mainly EUR and GBP) and foreign exchange or currency swaps. The liquidity requirement related to these derivatives transactions is limited and represents insignificant amounts (less than €100m).
Currency mismatch in the LCR	EUR and GBP HQLA represent respectively 882.1% and 16.4% of total HQLA while GBP mix in Net Cash Outflows was 30.1%. As EUR is the reporting currency of our central treasury, we tend to hold our liquidity reserve exceeding the level required for LCR compliance in this currency.
Other items in the LCR calculation that are not captured in the LCR disclosure template but that the institution considers relevant for its liquidity profile	NA

Control of the group's liquidity also aims to meet regulatory liquidity coverage ratios (LCRs) and charges on assets (encumbered and unencumbered assets).

## Liquidity Coverage Ratio (LCR)

The Liquidity Coverage Ratio (LCR) sets a minimum standard for bank liquidity. It is intended to ensure that a bank has an adequate level of unencumbered High Quality Liquid Assets (HQLA), which can be converted into cash to enable it to meet its liquidity needs for 30 calendar days in a stress scenario. The LCR is thus defined as the ratio of HQLAs to net cash outflows over the next 30 days. Net outflows represent the expected outflows less expected inflows or 75% of expected outflows, whichever is the lower.

The Mobilize F.S group's liquidity is managed by the Finance and Treasury Division that centralizes funding for European entities and oversees balance sheet management for all group entities throughout the world.

For each quarter, the table EU LIQ1 (see below) shows the average values of HQLAs, Inflows and Outflows calculated as the simple average of month-end observations over the twelve months preceding the end of each quarter.

The bank's average HQLA during the 12-month period ending on 31 December 2022 was €7 834m. It amounted to €7 784m on average during the 12-month period ending on 30 September 2022. They mainly consisted of deposits with the European Central Bank, the Bank of England and securities issued by governments or supranationals. On 31 December 2022, the average duration of the bond portfolio was below 1 year.

In addition, the group also invested in a fund whose assets are made of debt securities issued by European agencies, sovereigns and supranational issuers. Its average exposure to credit risk is six years with a limit at nine years. The fund is aiming a very low exposure to the interest rate risk with a maximum of two years.

Over the 12-month period ending on 31 December 2022, EUR and GBP denominated HQLA represented on average 82.1% and 16.4% of total HQLA respectively. The weight of EUR denominated HQLA remained stable compared to the averages of the 12-month period ending on September 2022, which were 82.1% for EUR and 116.4% for GBP.

Mobilize F.S group's inflows mainly come from commercial and financial assets, while Outflows are mostly explained by debt repayment and the deposit run-off factor.

The liquidity requirement linked to derivative transactions is limited and represents non-material amounts.

The average LCR over the 12-month period ending on 31 December 2022 came at 487%, compared to 492% on average over the 12-month period ending on 30 September 2022.

# EU LIQ1 - Quantitative information of LCR

In millions of euros	Total unweighted value (average)			Total weighted value (average)				
Quarter ending on	31/03/2022	30/06/2022	30/09/2022	31/12/2022	31/03/2022	30/06/2022	30/09/2022	31/12/2022
Number of data points used in the calculation of averages	12	12	12	12	12	12	12	12
HIGH-QUALITY LIQUID ASSETS								
Total high-quality liquid assets (HQLA)					7 304	7 749	7 784	7 834
CASH - OUTFLOWS								
Retail deposits and deposits from small business customers, of which: <i>Stable deposits</i>	16 184	16 467	16 777	17 229	1 733	1 763	1 796	1 846
Less stable deposits	16 183	16 465	16 774	17 224	1 732	1 761	1 793	1 841
Unsecured wholesale funding	954	1 056	1 009	1 113	764	857	801	896
Operational deposits (all counterparties) and deposits in networks of cooperative banks								
Non-operational deposits (all counterparties)	443	463	492	505	252	264	284	289
Unsecured debt	511	593	517	607	511	593	517	607
Secured wholesale funding					83	39	44	49
Additional requirements	834	819	836	841	290	285	292	306
Outflows related to derivative exposures	235	230	236	251	235	230	236	251
and other collateral requirements Outflows related to loss of funding on debt products	2	2	2	2	2	2	2	2
Credit and liquidity facilities	597	588	598	589	54	53	54	53
Other contractual funding obligations	1 117	1 121	1 026	1 023	503	514	436	442
Other contingent funding obligations	2 847	3 264	3 610	3 884	596	660	668	666
TOTAL CASH OUTFLOWS					3 970	4 116	4 038	4 205
CASH - INFLOWS								
Secured lending (e.g. reverse repos)								
Inflows from fully performing exposures	3 457	3 348	3 387	3 564	2 044	1 969	1 988	2 118
Other cash inflows	775	362	387	395	423	353	379	387
(Difference between total weighted inflows and countries where there are transfer restrictions of	-		-					
(Excess inflows from a related specialised credit				currencies)				
TOTAL CASH INFLOWS	4 232	3 710	3 774	3 959	2 467	2 322	2 367	2 505
Fully exempt inflows	1202	0 110	5774	0 707	2 107		2007	2000
Inflows Subject to 90% Cap								
Inflows Subject to 75% Cap	4 232	3 710	3 774	3 959	2 467	2 322	2 367	2 505
TOTAL ADJUS TED VALUE								
LIQUIDITY BUFFER					7 304	7 749	7 784	7 834
TOTAL NET CASH OUTFLOWS				1 577	1 794	1 670	1 709	
LIQUIDITY COVERAGE RATIO				498%	470%	492%	487%	

## Net stable funding ratio (NSFR)

The NSFR is a one-year liquidity ratio. It provides a framework to limit banks' transformation on maturities by requiring that stable assets are funded by a minimum amount of stable liabilities. Stable funding requirements and available stable funding are calculated by multiplying assets, liabilities and off-balance sheet exposures with coefficients reflecting their residual maturity and stability characteristics.

The Group's NSFR at the end of December 2022 is 126%, compared to 132% at the end of December 2021. This level is significantly higher than the regulatory minimum and reflects a prudent liquidity risk management policy.

# EU LIQ2: Net Stable Funding Ratio

In millions of euros	Unweighted value by residual maturity			Weighted	
		< 6 months	6 months to	>1 year	value
Available stable funding (ASF) Items			< 1 year		
Capital items and instruments	5 671			864	6 534
Own funds	5 671			864	6 534
Other capital instruments					
Retail deposits		19 051	2 097	3 293	22 327
Stable deposits					
Less stable deposits		19 051	2 097	3 293	22 327
Wholesale funding:		6 408	3 441	15 479	17 365
Operational deposits					
Other wholesale funding		6 408	3 441	15 479	17 365
Interdependent liabilities					
Other liabilities:		1 179	373	1 967	2 154
NSFR derivative liabilities					
All other liabilities and capital instruments not included in the above categories		1 179	373	1 967	2 154
Total available stable funding (ASF)					48 380
Required stable funding (RSF) Items					
Total high-quality liquid assets (HQLA)					3
Assets encumbered for a residual maturity of one year or more in a cover pool					
Deposits held at other financial institutions for operational purposes					
Performing loans and securities:		17 853	8 715	23 717	35 253
Performing securities financing transactions with financial customers collateralised by					
Level 1 HQLA subject to 0% haircut Performing securities financing transactions with financial customer collateralised by		1 680	2	75	244
other assets and loans and advances to financial institutions Performing loans to non- financial corporate clients, loans to retail and small business					
customers, and loans to sovereigns, and PSEs, of which :		16 068	8 712	23 415	34 733
With a risk weight of less than or equal to 35% under the Basel II Standardised Approach for credit risk					
Performing residential mortgages, of which:					
With a risk weight of less than or equal to 35% under the Basel II Standardised					
Approach for credit risk Other loans and securities that are not in default and do not qualify as HQLA, including		104	2	227	277
exchange-traded equities and trade finance on-balance sheet products		104	2	227	277
Interdependent assets					
Other assets:		1 981	95	2 131	2 955
Physical traded commodities Assets posted as initial margin for derivative contracts and contributions to default funds					
of CCPs					
NSFR derivative assets		8 <i>3</i>			8 <i>3</i>
NSFR derivative liabilities before deduction of variation margin posted		351			18
All other assets not included in the above categories		1 547	95	2 131	2 854
Off-balance sheet items		4 434	13	153	243
Total RSF					38 455
Net Stable Funding Ratio (%)					126%

## (Un) encumbered assets

## EU AE4 - Accompanying narrative information

Qualitative information - Free format				
General narrative information on asset encumbrance	See (Un) encumbered assets section below			
Narrative information on the impact of the business model on assets encumbrance and the importance of encumbrance to the institution's business model, which provides users with the context of the disclosures required in Template EU AE1 and EU AE2.	See (Un) encumbered assets section below			

An asset is deemed "encumbered" if it serves as a guarantee or is used to securitize, collateralize or improve a transaction from which it cannot be separated. In contrast, an "unencumbered" asset is not subject to any legal, regulatory or contractual restriction limiting the institution's ability to do what it wants with it.

By way of example, the following types of contracts match the definition of encumbered assets:

- Assets sold to securitization vehicles when the said assets have not been derecognized by the company. The assets underlying selfsubscribed securitizations are not considered encumbered, unless the securities are used as security or to guarantee another transaction in any manner (financing in its dealings with the central bank for instance),
- The collateral designed to reduce the counterparty risk on derivatives registered in a clearing house or bilaterally negotiated,
- Secured financing.

Disclosure on encumbered and unencumbered assets in the following three tables is calculated in accordance with regulation 2021/637. Reported figures are the median values of quarterly data on a rolling basis over the previous twelve months. Over the period ending on 31 December 2022, the median amount of assets encumbered in the form of disposals to a securitization vehicle or guarantee given is €10,286m, making up 18% of total assets.

## EU AE1 - Encumbered and unencumbered assets

In millions of e	euros
------------------	-------

In millions of euros								
	Carrying amount of encumbered assets	ownotionally elligible EHQLA and HQLA	Fair value of encumbered assets	o w no tio nally e lligible EHQLA and HQLA	Carrying amount of unencumbere d assets	o w no tio nally e lligible EHQLA and HQLA	Fair value of unencumbere d assets	ownotionally elligible EHQLA and HQLA
Assets of the disclosing institution	10 286				47 753	6 842		
Equity instruments	30		30		42		42	
Debt securities	240		240		421	354	421	354
ow: covered bonds								
ow: securitisations								
ow: issued by general governments	240		240		255	255	255	255
ow: issued by financial corporations					71	71	71	71
ow: issued by non-financial corporations								
Other assets	10 017				47 273	6 481		

## EU AE2 - Collateral received and own debt securities issued

In millions of euros	FV of encumbered collateral received or own debt securities issued	ownotionally elligible EHQLA and HQLA	FV of collateral received or own debt securities issued available for encumbrance	ownotionally elligible EHQLA and HQLA
Collateral received by the disclosing institution			1 000	
Loans on demand			880	
Equity instruments				
Debt securities				
ow: covered bonds				
ow: securitisations				
ow: issued by general governments				
ow: issued by financial corporations				
ow: issued by non-financial corporations				
Loans and advances other than loans on demand				
Other collateral received			121	
Own debt securities issued other than own covered bonds or securitisations				
Own covered bonds and securitisations issued and not yet pledged				
Total assets, collateral received and own debt securities issued	10 286			

Collateral received reported as "on demand" as the guarantee can be activated immediately after default.

## EU AE3 - Sources of encumbrance

In millions of euros	Matching liabilities, contingent liabilities or securities lent	Assets, collateral received and own debt securities issued other than covered bonds and securitis ation s encumbered
Carrying amount of selected financial liabilities	7 471	10 286

# **X - OPERATIONAL AND NON-COMPLIANCE RISKS**

## EU ORA - Qualitative information on operational risk

Legal basis	Row number	Qualitative information - Free format	
Points (a), (b), (c) and(d) of Article 435(1) CRR	(a)	Disclosure of the risk management objectives and policies	<ul> <li>-strategies and processes: II-1 Risk governance policy – Risk appetite framework</li> <li>-structure and organisation of risk management function for operational risk: Part II-2Organization of risk control</li> <li>-risk measurements and control : Part X-2 Measurement of operational risks and monitoring process and Part X-3</li> <li>Exposure to the risk and calculation</li> <li>-operational risks reporting: Part X-2 Measurement of operational risks and monitoring process</li> <li>-policies for hedging and mitigating operational risk: Part X-4 Insurance of operational risks</li> </ul>
Article 446 CRR	(b)	Disclosure of the approaches for the assessment of minimum own funds requirements	Part X-3 Exposure to the risk and calculation Part I-1 Exposure by exposure class
Article 446 CRR	(c)	Description of the AMA methodology approach used (if applicable)	N/A
Article 454 CRRR	(d)	Disclose the use of insurance for risk mitigation in the Advanced Measurement Approach ( <i>if</i> <i>applicable</i> )	N/A

## 1 - OPERATIONAL AND NON-COMPLIANCE RISK MANAGEMENT

Mobilize F.S. group is exposed to risks of loss ensuing either from external events or from inadequacies and shortcomings in its internal processes, staff or systems. The operational risk to which Mobilize F.S. group is exposed includes among other things the risks relating to events that are very unlikely to occur but that have a high impact, such as the risk of business interruption due to the unavailability of premises, staff or information systems.

The main operational risks are business interruption, potential losses or damage related to IT systems - technological infrastructure or use of a technology - internal and external fraud, , damage to reputation, inadequate human resources, mismanagement of pension schemes and purchases and outsourcing.

The main non-compliance risks are related to failure to protect personal data as well as, failure to adhere to:

- banking and financial transactionsregulations,
- regulations and standards in matters of law, tax and accounting,
- anti-money laundering and combating the financing of terrorism laws,
- anti-corruption and unethical conduct laws,
- regulatory framework regarding bank recovery and resolution (BRRD).

Six operational and non-compliance risk families are given below: legal and contractual risks, tax risks, money laundering and terrorism financing related risks, IT risks, personal data protection related risks and reputational risks.

## LEGAL AND CONTRACTUAL RISKS

## **Risk factors**

Mobilize F.S group's activity can be affected by any changes in legislation impacting on the marketing of credit and insurance at the point of sale, as well as by any changes in regulatory requirements governing banking and insurance. Additionally, misinterpretation of the law or any inappropriate behavior by staff or agents could also influence Mobilize F.S group's business.

### Management principles and processes

Mobilize F.S group carries out legal analyses of new products marketed and regularly monitors the regulations governing it to ensure it complies with them. The Group has also implemented an internal control system designed in particular to ensure the compliance of transactions made by staff and agents.

## TAX RISKS

#### **Risk factors**

Through its international exposure, the Mobilize F.S group is subject to numerous sets of national tax laws, all of which are liable to amendments and uncertainties in interpretation that might affect its operations, financial position and earnings.

#### Management principles and processes

Mobilize F.S group has put in place a monitoring system designed to list and address all tax issues affecting it.

Any tax disputes with which Mobilize F.S group may be faced as a result of tax inspections are closely monitored and where appropriate, provisions are booked to cover the estimated risk.

## **RISKS RELATING TO MONEY LAUNDERING AND FINANCING TERRORISM**

#### **Risk factors**

The Mobilize F.S group is subject to international, European and French regulations as regards combating money laundering and financing terrorism. This regulation can expose to penalties, both criminal and disciplinary.

#### Management principles and systems

Mobilize F.S has implemented a Group policy set out in a general procedure and Corporate business procedures which are transposed in Group entities. Indicators of the level of compliance with the AML/CFT risk management system are applied and monitored in all entities over which RCI Banque S.A has effective control.

#### **IT RISKS**

#### **Risk factors**

The Mobilize F.S group's activity is partly dependent on the serviceability of its IT systems. The Mobilize F.S group's IT Division, through their governance, security policy, technical architectures and processes, play a part in the fight against threats (cybercrime, frauds ...) in order to reduce IT-related risks (systems shutdown, data loss etc.).

The years 2020 to 2022, in particular the COVID-19 crisis, demonstrated the resilience of the RCI IS systems in place (teleworking, security, ...) which allowed the business to continue without any technical impact.

#### Management principles and processes

Oversight of Mobilize F.S IS risks takes into account good management of and control over main potential IS risks: governance, business continuity, IT security, change and operations management, data integrity and data processing.

These risks are managed and controlled by:

- the integration of IT risk management into the overall Mobilize F.S risk management system at all levels of the company, in accordance with best practices and the guidelines of the EBA (European Banking Authority) and the ACPR;
- the degree of protection of the IT system across the Group;
- everyday control, oversight and management of the Group's "Information Management Policy";
- security awareness and training actions for all personnel (e-learning, information, etc.);
- actions, support and checks performed by the RCI IT Risk, Standards, Compliance and Security Department, which are based on a network of IT Security Officers in every DSI subsidiary, and also on a network of internal auditors;
- a Group IT security policy, incorporating the regulatory requirements (banking, GDPR / personal data, etc.), an overall management approach and ongoing adapting of IT security;
- a policy of the most demanding intrusion and surveillance tests, covering both external risks (examples: websites, mobile applications) and internal risks;
- a Disaster Recovery Plan in place and regular tests of the plan, including the issue of cyber-risks;

- a device and the animation and training on IS risks and processes of method correspondents, business lines and IT managers, rolled-out throughout the group and contributing to IT process efficiency controls;
- a group process for managing and registering outsourced services, including the various dimensions related to this risk (governance, security, etc.);
- a complete IS process control system covering all IS risks for the entire scope of RCI's IS (internal and outsourced),
- continuous reinforcement of IT processes and tools for security and operational resilience, taking into account new regulatory requirements (e.g. DORA Digital Operational Resilience Act) and technological developments, thanks to a regulatory and technological watch.

#### Focus on IT security

Mobilize F.S implements the Renault Group IS Security policy, taking into account the specific requirements of its banking activity,, and placing particular emphasis to the management of access to its applications, protection of personal and sensitive data and business continuity. A dedicated security organization (including a SOC - Security Operation Center,...) and many security tools are in place, ensuring continuous monitoring, and are being reinforced andstrengthened as risks evolve (for network and application monitoring, avoiding data leaks, monitoring the cloud and the Internet, etc.).

As part of the Mobilize F.S group's emergency and business continuity plan, IS business resumption plans are operational for all of its applications. They are tested at least once a year.

These plans are part of the Mobilize F.S crisis management process, which ensures coordination with the various business lines (including IS), subsidiaries and branches, Mobilize F.S partners and regulators (ACPR/ECB, CNIL, etc.).

Users of the information system are contractually bound to observe the rules of use of the IT tool. The group ensures it preserves the same level of protection when developing new lines of business (electric vehicles, deployment in new territories...).

Hosting the best part of the IT operations of the Group in the "C2" (main) data center and the "C3" (backup) data center enables to guarantee the highest level of protection and uptime for our systems and applications. The requirement for a backup site is also applied to cloud hosting.

Security requirements and controls are managed on both internal and outsourced information systems, starting with calls for tenders and contracts for outsourced services (for all services and all subsidiaries/branches).

## PERSONAL DATA PROTECTION RELATED RISKS

#### **Risk factors**

The EU General Data Protection Regulation (GDPR) which came into effect on 25 May 2018 applies to RCI Banque S.A. Since then, many countries have implemented similar regulations on the protection of personal data. Non-compliance could have serious effects in its business and reputation of the group.

#### Management principles and systems

A Data Protection Officer (DPO), is responsible for ensuring the governance and implementation of all measures necessary to comply with these regulations, in order to ensure the protection of customer data, as well as that of employees throughout the group.

Risks relating to personal data protection are managed in particular by the implementation of a personal data processing policy, monitoring all data processing as from the design stage, the implementation of appropriate organizational and technical resources and regularly making the company's staff aware of the issue.

## **REPUTATIONAL RISKS**

#### **Risk factors**

The Mobilize F.S group is exposed to a risk of worsening perception by its customers, counterparties, investors or supervisors, which could adversely affect the group.

#### Management principles and processes

The Mobilize F.S group has put in place corporate governance ensuring efficient management of compliance risks. Through the development and analysis of indicators, the monitoring of this risk enables the bank where appropriate to take corrective actions.

## 2 - MEASUREMENT OF OPERATIONAL RISKS AND MONITORING PROCESS

Dedicated committees such as internal control, operational risk and compliance committees of entities and of the group convene every quarter and monitor changes in the mapping and its assessment, the indicators, the alerts and the related action plans.

#### 3 - EXPOSURE TO THE RISK AND CALCULATION OF REQUIREMENTS

Operational risk is treated with the standard method.

The capital requirement calculation is based on restated average net banking income observed over the last 3 years and gross of other operating charges, broken down into two business segments (retail banking and commercial banking), the regulatory coefficients of which are 12% and 15% respectively. The retail banking business line includes loans to individuals and to SMEs that match the definition given in Article 123 of the CRR. The commercial banking business line includes all other Mobilize F.S. group activities.

The weighted risk exposure decreased by -€498m due to the entry of 2021 and the exit of 2018 in the calculation of the 3-year average (impact - €86m) and the integration of the charges on the operational lease activity, as provided for by an amendment made by CRR2 (REG 2019/876 Art1, §88) to article 316.1 (impact -€413m).

## 4 - INSURANCE OF OPERATIONAL RISKS

#### DAMAGE TO PROPERTY AND BUSINESS INTERRUPTION

The French and British companies of the Mobilize F.S group are affiliated to the world property/business interruption insurance program taken out by Nissan Motor Co. Ltd and Renault S.A.S.

RCI Banque S.A. aims to include all its subsidiaries in the group's program to guarantee for each entity the same degree of coverage in terms of damage to property and business interruption.

## THIRD-PARTY LIABILITY

The operational liability (the company's liability for damages caused to a third party while conducting its business, in any place, through the fault of the insured person, the staff, buildings and equipment used for the business) of the French subsidiaries has since January 2010 been covered by the Renault Group world program.

Only third-party liability after delivery and/or errors and omissions liability (damage or loss resulting from mismanagement or non-observance of a contractual obligation vis-à-vis third parties) specific to the Mobilize F.S.group's lines of business is still covered by contracts specific to the group:

- one contract covers the third-party liability after delivery and/or errors and omissions liability of the Diac S.A. and Diac Location S.A. subsidiaries, more particularly concerning long-term rental and car fleet management services;
- one contract insures the Diac S.A. and Diac Location S.A. subsidiaries against the financial consequences of any third-party liability they
  may incur as owner or lessor of motor vehicles and equipment by virtue of the activities covered by this contract, namely lease
  purchasing, leasing with purchase option and long-term leasing, on the understanding that this contract is a second Tier insurance policy
  that is invoked if the lessee's insurance defaults;
- in matters of insurance intermediation, RCI Banque S.A. and the Diac S.A. and Diac Location S.A. subsidiaries are insured with specific Errors & Omission liability contracts together with a financial guarantee in accordance with Articles L.512-6, L.512-7, R.512-14 and A.512-
  - 4 of the Insurance Code, regulations resulting from transposing of European Directives on the sale of insurance.

For RCI Banque S.A. 's foreign subsidiaries and branches, the operational and errors & omissions liability contracts, including Errors & Omission liability of the insurance intermediary, are negotiated with local insurers in accordance with local regulations resulting from the transposition of the European directive of 9 December 2002 for European countries or an equivalent regulation for countries outside the EC. The Insurance department oversees the consistency of the programs with group policies.

Since 1st January 2015, a program of professional liability insurance for the Mobilize F.S. group has been taken out, supplementing local policies (with the exception of certain JVs).

In respect of this program, the insurer will meet the cost of the financial consequences (civil defense costs) of any claim filed by a third party on the grounds of malpractice committed exclusively within the framework of the insured activities, as described below, implicating the Errors & Omission liability of one or more insured parties (Mobilize F.S.group subsidiaries).

The program covers the following two areas:

- so-called "regulated" activities (those for which Errors & Omission liability insurance is a legal obligation): insurance intermediation
  activities and, for certain countries, banking operations, defined as an "activity consisting in presenting, offering or helping to
  conclude insurance contracts, respectively, banking operations or payment services, or carrying out works and providing advice
  prior to their execution";
- so-called "unregulated" activities (those for which no Errors & Omission liability insurance is imposed by regulations): activities in the banking, stock market, financial, real estate, insurance and reinsurance industries.

#### CYBER INSURANCE

Since January 1st, 2018, Renault SAS has taken out a Cyber Risks insurance policy for itself and on behalf of its subsidiaries.

## EU OR1 - Operational risk own funds requirements and risk-weighted exposure amounts

In Millions of euros	R	elevant indicato	Own funds	Risk weighted exposure	
	Year-3	Year-2	Last year	requirements	amount
Banking activities subject to basic indicator approach (BIA)					
Banking activities subject to standardised (TSA) / alternative standardised (ASA) approaches	2 087	1 963	2 097	274	3 419
Subject to TSA:	2 087	1 963	2 097		
Subject to ASA:					
Banking activities subject to advanced measurement approaches AMA					

# XI- ESG RISKS

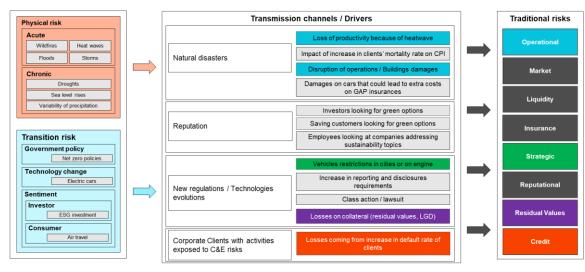
Environmental, Social and Governance ESG risks correspond to the effects that may be caused by climate related and environmental events, social and societal changes as well as governance failures in the operation and conduct of the Group's activities but also for Mobilize F.S group counterparties. ESG risks are factors that can increase certain traditional categories of risks, especially: credit and counterparty risks, residual value risks, liquidity risks, strategic risks, operational risks and non-compliance risks.

ESG risks are therefore likely to impact the business, operating result, financial position and reputation of Mobilize F.S group through its direct business and indirectly through its counterparties (for example, which may impact their default rate). Mobilize F.S group has a solid governance in the consideration of ethical rules and compliance through anti-money laundering, conflict of interest management, professional whistleblowing devices. The prevention of internal social risks is also the subject of a dedicated device led by the Group Human Resources Department with the support of the Sustainability team. Several training and awareness-raising events have been set up and specific performance indicators are monitored.

Regarding climate and environmental risks (C&E), which have been included in the list of critical risks since 2021, identification, measurement and management work was carried out in 2022.

Thus, the mapping of C&E risks, to identify the expected impacts of physical and transition risks, has been established and reinforced by:

- i. a materiality analysis to qualify the frequency and potential impact of C&E risks on Mobilize F.S group's overall business and risk categories, before and after mitigation actions.
- ii. quantitative studies and sensitivity analyses specific to certain activities and/or portfolios.



#### Climate & Environmental-related risks cartography

GAP: Guaranteed Asset Protection CPI: Customer Protection Insurance

The materiality analysis and the quantitative studies lead to the following observations:

The impact on strategic objectives is potentially strong in view of the very high stakes for car manufacturers who must respond to rapidly changing regulations, in particular on the level of vehicle emissions while facing an infrastructure environment under construction and the entry of new players. These transformations represent opportunities for Mobilize F.S group, financing solutions and services being particularly necessary to support the adoption of electrified vehicles.

The impact on credit risk is perceived as significant in the medium and long term, even if it remains fairly limited in the short term given the breakdown of loans by sector of activity in the corporate financing portfolio. Mobilize F.S group has little presence in sectors presenting a high transition risk and, with regard to physical risk, the location of Mobilize F.S group customers does not present excessive geographical concentration.

The impact on vehicle residual values is also an important issue, as regulations and technologies can accelerate the depreciation of certain models; the Mobilize F.S group has limited exposure to this risk at the end of 2022, but the Group's strategy includes an increase in this exposure in the coming years.

In addition, 4 C&E indicators were added to the RAF Risk *Appetite Framework* in 2022 and are monitored quarterly by the Risk Committee of Mobilize F.S group Board of Directors:

- 1. Reduction of CO2 emissions financed compared to 2019
- 2. ESG rating of Mobilize F.S group according to an extra-financial rating agency
- 3. Mobilize F.S group penetration rate on electric vehicle sales compared to the penetration rate of other vehicle types
- 4. Number of commercial offers specific to electric vehicles

The indicator 3 was put in place to measure the effectiveness of offers specific to electric vehicles (indicator 4). It is used in 2023 to animate subsidiaries on climate issues This animation could evolve with introduction of new KPIs.

The Mobilize F.S group key tools for identifying, measuring, and managing C&E risks are listed below and further detailed in the Environment (n) and (o) responses of Table 1 - Qualitative Information on Environmental Risk.

- Credit
  - o Quantitative and sensitivity analyses on individual portfolios and companies, including SMEs.
- o Integration of C&E criteria into the granting process of (i) dealers and (ii) companies during an ongoing test on the France
- Liquidity: raising green bonds related to the financing of electric vehicles
- Market: Integration of C&E criteria into investment policy (liquidity reserve management)
- Operational: impact analysis of physical C&E risks on business sites
- Strategic:
  - Indicators monitoring (penetration rate and profitability of financing on Electric Vehicles)
  - Impact analysis of Low Emission Zones in Europe
  - Pricing: By offering regularly pricing incentives, the Mobilize F.S group encourages its customers to switch to electric vehicles in order to accelerate their transition effort.

During 2022, the Mobilize F.S group has implemented a project to evaluate financed emissions of vehicles in portfolio, for all type of clients, on its seven main markets:

- Electric Vehicles (Battery Electric Vehicles et Plug-in hybrid Electric Vehicles) represent 6,8% of all financed contacts in portfolio

GHG emissions reach 152 gCO2/km on average (well to wheel). Definitions and assumptions used are detailed in the methodological note accompanying the quantitative models.

The template 3 on portfolio alignment metrics, compared to IEA scenario net zero 2050, presents the same indicators limited to the scope of non financial corporate clients.

The governance of climate and environmental risks is based on an organization dedicated:

- The Risk Management Division, with a Climate and Environmental Risks department, develops a global vision of these risks and their impact on the group's various risks: strategic, financial or operational.
- The Group Transformation and Sustainability Division has the mission todevelop the Mobilize F.S group ESG strategy and, in liaison with the Strategy Division, ensuring its integration into the Mobilize F.S group global strategy.
- Since 2021, the governance of climate and environmental risks has been based on a dedicated Committee bringing together all the Group's Divisions.
- The Board of Directors validates the sustainability strategy and the roadmap of GHG emissions reduction. It has the necessary skills, either through specific expertise of its members or through periodic training, to challenge the consideration of climate and environmental issues and the results achieved.

The governance of Mobilize F.S group thus makes it possible to integrate the double materiality, as presented in the diagram below.

## **RISKS - PILLAR III**



Integration of ESG-related risks double materiality into Mobilize FS governance

The integration of ESG risks into Mobilize F.S group strategy, governance and risk management is detailed in the tables below

# Table 1 - Qualitative information on Environmental risk in accordance with 449a CRR)

	Business strategy and processes	
(a)	Institution's business strategy to integrate environmental factors and risks, taking into account the impact of environmental factors and risks on institution's business environment, business model, strategy and financial planning	The Mobilize F.S group offers financing solutions on vehicles that meet increasingly stringent environmental criteria, the Group does not finance projects of companies operating in sectors highly exposed to C&E risks . Thus, the strategy of Mobilize F.S group is part of the ecosystem developed by the Renault and Nissan groups around the electric vehicle. Mobilize F.S group has thus developed a range of services facilitating the adoption of electric vehicles such as (i) the possibility for an Electric Vehicle customer to have a ICE vehicle for a few weeks per year, (ii) to access charging stations throughout the country via a credit card, (iii) to finance the installation of a home charging station or (iv) a subscription service for the use of a vehicle, allowing the client to test an electric vehicle over a few months. In a phase where the volumes of electric vehicles remain a minority in sales, the group is relying on generally more attractive pricing. With regard to its refinancing strategy, the Mobilize F.S group is diversifying its sources of liquidity with green bonds and green deposits backed by the financing of electrified vehicles, ensuring the transparency of information in order to attract new investors. The Mobilize FS group carries out a constant regulatory watch to inform itself and anticipate regulatory changes, both banking and related to public policies around transport or automotive and which may constitute a C&E risk of transition on its business model. Discussions take place with the Renault Group teams during dedicated committees in which Mobilize F.S group takes part which make it possible to better anticipate the impact of regulatory changes and to support them. In this context, as vehicle acquisition and financing are linked to regulatory restrictions on access to certain geographical areas (urban areas in particular), the Mobilize F.S group monitors and anticipates the development of Low Emission Zones in Europe in its main countries of activity. These regulatory changes represent a sign
		integrates their answers into the contracting decision. For more details on the content of the Supplier CSR Questionnaire, see Social response (a).
(b)	Objectives, targets and limits to assess and address environmental risk in short-, medium-, and long-term, and performance assessment against these objectives, targets and limits, including forward-looking information in the design of business strategy and processes	The group follows its exposure to economic sectors and activities that are not in line with the bank's ESG strategy and/or that could impact reputational risks and/or credit risk. To this end, Mobilize F.S group carries out sectoral monitoring of exposures taking into account ESG factors. Given the current distribution of assets by business sectors, nolimit or threshold on these indicators has been deemed necessary at this stage.
(c) Cur (fut env	Current investment activities and (future) investment targets towards environmental objectives and EU Taxonomy-aligned activities	<ul> <li>Through its activity of financing electric or hybrid vehicles as well as charging stations, Mobilize F.S group contributes to the transition towards carbon-free mobility, thus contributing to the objective of mitigating climate change.</li> <li>The Mobilize F.S group participates in the extension of the life cycle of vehicles by offering used vehicle financing with services and buy back commitments (second and third life offers) based on remarketing tools and expertise in estimating residual values.</li> </ul>
		The Mobilize F.S group conducted a preliminary study of the exposure of its operating buildings (offices and data centers) to climate related and environmental hazards. Several sites have been identified as potentially at risk and further complementary

# **RISKS - PILLAR III**

		studies will be conducted to understand climate and environmental change adaptation issues.
(d)	Policies and procedures relating to direct and indirect engagement with new or existing counterparties on their strategies to mitigate and reduce environmental risks	In 2022, Mobilize F.S group developed its approach to analyze the environmental policies of its <u>corporate clients</u> present in sectors with high Climate and Environmental risks. This analysis is currently based on data published by these same counterparties and on their ESG ratings by non-financial rating agencies where they exist. With car <u>dealer customers</u> : (i) Mobilize F.S group verifies annually, during the review of the financial limits, that the financed assets of dealer customers are insured against physical risks. (ii) the Mobilize F.S group has set up, during the Know Your Client (KYC) process, an exchange on the physical C&E hazards suffered, in particular concerning the impacts of climate related events on stocks, showrooms or on the activity in general. By offering targeted offers, the Mobilize F.S group encourages its customers to switch to electric vehicles in order to accelerate their transition effort.

	Governance	
(e)	Responsibilities of the management body for setting the risk framework, supervising and managing the implementation of the objectives,	The members of Mobilize'F.S group Executive Committee and Board of Directors have been trained on current and potential C&E risks. Regarding the Mobilize'F.S group's general governance framework:
	strategy and policies in the context of environmental risk management covering relevant transmission	(i) The Risk Department is responsible for identifying, measuring and managing C&E risks with impact on its business model.
	channels	(ii) The Transformation Department, hosting Mobilize F.S group Sustainability teams, is responsible for identifying, measuring and managing the risks that Mobilize F.S group business model poses to C&E elements.
		The double materiality is thus clearly defined and at the heart of Mobilize F.S group operational governance.
		Regarding the operational management of C&E projects, responsibilities are shared between several Teams or Departments: Risks, Sustainability, Marketing, Internal Control and Credit are frequently associated. For example, the Risk Committee of the Board of Directors validated the inclusion of 4 C&E indicators in the Mobilize FS group RAF as well as their limit and alert thresholds.
(f)	Management body's integration of short-, medium- and long-term effects of environmental factors and risks, 133rganizational structure both within business lines and internal control functions	The Mobilize F.S group RAF contains 1 indicator concerning the GHG emissions reduction financed. Mobilize FS is committed to achieving Net Zero by 2040, in line with Groupe Renault's objectives. The intermediate objectives will themselves be established in line with the milestones communicated by Groupe Renault. Mobilize F.S group will measure any deviations in emissions reduction with the ambitions taken. The reduction in financed emissions is itself linked to a second objective, also materialized in the RAF, namely the penetration rate on electric vehicles compared to internal combustion vehicles. This objective allows a monitoring of the commercial performance on electric vehicles.
		The Mobilize F.S' group 3 lines of defense (LoD) are concerned with C&E risk management. Responsibilities have been clearly defined and assigned between the different departments, including risk owners, risks control department, internal control, and internal audit.
		Internal Audit conducted an independent review of the governance and C&E risk management framework. The conclusions were made mid-December 2022 and corrective actions will be put in place in 2023.

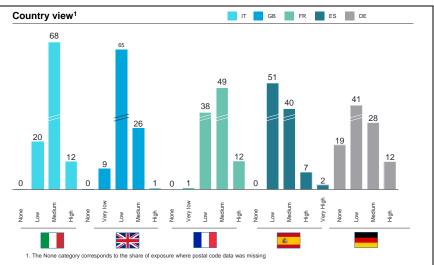
(g)	Integration of measures to manage environmental factors and risks in internal governance arrangements, including the role of committees, the allocation of tasks and responsibilities, and the feedback loop from risk management to the management body covering relevant transmission channels	The roles of Mobilize F.S group committees in the management of C&E factors and risks have been defined as well as the relationships between the different committees. The C&E Risk Steering Committee is held during the same meeting as the Sustainability Committee, thus making it possible to deal with the same participants on the double materiality of these issues. C&E risk topics are also presented for information or validation to the Risk Committee of the Board of Directors. The Mobilize FS' groups 3 lines of defense (LoD) are concerned with C&E risk management. Responsibilities have been clearly defined and assigned between the different departments, including risk owners, risks control department, internal control and internal audit. The 2022 internal audit of Mobilize FS' group on C&E risk management was presented to the C&E Risk Committee. The Mobilize F.S group has started training its employees with the "The Climate Fresk" workshops and will roll out this training in 2023 for all countries (URL link : <u>https://climatefresk.org/</u> )
(h)	Lines of reporting and frequency of reporting relating to environmental risk	The 4 C&E RAF indicators are integrated into the Risk Reporting and presented quarterly to the Risk Committee of the Board of Directors. The Mobilize FS group performance on electric vehicles (penetration rate, profitability of new production) is presented at least quarterly to the Performance Committee, which includes all members of the Executive Committee. The Mobilize F.S group is developing an internal ESG-dashboard for internal reporting purposes, including several ESG KPIs, including the 4 RAF C&E indicators.
(i)	Alignment of the remuneration policy with institution's environmental risk- related objectives	After a phase of implementation and monitoring of the indicators during 2022, Mobilize F.S group integrates from 1 <sup>st</sup> January 2023 a dedicated C&E objective in the variable remuneration system.
	Risk Management	
(j)	Integration of short-, medium- and long-term effects of environmental factors and risks in the risk framework	The Mobilize FS' groups Risk Department carried out a materiality analysis of the physical and transition climate-related risks impacts on "classic" banking risks (credit, market, insurance, operational, strategic, compliance, liquidity, etc.) in the short, medium and long term. This analysis will be updated annually. The Mobilize F.S group RAF has 4 C&E indicators. 3 indicators are currently based on the annual activity while the 4 <sup>th</sup> C&E indicator, based on the reduction of financed greenhouse gas emissions, enables to project the activity and its transformations by 2030.
(k)	Definitions, methodologies and international standards on which the environmental risk management framework is based	The Mobilize F.S group uses the definitions of physical and transition C&E risks drafted by the ECB. C&E risks have been identified as critical risks by Mobilize F.S group.
		The Mobilize F.S group took into account the results of the ECB 2022 and ACPR 2020 climate stress tests. In addition, macroeconomic data from the IMF and the World Bank are used in Mobilize F.S group stress tests and quantitative studies. Moreover, the scenarios of the Network for Greening the Financial System NGFS are used to stress portfolios on retail customers for the 5 main countries of Mobilize F.S group activity.
		<ul> <li>Finally, the group has also developed its own methodologies, listed below and presented in more details in question (n):</li> <li>* qualitative risk analysis: (A)</li> <li>* quantitative analysis: (B) (B bis) (G)</li> <li>* sensitivity analysis, on credit risks for example: (C) (D) € (F) (H) (H bis)</li> <li>* a sector C&amp;E risk score (internal methodology based on sector studies): (D)</li> </ul>
(I)	Processes to identify, measure and monitor activities and exposures (and collateral where applicable) sensitive to	The Mobilize F.S group carried out an analysis of the materiality of climate risks on the various banking risks (A) by interviewing its risk owners. In addition, various quantitative and sensitivity analysis were carried out on credit risks (B) (B bis) (C)

	environmental risks, covering relevant transmission channels	(€(E), market risks (F), strategic risks (G) and operational risks (H) (H bis). These complementary studies helped to support the qualitative materiality analysis, and to identify and measure more precisely the different activities and portfolios exposed to physical and transition climate risks. Methodologies of analysis (A) to (H bis) are specified in response (n).
		Thus, on <u>credit risks</u> , the group carried out: (i) on the <u>retail portfolio</u> : a historical analysis of the impact of physical C&E risks on the default rate (B) and a second quantitative analysis of physical and transition C&E risks to NGFS scenarios until 2050 (C).
		(ii) on the <u>corporate portfolio, including SMEs</u> : an analysis of sensitivity to physical C&E risks and transition to the ECB 2022 and ACPR 2020 scenarios based on a C&E score from an extra-financial rating agency (D). This same analysis made it possible to study the C&E risk of sectoral concentration.
		<ul> <li>(iii) on <u>collateral recovery</u>: a sensitivity study assessed the C&amp;E risk of devaluation of financed assetsts (E).</li> <li>These analysis distinguished between physical and transition C&amp;E risks and methodologies are detailed in response (n) below.</li> <li>In addition, a pilot project is being conducted by Mobilize F.S group in France on credit acceptance to integrate the environmental policies of the companies analyzed and the Sustainalytics' ESG ratings into KYC. This information will also be in the decision tree applied to this perimeter.</li> </ul>
		Regarding <u>market risks</u> , limited to the management of the <u>liquidity reserve</u> , the materiality of C&E risks is estimated to be low, based on a sensitivity study (F). The Mobilize F.S group has implemented the monitoring of the C&E rating of corporate issuers on the basis of external data with non-binding objectives for the purchase o' issuers' securities. The instructions for managing the liquidity buffer with regard to C&E information and in addition to traditional information are displayed as follows: (i' the best rated in C&E will be purchased first, (ii) a concentration limit on average C&E ratings is put in place, (iii) poorly rated in C&E are to be excluded from purchases and (iv) a limit on non-C&E ratings rated in C&E is also implemented.
		Regarding strategic risks, the Mobilize F.S group has carried out a study on the impact of low emission zones (G) with a focus on France.
		Regarding <u>operational risks</u> , 2 additional studies enable to identify the <u>Mobilize F.S</u> <u>group activity sites</u> exposed to physical C&E risks in the 36 countries of activity (H) as well as the sites of activity and their fallback sites exposed more precisely to floods, in the 6 main countries of activity (H bis).
		During its Third-party Integrity Management TIM process, more specifically on its customers and suppliers scope, the Mobilize F.S group has 2 external compliance analysis tools, Compliance Catalyst from Moody's and LexisNexis, giving access to information on: (i) any convictions of the counterparty on environmental grounds as well as (ii) negative elements reported by the media that may cover environmental elements.
(m)	Activities, commitments and exposures contributing to mitigate environmental risks	The mitigation of <u>C&amp;E risks on credit risks</u> by Mobilize F.S group is specific according to the portfolio considered:
		<ul> <li>(i) on the <u>SME and Corporate portfolio</u>: Mobilize F.S group has a non-material exposure to sectors sensitive to C&amp;E risks. The Mobilize F.S group nevertheless monitors sectoral exposures.</li> <li>(ii) on the <u>dealer portfolio</u>: the Mobilize F.S group did not observe geographical overrepresentation in physical C&amp;E risk areas.</li> </ul>
		(iii) on the <u>individual portfolio</u> : Mobilize F.S group did not observe an over-

		annexatestion of the alticuter and filter to advected COT 11.
		representation of the client portfolio in physical C&E risk geographies or any correlation between the client default rate and past climate related events (flood).
		Strategic C&E risks are mitigated by Mobilize F.S group by developing new offers and transitioning its business model to low-carbon mobility, enabling it to retain business and customers in the medium and long term.
		Market C&E risks on the liquidity reserve are mitigated by a small reserve composed mainly of sovereign and corporate bonds. Management guidelines based on available C&E information on corporate bonds have also been put in place.
(n)	Implementation of tools for identification, measurement and management of environmentasks	(A) In order to define the impact of physical and transition climate risks on banking risks, Mobilize F.S group carried out a <u>materiality analysis</u> with its various collaborators: the risk director, risk category managers, internal experts on specific topics and external analysis. Respondents described and assessed the transmission links between C&E risks and banking risks before and after mitigation actions, as well as the frequency and financial intensity of these risks. The results were then calibrated, harmonized and nuanced by the Chief Risk Officer and the Climate Risk Officer. Gross and residual risks could thus be estimated and classified by level of financial impact. The results were then shared with Mobilize F.S group risk managers.
		(B)Mobilize F.S group studied the possible correlation between the physical climatic risks of floods and the default rate between 2010 and 2016 of its <u>individual clients</u> , based on French data on natural disaster regimes (GASPAR database). It was first necessary to reconcile the different types of flooding and their frequency with the address of Mo'ilize F.S's private customers and then study the default rate of customers by geographical areas up to 12 months after the occurrence of physical events. The results are presented in question (o).
		(B bis) The Think Hazard tool was used for Mo'ilize F.S' groups 5 largest countries of activity to quantify physical C&E risks on the retail <u>individuals portfolio</u> . Think Hazard produces a physical C&E risk evaluation by region, evaluation translated into a score which was then linked to the portfolio via th' clients' zip code. This has then allowed classification of credit exposures by level of C&E physical risks.
		(C) The Mobilize F.S group also quantified the impact of C&E factors on <u>credit risk retail</u> <u>individuals portfolio</u> using a second methodology. The Mobilize F.S group applied NGFS Network for Greening the Financial System scenarios until 2030 to quantify the potential impacts of C&E risks on the evolution of the default rate. The study focused on'Mobilize FS' groups top 5 countries of activity: France, Italy, Germany, Spain and the United Kingdom. The impact of C&E risks on Expected Losses EL was estimated by comparing the average default rate with a scenario of high physical and transition risks over 2022-2030 compared to the historical evolution of the default rate since 2008.
		(D) The Mobilize F.S group quantified the impact of C&E risks on <u>non-financial</u> <u>corporate portfolio credit risks</u> , including <u>SMEs</u> . The evaluation of the exposure to physical and transition risks by sectors from an extra-financial rating agency were used to represent Mobilize F.S' group's C&E risk exposures and thus calculate the C&E risk of concentration on the corporate portfolio. The scores obtained from the assessments by sector have been converted into a probability of default impact, calibrating these impacts based on the extreme results of the climate stress tests, ACPR 2020 and ECB 2022.
		(E) The group also conducted a sensitivity analysis to quantify the additional losses for C&E motive when <u>recovering collateral</u> : the financed car. The Mobilize F.S group thus applied an extreme scenario on a stress of Loss Given Default LGD, based on assumptions from actual event: a drop in sales of electric vehicles in Germany between July 2020 and July 2021. This drop in sales was applied to all car models, regardless of their engine.

		(F) On the <u>market risks of the liquidity reserve</u> : Mobilize F.S group has implemented a bi-annual stress test on sovereign and corporate issuers. The quantitative level of stress applied was set to a climate or environmental crisis.
		(G) The group carried out a <u>business strategy study</u> on the impact of Low Emission Zones LEZ on 13 European countries according to 3 scenarios by 2030: (i) Business as Usual; (ii) 1.5°C Sobriety; (iii) 1.5°C Technology. Existing and planned LEZ were first identified and mapped across the 13 European countries up to 2030. Then, the 3 scenarios were differentiated by the annual sales of new cars, the share of electric vehicles among these sales, the use of the car and the schedules for the implementation of LEZ and their restrictiveness. Finally, the annual evolution of the vehicle fleet (in size and composition) was modeled on the France scope only. Several assumptions were made, for example: (i) the lifespan of a car in the Mobilize F.S group portfolio, (ii) a decrease in sales of diesel vehicles and (iii) the increase in the weight of the electric vehicle.
		(H) The Mobilize F.S group carried out a study to quantify physical C&E risks at <u>site's in</u> <u>the Group's 36 countries</u> . The analysis quantified the funded impacts on sites considering the following event: (i) rising waters, (ii) overflow and submersion flooding, (iii) temperatures requiring air conditioning, (iv) heat wave (above 35°C rendering air conditioning ineffective), (v) water stress and (vi) cyclones. The time horizon considered is 2050 for floods by submersion, 2030 for others. All events consider the RCP8.5 scenario.
		(H bis) The Mobilize F.S group carried out a <u>flood risk study of the main sites</u> of activity and <u>fallback sites</u> . The flood risk was chosen because it is the most significant physical risk for Mobilize FS. The study focused on (i) the distance between the primary site and the fallback site and their proximity to a river (or equivalent); (ii) identification of sites within a flood danger zone (source: WRI Aqued–ct flood ris <u>k</u> - <u>hyperlink</u> : <u>https://www.wri.org/data/aqueduct-floods-hazard-maps</u> ), using a pessimistic approach to a millennial flood in 2080; (iii) the measurement of the difference in altitude between the Mobilize F.S group sites and the nearest river. The objective was to determine whether the primary sites are at risk of flooding and whether the fallback site would also be flooded during the same event.
(0)	Results and outcome of the risk tools implemented and the estimated impact of environmental risk on capital and liquidityk profile	(A) The <u>materiality analysis</u> highlighted that the main risks for Mobilize F.S group are (i) credit risks, (ii) residual value risks and (iii) strategic risks, all induced by physical and transition C&E risks. The transmission of climate risks to these banking risks is describedin response (r).
		(B) Following the historical analysis of the impact of the flo'ds on Mobilize FS's <u>retail</u> <u>client portfolio</u> , it follows that the 12-month default rate does not appear to be correlated with the occurrence of a physical event. Thus, the historical default rate of customers affected by flooding oscillates around the default rate of customers not affected by flooding. Mobilize F.S group has concluded that physical climate risks have historical data that does not predict future events because of climate change. Mobilize F.S group remains vigilant on this subject and has therefore carried out a complementary study (C) presented below.
		(Bis) The geographical study with the Think Hazard tool on the retail individuals <u>portfolio</u> concluded that this portfolio is geographically diversified and limitedly exposed to physical C&E risks for the 5 main countries of activity of Mobilize F.S group The breakdown of outstanding by country on retail individuals portfolio.by level of exposures to physical risks is pented below:

**RISKS - PILLAR III** 



(C) Regarding the quantitative study of the C&E impacts on the <u>credit risks of the</u> <u>retail individual portfolio</u>, the work concluded that C&E risks on these portfolios are insignificant in Spain, the United Kingdom and Germany by 2030. The impacts of variation in default rates according to the 2 scenarios studied on France and Italy are presented in the table below.

Portfolio impacts	France	Italie
Physical risk scenario	1.1 M€	No impact
Transition risk scenario	3.0 M€	5 M€

(D) Following the quantitative analysis of the <u>corporate finance portfolio</u> identified the sectors most exposed to physical and transition C&E risks. It shows that, thanks to the diversification of its portfolio, Mobilize FS is not impacted in the short (less than 3 years) or medium term (between 3 and 5 years) by C&E risks on this portfolio of non-financial companies.

(E) The sensitivity analysis on the <u>deterioration of the value of collateral</u> made it possible to calculate an LGD stressed by a C&E scenario. Mobilize FS has integrated this quantitative C&E impact into the materiality analysis of C&E risks on credit risks.

(F) Climate and environmental stress applied to the <u>liquidity buffer</u> showed low exposure results, confirming the low materiality of C&E risks on the market risks of the liquidity buffer., the group has identified the sectors most exposed to physical and transition C&E risks. It shows that, thanks to the diversification of its portfolio, Mobilize FS is not impacted in the short (less than 3 years) or medium term (between 3 and 5 years) by C&E risks on this portfolio of non-financial companies.

(E) The sensitivity analysis on the <u>deterioration of the value of collateral</u> made it possible to calculate an LGD stressed by a C&E scenario. Mobilize FS has integrated this quantitative C&E impact into the materiality analysis of C&E risks on credit risks.

(F) Climate and environmental stress applied to the <u>liquidity buffer</u> showed low exposure results, confirming the low materiality of C&E risks on the market risks of the liquidity buffer.

(G) The <u>business strategy study</u> made it possible to understand the impact of the implementation of LEZ on Mobilize F.S group financed vehicle fleet. The size and composition of Mobilize FS' groups French car fleet could thus be estimated by 2030 according to the 3 scenarios.

		(H) The quantification of <u>physical C&amp;E risks at sites in the 36 Mobilize F.S countries</u> identified the buildings most exposed to each event. In particular, flooding poses a threat to several sites.
		(H bis) The results of the <u>flood risk geographical analysis</u> show, with a good level of confidence, that Mobilize F.S' groups primary and fallback sites on its 5 main countries of activity and Brazil would not be flooded at the same time. The study also identified Mobilize FS sites most exposed to flooding.
(p)	Data availability, quality and accuracy, and efforts to improve these aspects	To feed into the identification, measurement and management processes associated with question (I) and the tools presented in question (n), Mobilize F.S group collects, stores and uses the following data points: (1) greenhouse gas emissions from funded cars. Mobilize F.S group collects, during financing, the type of engine (electric, hybrid, diesel, gasoline), make, model, year of construction and country of sale. With this information, Mobilize F.S group searches for vehicle emissions in (i) a Groupe Renault database, for vehicles built by its parent company, and (ii) the'European Environment Agency's database for vehicle emission estimates, used for other brands vehicles. Mobilize F.S group thus covers around 90 % of the vehicles financed. Actions plans have been designed to improve the coverage of emissions of vehicles financed.
		(2) <u>the sector of activity</u> . This data is collected during the implementation of financing by each country and then transfered to the headquarters. This data is used in particular in the sensitivity and corporate concentration analysis (D) and during the granting phase.
		(3) <u>postal code</u> . This data is fed on the 5 major countries of activity of Mobilize F.S group, fed (but of lower quality) for Brazil and South Korea and not available at Headquarters level on the other countries of activity.
		(4) <u>counterparties' greenhouse gas emissions</u> . Mobilize F.S group has this data via CDP information and uses it for regulatory climate stress tests.
		(5) (forthcoming) <u>the weight of activities related to coal, unconventional oil and gas in</u> <u>the counterparty's turnover</u> . Mobilize F.S group does not have this data but is counting on future European regulatory publications to obtain it.
(q)	Description of limits to environmental risks (as drivers of prudential risks) that are set, and triggering escalation and exclusion in the case of breaching these limits	The Mobilize F.S group does not finance projects of companies operating in sectors highly exposed to transition C&E risks but finances vehicles that meet increasingly stringent environmental criteria. Thus, the RAF of C&E risks has been defined according to the business model defined approprietly accordingly to guide its commercial activity and better manage its C&E risks, and provides alert thresholds when:
		(i) the support for sales of electric vehicles is lower than the rest of the range, (ii) the average financed emissions of the vehicles in the portfolio are not falling at a rate consistent with Groupe Renault's Net Zero 2040 objective.
		The limits in place on RAF indicators have been set according to the Renault group's objectives, compared to peers and with regard to historical values of the indicators. The limits have been approved by the Risk Committee of the Board of Directors.
		The management of environmental risk thresholds and limits in the RAF is no different from the management of other types of risk and in this sense, follows Mobilize F.S group's risk governance policy. Thus, for each of the 4 RAF C&E risk indicators, definitions, adequate values, alert thresholds (1) and limits (2) have been set. (1) <u>Crossing the alert threshold</u> for one of the C&E risk indicators triggers (i) notification to the Risk Committee of the Board of Directors and (ii) the preparation of an action plan that can be implemented in order to prevent the limit from being reached. (2) <u>Crossing the limit</u> leads to the implementation of the action plan to reduce the risk and thereforeall below the limit.

# **RISKS - PILLAR III**

(r)	(r) Description of the link (transmission channels) between environmental risks with credit risk, liquidity and funding risk, market risk, operational risk and reputational risk in the risk management framework	<b>Physical C&amp;E risks</b> can have significant impacts for Mobilize F.S group, especially on: (a) <u>Credit risk</u> : Impairment of the creditworthiness and/or value of borrowers' assets that are affected by the direct impact of natural (e.g. floods) or indirect (e.g. reduced sectoral growth due to drought)
		(b) <u>Operational risk</u> : Business interruption or disruption and loss of efficiency due to multiple factors, including unavailability of offices, employees or computer network
		(c) <u>Insurance risk</u> : (i) Increased payment of credit insurance guarantees due to increased mortality rates; (ii) Higher frequency of spread insurance payments due to unpredictable weather events (e.g. floods)
		(d) <u>Liquidity risk</u> : Significant and negative effect on liquidity buffers due to high demand for precautionary liquidity following a severe natural disaster (e.g. withdrawals from savings to recover from floods)
		<b>Transition C&amp;E risks</b> can have a strong impact on Mobilize F.S group, especially on: (a) <u>Strategy risk</u> : Loss of volumes due to new regulations on car use (e.g. restrictions on access to cities)
		(b) <u>Credit risk</u> : Increase in defaults by companies operating in sectors negatively impacted by climate related and environmental factors
		(c) <u>Liquidity risk</u> : (i) Loss of deposits from customers to meet unforeseen expenses following natural disasters or seeking more sustainable opportunities resulting in increased financing costs; (ii) Investors withdraw their funds to encourage green investments if Mobilize F.S group does not offer such products
		(d) <u>Reputational risk</u> : higher borrowing rate due to Mobilize F.S group€ ESG rating lower than other banks
		(e) <u>Risk of Human Resources insufficiency</u> : Recruitment difficulties or strong resignation of people seeking to work in a sustainable company
		(f) Legal and conduct risk: Class actions, including in connection with the use of an internal combustion engine:
		(g) <u>Residual value risk</u> : Decrease in the residual values of cars (especially internal combustion engine vehicles) with the implementation of new regulations and evolving technologies
		Regarding <u>market risks</u> : as these activities are limited for Mobilize F.S group, the risks are mainly based on the management of the liquidity reserve. Mainly composed of Central Bank deposits, sovereign or corporate bonds, the risk of market volatility due to physical and transitional ESG factors and risks was considered low.

## Table 2 - Qualitative information on Social risk in accordance with Article 449a CRR

	Business strategy and processes	
(a)	Adjustment of the institution's business strategy to integrate social factors and risks taking into account the impact of social risk on the institution's business	The integration of social risks into financing and investment activities appears indirectly through Mobilize F.S group's Third-party Integrity Management TIM anti- corruption process, including knowledge of possible convictions of counterparties on social grounds, as well as the study of the counterparty's reputation, which may be impacted by media events on social topics.

	environment, business model, strategy	
	and financial planning	The Mobilize F.S group has planned to strengthen the consideration of social risks in KYC and acceptance processes. Its social risk mapping will also be carried out in 2023.
		<ul> <li>In terms of internal social practices, Mobilize F.S group deploys 2 areas of intervention (Mobilize F.S group's resources are its own employees):</li> <li>(1) <u>Diversity &amp; Inclusion</u>: Gender equality has been particularly developed through several ongoing complementary programs:</li> <li>(i) "Zero discrimination",</li> </ul>
		<ul> <li>(ii) "0% gender pay gap in 2025" with Groupe Renault,</li> <li>(iii) "40% or above women among managers and directors by 2024" including the monitoring of the male/female ratio in the Management Committees and Executive Committees of 6 years of activity: France, Italy, Spain, United Kingdom, Germany, Brazil.</li> </ul>
		Diversity & Inclusion surveys are deployed, and the results are presented to the Mobilize F.S group's Executive Committee. The Group Human Resources Division also organizes awareness-raising events and monitors these topics with each National HR Director. An audit with AGEFIP on the integration of people with disabilities was conducted in 2022 on the perimeter France exclusively, with the aim of setting up an action plan in 2023. (2) <u>Safety &amp; Care</u> : Mobilize F.S group seeks to obtain the "Great Place to Work"
		label in these 5 main countries of activity. In 2022, Mobilize F.S France obtained this label.
		The Mobilize F.S group applies its duty of vigilance to its suppliers, by requesting, as part of the contracting process, several social verifications through an approved certifier. The requested checks relate to the fight against illegal work and are imposed by the French Labour Code. They relate in particular to (i) social declarations and the payment of social security contributions and contributions, (ii) the registration of the supplier, (iii) the nominative list of foreign employees, assigned to the execution of the contract, employed by the contracting party and subject to the work permit. In addition, Mobilize F.S group asks its suppliers, when they are selected, to
		complete its CSR Supplier Questionnaire covering, among other things, (i) the certifications and labels obtained (ISO or equivalent, LUCIE, BCorp, etc.), (ii) the publication of a CSR report, (iii) the presence of performance indicators and the setting of objectives, (iv) the contribution to sustainable development and the themes of commitment. The answers are integrated into the decision to contract with suppliers.
(b)	Objectives, targets and limits to assess and address social risk in short-term, medium-term and long-term, and	Mobilize F.S group plans to integrate exclusion criteria from its financing on the basis of the social risks borne by its counterparties.
	performance assessment against these objectives, targets and limits, including forward-looking information in the design of business strategy and processes	<ul> <li>Regarding its internal social strategy, Mobilize F.S group has set itself several objectives and monitors them with defined indicators:</li> <li>(1) <u>Diversity &amp; Inclusion</u>: Mobilize FS has set itself 2 long-term objectives: "0% gender pay gap in 2025" and "40% or above women among managers and directors by 2024". See answer (a) for details.</li> <li>(2) <u>Safety &amp; Care</u>: Mobilize FS wants to have its 5 main countries of activity labelled "Great Place To Work" by 2023. Mobilize FS France obtained this label in 2022.</li> </ul>
(c)	Policies and procedures relating to direct and indirect engagement with new or existing counterparties on their strategies to mitigate and reduce socially harmful activities	The Mobilize F.S group does not have a social risk management framework in place for these counterparties. The group has planned to strengthen the consideration of social risks in KYC and acceptance processes.
	Gouvernance	
(d)	Responsibilities of the management body for setting the risk framework,	During the counterparties' Third-party Integrity Management TIM anti-bribery analysis process, the analyst has information on possible convictions on social

	supervising and managing the implementation of the objectives, strategy and policies in the context of social risk management covering counterparties' approaches to: (i) Activities towards the community and society (ii) Employee relationships and labour standards (iii) Customer protection and product responsability (iv) Human rights	grounds. The TIM process is carried out by the Compliance Department and the Departments involved: Finance & Treasury, Credit, Purchasing, Insurance & Services. The analysis makes it possible to identify the level of risk and the level of vigilance to be brought to the file. See question Governance (c).
(e)	Integration of measures to manage social factors and risks in internal governance arrangements, including the role of committees, the allocation of tasks and responsibilities, and the feedback loop from risk management to the management body	During the TIM process, 2 external Compliance tools, Moody's Compliance Catalyst and LexisNexis, provide information on possible convictions on social grounds. Internally, a whistleblowing process is set up by Mobilize F.S group for all discrimination issues. It is the Human Resources Departments that seize the alert and conduct any internal investigations with the Ethics, Compliance and Legal Departments.
(f)	Lines of reporting and frequency of reporting relating to social risk	Regarding internal operational social risks, the Mobilize F.S Group monitors gender equality indicators calculated by Human Resources: (i) Gender pay gap; calculated by country and for the Group; annually (ii) Share of women in local management committees; calculated by country quarterly (iii) Share of women among new recruits; calculated for headquarters and for Mobilize F.S Group quarterly (iv) Share of women among women managers and directors; calculated for headquarters and for the Mobilize F.S Group quarterly (v) Share of women among Key Talents; calculated for the Mobilize F.S Group annually These indicators are presented quarterly to the Mobilize FS Executive Committee via the Group Human Resources Committee. These indicators are also presented to Groupe Renault, with whom targets are defined for Mobilize F.S group's specific activity. The ESG-dashboard, which is scheduled to be rolled out in 2023, will incorporate indicators related to internal social risks.
(g)	Alignment of the remuneration policy in line with institution's social risk-related objectives Risk Management	The Mobilize FS group's remuneration does not depend on elements relating to social risks.
(h)	Definitions, methodologies and international standards on which the social risk management framework is based	The Mobilize F.S group has not put in place a social risk management framework for its counterparties.
(i)	Processes to identify, measure and monitor activities and exposures (and collateral wher applicable) sensitive to social risk, covering relevant transmission channels	During its Third-party Integrity Management TIM process, particularly on its customers and suppliers, Mobilize F.S group has 2 external compliance analysis tools, Compliance Catalyst from Moody's and LexisNexis, giving access to information on: (i) any convictions of the counterparty for social reasons as well as (ii) negative elements reported by the media that may cover social elements. Mobilize F.S group plans to take social elements into account in the granting of credit indirectly through the integration of the ESG rating of funded counterparties carried out by an extra-financial rating agency.

(j)	Activities, commitments and assets contributing to mitigate social risk	Mobilize F.S group has not implemented any action to measure or monitor the social risks of its counterparties.
		Regarding its internal and social operational risks, Mobilize F.S group deploys several programs and action plans to limit Human Resources deficiencies and reputational risks for social reasons. See reply (a) for more details on the actions taken.
(k)	Implementation of tools for identification and management of social risk	Mobilize F.S group has not implemented a tool to measure or monitor the social risks of its counterparties.
(I)	Description of setting limits to social risk and cases to trigger escalation and exclusion in the case of breaching these limits	Mobilize F.S group has not put in place a limit on the social risks of its counterparties.
(m)	Description of the link (transmission channels) between environmental risks with credit risk, liquidity and funding risk, market risk, operational risk and reputational risk in the risk management framework	Mobilize F.S group has not yet worked on the mechanisms for transferring social risks from its counterparties to traditional banking risks. Mobilize F.S group is committed to establishing a social risk mapping in 2023.

## Table 3 - Qualitative information on Governance risk in accordance with Article 449a CRR

	Governance	
(a)	Institution's integration in their governance arrangements governance performance of the counterparty, including committees of the highest governance body, committees responsible for decision-making on economic, environmental, and social topics	<ul> <li>The integration of governance risks into financing and investment activities is present indirectly through:</li> <li>(1) the Know Your Client (KYC) process which feeds into AML-CFT Anti-Money Laundering and Terrorist Financing analyses for all clients-natural and legal persons. The Mobilize F.S group employees are trained in the AML-CFT.</li> <li>(2) and the Third-party Integrity Management TIM anti-corruption process required by the French law named "Sapin 2" in particular, which is carried out only on the most significant customers-legal entities and dealers. This same type of analysis is carried out for suppliers, banks, insurance partners with slight differences according to the specificities of third parties. As part of this TIM analysis, a local or central function of Mobilize F.S group may request External Due Diligence on a counterparty which will then always be initiated by the Group Compliance Department.</li> </ul>
		These 2 processes make it possible to determine a level of risk, leading to an appropriate decision-making process and a level of vigilance to be brought to the counterparty. They are carried out at the beginning of the relationship with the counterparty and then during the business relationship according to a frequency defined in the procedures and according to the level of vigilance determined.
		The responsibilities for verifying these elements of governance risks of counterparties, including retail and corporate clients, are distributed among the different business lines concerned, both at group level and at local level. Depending on the level of vigilance, the opinion and/or validation of the local and/or central compliance function is required. The Chief Compliance Officer CCO has veto power over third parties at high risk of corruption. Finally, the Mobilize F.S group has internal processes to:
		<ol> <li>manage professional whistleblowing (e.g. a crime, non-compliance with regulations or a breach of code of conduct) and protect whistleblowers;</li> <li>manage conflicts of interest between the Mobilize F.S group employees and its counterparts, in several stages:</li> <li><u>identification</u> potential conflicts of interest according to several criteria such as the frequency of relationship with the counterparty, the position of the employee in the</li> </ol>

		hierarchy of Mobilize F.S group, and his personal, professional or extra-professional links with the counterparty, (ii) <u>declaration</u> of the conflict of interest by the employee spontaneously or annually (for managers in particular), (iii) <u>processing</u> : spontaneous and annual declarations are analyzed and remedial actions are put in place, for example limiting the employee's participation in the business relationship process with the counterparty, (iv) <u>monitoring and recording</u> of conflicts of interest detected.
(b)	Institution's accounting of the counterparty's highest governance body's role in non-financial reporting	Mobilize F.S group plans to take governance elements into account in its lending indirectly through the integration of the ESG rating of counterparties provided by an extra-financial rating agency.
(c)	Institution's integration in governance arrangements of the governance performance of their counterparties including: (i) Ethical considerations (ii) Strategy and risk management (iii) Inclusiveness (iv) Transparency (v) Management of conflict of interest (vi) Internal communication on critical concerns	Mobilize FS evaluates and selects its counterparties (see question (a) for the scope) according to: (i) taking into account ethical rules and regulatory obligations in terms of compliance: Mobilize F.S group systematically applies its KYC and Anti-Money Laundering and Countering the Financing of Terrorism (AML-CFT) processes as well as its Third-party Integrity Management TIM anti-corruption process which is based on analyses conducted by Mobilize F.S group or an external independent service provider. These processes aim to identify potential risks of corruption, fraud, money laundering, financing of terrorism or other unethical crimes, as well as risks associated with international sanctions programs. The TIM process also provides for the identification of possible convictions and the evaluation of the reputation of the counterparty, particularly in the media, these 2 elements may be impacted by the third party's ESG practices or factors. (iv) <u>their transparency</u> : as part of the KYC / LAB-FT process and the TIM process, Mobilize F.S group systematically seeks beneficial owners, in other words, any natural person directly or indirectly owning more than 25% of the capital or voting rights as well as any person exercising control over the management or management bodies of the considered counterparty. Mobilize F.S group also seeks the shareholding structure, as well as possible PEP Politically Exposed Persons among the effective beneficiaries of the counterparty and managers of the company. (v) <u>their management of conflicts of interest</u> : Mobilize F.S group has internal processes for managing its own conflicts of interest with its counterparties, see answer (a) for more details. Governance items (ii), (iii) and (vi), as defined by qualitative Pillar III ESG, are not currently formalized in the Mobilize F.S group risk management processes, however these elements may be taken into account as appropriate. TIM analysis is conducted by the team in charge of each counterparty category, at gro
	Risk Management	
(d)	Institution's integration in risk management arrangements the governance performance of their counterparties considering: (i) Ethical considerations (ii) Strategy and risk management (iii) Inclusiveness (iv) Transparency (v) Management of conflict of interest (vi) Internal communication on critical concerns	Operationally: (1) the KYC process collects several information including those allowing AML-CFT analyses and embargo sanctions. The sector of activity and its geographical location as well as the nature of the transactions with the client are studied in particular to determine the level of risk. The actual beneficiaries, as well as any person exercising control over the management or management bodies, for a client who is a legal person, shall also be identified. (2) The TIM process shall take place in several phases, considering the different integrity criteria defined in the procedures, with the objective of assessing the level of integrity of the third party. Mobilize F.S group has several tools, used systematically, to identify the risks of its counterparties, including: the classification of corruption risks by country where Mobilize F.S group operates and by sector of activity established by Groupe Renault; a corruption risk scoring system based on the

	type of counterparty analyzed; external compliance tools providing access to information on possible convictions, including on ESG topics, such as Moody's Compliance Catalyst and LexisNexis. Finally, TIM procedures define a decision tree according to the level of risk of the counterparty.

### Introduction to quantitative tables

<u>Scope</u>

The tables presented below illustrates the data linked to loans and advances towards non financial corporate clients, in seven main markets of Mobilize FS: France, Germany, Italy, Spain, the UK, Brazil and South Korea. This scope represents more than 80% of exposures towards non financial corporate clients. of Mobilize FS.

This scope has been selected because of its significance and availability of data, particularly:

- Information linked to vehicles financed (brands, models, identification) allowing to calculate associated GHG emissions
- Postal codes used in physical risks evaluation, with a better documentation on this scope

The next Pillar 3 on ESG risks disclosures should include information linked to the other markets of the Group, as data collection plans are implemented, to complete the analysis. Those action plans are included in the climate related and environmental risks roadmap that should end in 2024.

#### Maturity

The residual maturity presented in tables 1, 4 et 5 are shown in number of months.

Columns "Of which environmentally sustainable (CCM)"

The columns Les colonnes "Of which environmentally sustainable (CCM)" of templates 1 and 4 are not completed yet, in line with Pillar 3 on ESG risks instructions.

## Template 1: Banking book- Climate Change transition risk: Credit quality of exposures by sector, emissions and residual maturity

Template 1: Banking book- Climate Change transition risk: Credit quality of exposures by	y sector, emissions and	residual maturity			1		r		· · · ·				1	· · · · · ·		-
Sector/subsector	а	b	c	d	e	f	8	h	I	j	k	1	m	n	0	р
			carrying amount (MIn EUR)			Accumulated impairment,	accumulated negative chang risk and provisions (Min EUF	es in fair value due to credit R)	GHG financed emissions (scope emissions of the counterpa equivalen	arty) (in tons of CO2	GHG emissions (column i): gross carrying amount					Average weigt
		Of which exposures towards companies excluded from EU Paris aligned Benchmarks in accordance with points (d) to (g) of Article 12.1 and in accordance with Article 12.2 of Climate Benchmark Standards Regulation	Of which any incompatibility	Of which stage 2 exposures	Of which non-performing exposures		Of which Stage 2 exposures	Of which non-performing exposures	Qf	which Scope 3 financed emissions	percentage of the portfolio derived from company- specific reporting	<= 5 years	> 5 year <= 10 years	> 10 year <= 20 years	> 20 years	maturity
Exposures towards sectors that highly contribute to climate change*	12 88			625	5 13	1 -97	-14	-58	1 432 061	1 432 061	0%	12 868	18	0		0
A - Agriculture, forestry and fishing	5	2 0			3	2 -1		-1	12 877	12 877	0%	51	C	0 0		0
B - Mining and quarrying		6 1		(		0 0	C	0 0	1 282	1 282	0%	6	C	0		0
B.05 - Mining of coal and lignite	(	0 0		0	6	0 0	0	0	10	10		0	0	0		
B.06 - Extraction of crude petroleum and natural gas		1 1		0	(	0 0	0	0	192	192	0%	1	0	0		0
B.07 - Mining of metal ores	(	0 0		0	(	0 0	0	0	15	15	0%	0	0	0		0
B.08 - Other mining and quarrying	4	4 0		0	(	0 0	0	0	934	934	0%	4	0	0		0
B.09 - Mining support service activities	1	1 0		0	(	0 0	0	0	131	131		1	0	0		0
C - Manufacturing	51	8 1		7	3 1	1 -8	-1	-6	107 932	107 932		515	3	0		0
C.10 - Manufacture of food products	90	6 0		6	2	2 -2	0	-1	21 689	21 689	0%	96	1	0		0
C.11 - Manufacture of beverages	9	9 0		1	(	0 0	0	0	1 783	1 783	0%	9	0	0		0
C.12 - Manufacture of tabacco products	(	0		0	(	0 0	0	0	29	29	0%	0	0	0		0
C.13 - Manufacture of textiles	1			1	(	0 0	0	0	2 905	2 905		13	0	0		0
C.14 - Manufacture of wearing apparel		5 0		0	(	0 0	0	0	1 1 29	1 129		5	0	0		0
C.15 - Manufacture of leather and related products	1	3 0		0	(	0 0	0	0	767	767	0%	3	0	0		
C.16 - Manufacture of wood and of products of wood and cork, except furniture; manufacture	10	6 0		1	(	0 0	0	0	3 680	3 680	0%	16	0	0		0
C.17 - Manufacture of pulp, paper and paperboard		3 0		0	(	0 0	0	0	621	621	0%	3	0	0		0
C.18 - Printing and service activities related to printing	1.	2 0		1	(	0 0	0	0	2 564	2 564		12	0	0		0
C.19 - Manufacture of coke oven products		1 1		0	1 1	1 0	0	0	279	279		1	0	0		0
C.20 - Production of chemicals	12	2 0		2	1	1 0	0	0	2 5 7 1	2 571		12	0	0		0
C.21 - Manufacture of pharmaceutical preparations		3 0		0	(	0 0	0	0	350	350	0%	3	0	0		0
C.22 - Manufacture of rubber products	1			1	(	0 0	0	0	3 0 2 4	3 024		15	0	0		-
C.23 - Manufacture of other non-metallic mineral products	14			1	(	0 0	0	0	3 203	3 203	0%	14	0	0		0
C.24 - Manufacture of basic metals	4			0	(	0 0	-	0	937	937		4	0	0		0
C.25 - Manufacture of fabricated metal products, except machinery and equipment	6			3	1	1 -1	0	-1	14 324	14 324		63	1	0		-
C.26 - Manufacture of computer, electronic and optical products	1			1	(	0 0	0	0	3 275	3 275	0%	17	0	0		
	1:			1		0 0	0	0	2 156	2 156	0%	11		0		-
C.28 - Manufacture of machinery and equipment n.e.c.	30			2	1	1 0	0	0	7 4 1 3	7 413	0%	34	0	0		~
C.29 - Manufacture of mator vehicles, trailers and semi-trailers	55	9 0		40	-	1 -1	0	0	7 160	7 160	0%	59	0	0		-
C.30 - Manufacture of other transport equipment		5 0		6	6	0 0	0	0	1 237	1 237	0%	5	0	0		
C.31 - Manufacture of furniture	1			1	(	0 0	0	0	3 165	3 165	0%	13	0	0		
C.32 - Other manufacturing C.33 - Repair and installation of machinery and equipment				1	(	0 0	0	0	2 911	2 911	0%	17	0	0		0
	9			9	1	-1	0	-1	20 761	20 761	0%	90	0	0		0
D - Electricity, gas, steam and air conditioning supply	14			19	9	1 -1		-1	21 656	21 656		149	C	0		0
D35.1 - Electric power generation, transmission and distribution D35.11 - Production of electricity	72	8		19	1	-1	0	-1	5 740	5 740	0%	72	0	0		0
D35.11 - Production of electricity D35.2 - Manufacture of gas; distribution of gaseous fuels through mains		2							270	270	0%	2				0
D35.2 - Manufacture or gas; aistribution of gaseous fuels through mains D35.3 - Steam and air conditioning supply	7	1			1		0	0	15 646	15 646	0%	75	0	0		
E - Water supply; sewerage, waste management and remediation activities	/:	2				1 .	0	0	7 137	7 137	0%	/5	0	0		0
E - water supply; sewerage, waste management and remediation activities F - Construction	1 02	1 0		101	2	9 -19		-14		253 442	0%	1015		0		0
F.41 - Construction of buildings	102			13	2	9 -19 7 -9		-14	33 039	253 442	0%	1015	2	0		0
F.42 - Civil engineering	130			13			-	-4	30 022	30 022	0%	13/		0		-
F.43 - Specialised construction activities	762			74		* 1		-1	190 380	190 380	0%	757		0		
G - Wholesale and retail trade; repair of motor vehicles and motorcycles	10 54			281				-24	903 965	903 965	0%	10 540		0		0
H - Transportation and storage	36			127				-24	88 301	88 301	0%	362	1	0		0
H.49 - Land transport and transport via pipelines	216			50	14			-7	54 901	54 901	0%	215	1	0		0
H.49 - Lana transport and transport via pipelines H.50 - Water transport	210	2 0		59	1		-	-/	34 901	34 901	0%	213	1	0		0
H.SI - Air transport		1 0		0	1	0 0	0	0	302	302	0%	1	0	0		0
H.52 - Warehousing and support activities for transportation	130	n 0		67		2 -2		-1	29 259	29 259		130	0	0		
H.52 - Varenousing and support activities for transportation H.53 - Postal and courier activities	130			1	1 1	1 0	-1	-1	3 517	3 517	0%	130	0	0		0
I - Accommodation and food service activities	10			1(		5	0	3	19 711	19 711	0%	14	1	0	'	0
L - Real estate activities	10			1		4			15 757	19 711	0%	100	1	0		0
Exposures towards sectors other than those that highly contribute to climate change*	2 78			451	5	9 -59	-14	-35	494 202	494 202	0%	2 765	20	0		0
K - Financial and insurance activities	19			43.		2	-14	-35	33 041	33 041	0%	198		0		0
Exposures to other sectors (NACE codes J, M - U)	2 58			438	5	7 -53	-13	-33		461 161	0%	2 567	20	0		0
TOTAL	15 67			1076						1 926 263				0		0
	15 07															

 [sg][07dx]
 1057[2]
 11
 1076
 190
 -152
 -28
 49
 1926.263

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 accounce with the Commission delegated regulation (U) 2007/3181 supplementing regulation (U) 2007/318 supplementin

#### Methodology linked to financed emissions calculations

The Mobilize F.S group almost exclusively finances vehicles (private vehicles and light commercial vehicles).

In this respect, the emissions financed are evaluated according to the emissions of the vehicle(s) financed from databases made available by the manufacturers or from external databases listing the technical information relating to vehicles registered in Europe (databases of the European Environment Agency). Emissions financed are not indicated in proportion to the emissions recorded by the counterparties (disclosed or estimated). For this reason, 0% has been systematically indicated in the column GHG emissions (column i): gross carrying amount percentage of the portfolio derived from company-specific reporting.

Financed emissions are reported using the PCAF methodology, section 5.6 Motor Vehicles Loans, as a reference. The emissions financed consist of the greenhouse gas emissions of the vehicles financed in the portfolio, based on an average annual mileage, focusing on the usage phase. All types of contracts (credit or leasing) are processed according to the same methodology.

The average mileage used is aligned with the Renault group's statistics on vehicle lifespans and the total mileage considered.

The usage phase is made up of vehicles emissions "well to wheel", which includes:

- Emissions related to the combustion of fuels during the movement of internal combustion engines and hybrid vehicles (tailpipe tank to wheel)
- Emissions related to the electricity consumption of electric and hybrid vehicles (well to socket)
- Emissions related to the production and delivery of fuels (well to tank)

Tailpipe emissions mainly come from gCO2/km data communicated by Renault Group to Mobilize F.S group or from the databases of the European Environment Agency (EEA).

The manufacturers' databases make it possible in most cases to establish an exact match between a vehicle, through its identification number, and the individual CO2 data.

The EEA databases were used to establish average values by model, country, engine, year of sale.

Emissions related to electricity consumption are calculated according to the same principles as tailpipe emissions, either directly from manufacturer databases or from averages established from EEA databases. Emission factors related to electricity generated by country (average CO2 per kWh) are also taken into account. These data are aligned with the emission factors used by Renault Group.

Emissions related to the production and transport of fuels were considered according to an average level added to the "tailpipe" emissions, a level also aligned with the assumptions of the Renault Group.

Emission data have been completed for approximately 90% of active contracts in the portfolio at the end of December 2022. The remaining 10% could not be identified in the absence of technical data related to the vehicles financed (brands and models in particular). In 70% of the cases, the tailpipe data of gCO2/km were obtained from the databases provided by the Renault group. In 20% of cases, these same data were obtained from external EEA databases.

Greenhouse gas emissions related to vehicles constitute all the emissions financed, and are, for the moment, classified in scope 3. The classification in scope 1, 2 or 3 will be reviewed during 2023. The next Pillar 3 on ESG risks will reflect possible modifications to the classification of scopes as well as possible methodological developments.

In particular, it is planned to enrich the calculation of financed emissions by:

- Using more detailed assumptions of emissions related to the production and transport of fuels (by country and by engine)
- Adding emissions related to the production and end of life of vehicles and batteries, in order to give a complete view of the emissions related to the life cycle of the vehicles financed.

#### NACE sector codes

NACE sector codes are available in internal databases at the level of a letter and 3 digits, for example D.351. The line concerning sector D35.11 is therefore not filled in.

Segment G presented in this template includes financing of Renault and Nissan dealership inventories (NACE code G45). This financing is very short-term, with an average residual maturity of less than 6 months.

#### Exposures to companies excluded from the EU Paris-aligned Benchmarks

The evaluation of the alignment of Corporate customers with the Paris Benchmarks was carried out manually using the NACE sector codes of the customers and information made available in disclosures or websites.

In order of priority, companies with exposures greater than 100k€ were assessed. Then exposures greater than €50k depending on the availability of information. All counterparties for which the assessment was not possible were considered by default as non-aligned.

As Mobilize F.S group never finances real estate, template 2 is not completed as non applicable

#### **Template 3: Banking book - Climate change transition risk: Alignment metrics**

	а	b	с	d	e	f	g
	Sector	NACE Sectors (a minima)	Portfolio gross carrying amount (Mn EUR)	Alignment metric**	Year of reference	Distance to IEA NZE2050 in % ***	Target (year of reference + 3 years)
1	Automotive	Automotive	15 672	gCO2 / km	2022 - 160,05	-51,0%	2025 trajectory under
1	1 Automotive	Automotive	15 672	Share of PHEV BEV and FCEV	2022 - 7,7%	-87,9%	construction

\*\*\* PiT distance to 2030 NZE2050 scenario in % (for each metric)

In line with the financed emissions methodology, the table on portfolio alignment presents the entire portfolio under the "automotive industry" sector, as Mobilize F.S group financing are allocated to vehicles.

The alignment indicators therefore include the following indicators from the IEA NZE2050 scenario:

- - gCO2/km
- - share of BEV, PHEV, FCEV (PHEV = plug-in hybrid electric vehicle; BEV = battery electric vehicle; FCEV = fuel cell electric vehicle)

The reference indicators of the IEA NZE2050 scenario used (WorldEnergyOutlook2021 - table 1.2 > Selected indicators in the Net Zero Emissions by 2050 Scenario) are for 2030

- - gCO2/km: 106
- - share of BEV, PHEV, FCEV: 64%.

The distance of the Mobilize F.S group portfolio indicators is measured against these values Note that the figures at the end of December 2022 do not include FCEV, as these vehicles are not financed by Mobilize F.S group.

The average gCO2/km is shown "well to wheel" aligned with the methodology of financed emissions presented in template 1.

The internal objectives announced by Mobilize F.S group, in line with Renault Group objectives, are to achieve carbon neutrality by 2040 in Europe. The intermediary objectives, between now and 2040, are also built in coherence with Renault Group. The translation of the carbon neutrality objectives into gCO2/km indicators and share of BEV, PHEV, FCEV will be communicated in future Pillar 3 ESG publications.

Internally, Mobilize F.S group has favored monitoring the weight of BEVs, excluding PHEVs, thus aligning with the taxonomy criterion of climate change mitigation (section 6.5 – transport by motorbikes, passenger cars and light commercial vehicles) by 2026.

## Template 4: Banking book - Climate change transition risk: Exposures to top 20 carbon-intensive firms

	а	b	С	d	е
	Gross carrying amount (aggregate)	Gross carrying amount towards the counterparties compared to total gross carrying amount (aggregate)*	Of which environmentally sustainable (CCM)	Weighted average maturity	Number of top 20 polluting firms included
1	15 671,6	0,004%		18,05	1

### \*For counterparties among the top 20 carbon emitting companies in the world

Only one counterparty has been identified in the TOP 20 of carbon intensive firms (reference TopTwenty Rank 1965-2017 Climate Accountability Institute and CDP - Carbon-Majors-Report-2017). Total exposure to this counterparty is limited.

## Template 5: Banking book - Climate change physical risk: Exposures subject to physical risk

a	b	с	d	e	f	g	h	i	j	k	I	m	n	0
	٦					Gross ca	rrying amount (MIn E	UR)						
			of which exposures sensitive to impact from climate change physical events											
Variable: Geographical area subject to climate change physical risk - acute and chronic events		Breakdown by maturity bucket					of which exposures sensitive to impact from acute climate	of which exposures sensitive to impact both from chronic	Of which Stage 2 exposures	Of which non- performing	Accumulated impairment, accumulated negative changes in fair value due to crec risk and provisions		lue due to credit sions	
		<= 5 years	> 5 year <= 10 years	> 10 year <= 20 years	> 20 years	Average weighted maturity	climate change events	change events	and acute climate change events	exposures	exposures		of which Stage 2 exposures	Of which non- performing exposures
1 A - Agriculture, forestry and fishing	52	47	0	0		0 23,5	40	33	26	2	1	-1	(	) -1
2 B - Mining and quarrying	6	6	0	0		0 18,8	5	5	4		0 0	0	(	0 0
3 C - Manufacturing	518	463	3	0		0 19,7	397	348	280	60	7	-7	-3	1 -5
4 D - Electricity, gas, steam and air conditioning supply	149	144		0		0 20,3	136		129	19	1	-1	(	) -1
5 E - Water supply; sewerage, waste management and remediation activities	32	29		0		0 20,6	24	-0	13	1	. 1	-1	(	) O
6 F - Construction	1 021	915		0		0 21,9	740		489	69	17	-18	-2	2 -13
7 G - Wholesale and retail trade; repair of motor vehicles and motorcycles	10 545	9 103		0		0 6,2	8867		8272	221	42	-48	-0	7 -24
8 H - Transportation and storage	363	343	1	0		0 17,3	311	220	187	61	. 10	-12		3 -8
9 L - Real estate activities	92	81	1	0		0 23,9	57	65	40	e	i 3	-3	(	J -2
10 Loans collateralised by residential immovable property														
11 Loans collateralised by commercial immovable property														
12 Repossessed colalterals														
13 Other relevant sectors (breakdown below where relevant)														

The classification of loans and advances exposed to physical risks was established based on the assessment of exposure to natural disasters by region presented on the ThinkHazard website.

The following events were taken into account:

- floods (related to rivers, seas and oceans or rainfalls), fires, landslides, tsunami representing the events qualified as acute

- water stress and heat wave representing the events qualified as chronic

For each type of natural disaster, a score was assigned, by region, based on ThinkHazard's assessment (very low, low, moderate, high). Two averages were then established for acute and chronic events. From these averages, the regions are classified as weakly exposed, moderately exposed, highly or very highly exposed. Highly or very highly exposed regions were selected to meet the criteria in Template 5, sensitive to the impact of acute or chronic climate events.

The division by region was made from the regions present under ThinkHazard and allowing the link with the postal codes entered in the internal databases.

Where postcodes for non-financial corporate customers cannot be linked to a ThinkHazard region, the country average is applied. For many Renault and Nissan car dealerships (present in the G sector) for whom Mobilize FS finances short-term inventory the average per country has been applied since the information on the sites' postal codes could not be used in the context of Pillar 3 ESG,. For all the countries in the scope except the UK, the national average leads to a "highly exposed" classification by default. This explains the high proportion of exposures sensitive to acute and chronic climate events in sector G out of total exposures in this sector.

## **XII- OTHER RISKS**

### **1** - RESIDUAL VALUES RISK

#### **RISK FACTORS**

Residual value (RV) is the estimated value of the vehicle at the end of the leasing contract. Nevertheless, there are risks of unexpected used car market development, due to offer saturation, occurrence of an economic crisis, political decisions and other factors that could lead to a residual value loss, with a resale price lower than the initial RV.

In the environment Groupe Mobilize FS, there several kinds of risk bearer:

- Groupe Mobilize FS through its subsidiaries- so called direct residual value risk
- The manufacturer (especially in France but also in some other countries at the launch period of a brand new model)
- The dealer network

In the last 2 cases, the risk is called indirect residual value risk.

In 2022 Mobilize Lease&Co (MLC), direct subsidiary of Groupe Mobilize FS, has been launched. MLC will be fully dedicated to Operative Leasing and will be the risk bearer on RV, when necessary for business development. This decision is stemming from the fact that Operative Leasing is regularly increasing its penetrations in the corporate financing business and as well in the Private/retail financing. Moreover, Operative Leasing enables to develop the concept of various life cycles of the assets in the Groupe Mobilize FS Ecosystem. Remaining the owner of the asset allows a Leasing company to rent more easily the vehicle a second and a third time, keeping a large range of services.

As announced last year, the risk exposure is going to increase in parallel with the development of the Operative Leasing on new vehicle but also on used cars and of course faster in countries where Groupe Mobilize FS is already a well-established company.

#### Management principles and processes

The Used car market development, the range of products, the pricing of manufacturers (Renault, Nissan, Dacia) and the remarketing channels among other topics, are strongly monitored in order to optimize the control of this risk by deciding adequate actions on residual value strategy.

Consequently, as risk is growing with the development of Operative Leasing, Groupe Mobilize FS is driving a prudential provision policy on the existing contracts where regular observations could highlight potential overestimation of the initial RV in comparison with latest the used car market expectation.

#### Breakdown of residual values risk carried by the Mobilize F.S group

		Residual value exposure					Residual Value Provision						
(in millions of euros)	2022	2021	2020	2019	2018		2022	2021	2020	2019	2018		
	· · · · · ·					_							
Corporate segment:	476	330	227	208	216		11	6	9	19	17		
France	0	0	0	0	0		0	0	0	0	0		
European Union (excluding France)	91	63	46	205	211		8	4	3	19	17		
Europe excluding European union	385	267	179	-	-		4	3	6	-	-		
Retail segment:	2 030	1 780	1 583	1 727	1 728		45	41	36	40	44		
France	1	2	-	-	-		0	0	0	-	-		
European Union (excluding France)	11	0	-	1 681	1 679		0	-	-	36	40		
Europe excluding European union	2 006	1 765	1 558	-	-		43	39	35	-	-		
Total	2 500	2 440	4 040	4.025	4.044		FC	47	45	50	61		
Total	2 506	2 110	1 810	1 935	1 944		56	47	45	59			

#### **Voluntary termination risk**

In the UK and in Ireland, based on a specific regulation allowing the customer to stop his financing under certain conditions, Groupe Mobilize FS faces a risk on "voluntary termination". The provision covers the potential gap between the net book value when the voluntary termination occurs and the resale value.

				(in mil	of euros)				
2022	Total ne 2021	et book valu 2020	e 2019	2018	2022	Voluntary te 2021	ermination p 2020	rovision 2019	2018
10	4	4	4	4	67	63	53	40	33

#### Residual values risk not carried by the Mobilize F.S group

(in millions of euros)	Residual Value Exposure								
	2022	2021	2020	2019	2018				
Corporate and Retail segments :									
Commitments receveid from the Renault Groupe	5 155	5 025	4 827	4 678	3 998				
Commitments Receveid from others (Dealers and Customers)	6 400	5 812	5 303	4 666	3 732				
Total	11 555	10 837	10 130	9 344	7 730				

#### 2 - INSURANCE RISK

The main risks for insurance intermediation activity are the risk of a defective partnership not identified, the non-compliance of the products distribution and the failure to match offers to consumer needs.

For insurance and reinsurance activities of Mobilize F.S Group's insurance companies, the main risks are linked to the subscription, the technical balance of the products (claims increase, early redemptions, lack of provisioning ...) and the investment policy (liquidity risk, counterparty risk ...).

These risks are managed, followed and steered in Solvency II regulatory framework. They are subject to a yearly ORSA report (Own Risk and Solvency Assessment).

The group makes a strict selection of contracts and has underwriting guides.

#### **3** - RISKS RELATING TO COMMERCIAL DEPLOYMENT

The Mobilize F.S group operates in the personal and businesses car finance and services sector. Consequently, there is a risk of sectorial concentration inherent in the group's business which is managed by the diversification of brands financed, and products and services deployed.

Additionally, in a changing environment, the Mobilize F.S group strives to adapt its strategy to new demand and new market trends in line with new mobilities.

The group conducts business internationally and the geographic choices of the group's sites are determined in accordance with its growth strategy as well as in support of manufacturers. As a result, the Mobilize F.S group can be subject, in all areas in which it operates, to a risk of geographic concentration, local economic and financial instability, and changes in government, social and central bank policies. One or more of these factors can have an unfavorable effect on the Group's future results, as exposure to the risk of geographic concentration is partly mitigated by its presence on various markets.

In a complex economic environment, the group puts in place systems and procedures that meet statutory and regulatory obligations corresponding to its banking status, and that enable it to comprehensively apprehend all the risks associated with its activities and sites, by strengthening its management and control processes.

### 4 - RISK RELATING TO SHARES

The Mobilize F.S group's exposure from shares not held for transactional purposes represent equity securities of entities owned but not consolidated, valued at fair value through P&L as well as entities accounted for using the equity method within the regulatory scope of consolidation. These are weighted at 100% and at 250% if they are financial sector entities.

### **EU INS1** — Insurance participations

	Exposure value	Risk exposure amount
Own fund instruments held in insurance or re-insurance undertakings or insurance holding company not deducted from own funds	124	311

# **CROSS-REFERENCE TABLE**

CRD IV	Purpose	Consistency
Article 90	Public disclosure of return on assets	Introduction
CRR	Purpose	Consistency
Article 431	Disclosure requirements and policies	Introduction
Article 432	Non-material, proprietary or confidential information	Introduction
Article 433	Frequency and scope of disclosures	Introduction
Article 435	Disclosure of risk management objectives and policies	
1a		Part II-1
1b		Part II-2
1c		Part II-1+3
1d		Part IV-2+7 + V + X-4
1e		Part II-1
1f		Part II-3
2a-d		Part II-1+2
2e		Part II-1+2+3
Article 436	Disclosure of the scope of application	Part III-1+3
Article 437	Disclosure of own funds	Part III-3
Article 437a	Disclosure of own funds and eligible liabilities	Part III-2
Article 438	Disclosure of own funds requirements and risk-weighted exposure amounts	
а		Part III-5
b		Part I-1
c		Part III-5
d		Part III-5
е		NA
f-g		Part XI-5
h		Part IV-5-g
Article 439	Disclosure of exposures to counterparty credit risk	Part IV-8
Article 440	Disclosure of countercyclical capital buffers	Part III-2
Article 441	Disclosure of indicators of global systemic importance	Part III-2
Article 442	Disclosure of exposures to credit risk and dilution risk	Part IV-1
Article 443	Disclosure of encumbered and unencumbered assets	Part IX
Article 444	Disclosure of the use of the Standardised Approach	Part IV-6
Article 445	Disclosure of exposure to market risk	Part VII
Article 446	Disclosure of operational risk management	Part X-1+2+3
Article 447	Disclosure of key metrics	Part I-1
Article 448	Disclosure of exposures to interest rate risk on positions not held in the trading book	Part VIII
Article 449	Exposure to securitization positions	Part VI

Article 449a	Disclosure of environmental, social and governance risks (ESG risks)	Part II-3 Part XI
Article 450	Disclosure of remuneration policy	Part II-5
Article 451	Disclosure of the leverage ratio	
1a-c		Part III-6
1d-e		Part III-7
Article 451a	Disclosure of liquidity requirements	Part IX
Article 452	Disclosure of the use of the IRB Approach to credit risk	
а		Part IV-5
b.		Part IV-5g
c		Part IV-5 (a+g+h)
d-f		Part IV-5 (a+c+d+e+f)
g-h		Part IV-5 (d)
Article 453	Disclosure of the use of credit risk mitigation techniques	Part IV-1+7
Article 454	Disclosure of the use of the Advanced Measurement Approaches to operational risk	NA Advanced Measurement Approaches not used
Article 455	Use of Internal Market Risk Models	NA internal models not used
Article 492	Disclosure of own funds	Part III-3

# **TABLES**

PART	REF	Title
I-1	EU KM1	Key metrics template
II-1	EU OVA	Institution risk management approach
II-1	EU OVB	Disclosure on governance arrangements
11-2		Positions held by the members of the Board of Directors
11-5	EU REMA	Remuneration policy
II-5	EU REM1	Remuneration awarded for the financial year
11-5	EU REM2	Special payments to staff whose professional activities have a material impact on institutions' risk profile (identified staff)
II-5	EU REM3	Deferred remuneration
11-5	EU REM4	Remuneration of 1 million EUR or more per year
11-5	EU REM5	Information on remuneration of staff whose professional activities have a material impact on institutions' risk profile (identified staff)
III-1	EU LI1	Differences between accounting and regulatory scopes of consolidation and mapping of financial statement categories with regulatory risk categories
III-1	EU LI2	Main sources of differences between regulatory exposure amounts and carrying values in financial statements
III-1	EU LI3	Outline of the differences in the scopes of consolidation (entity by entity)
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