



MAZARS Tour EXALTIS 61, rue Henri Regnault 92400 Courbevoie

# RCI Banque S.A.

Statutory auditors' report on the consolidated financial statements

For the year ended 31 december 2023 RCI Banque S.A. 15 rue d'Uzès 75002 Paris





MAZARS Tour EXALTIS 61, rue Henri Regnault 92400 Courbevoie

#### **RCI Banque S.A.**

Share capital: € 100 000 000

Registered office: 15 rue d'Uzès - 75002 Paris

RCS: Paris 306 523 358

This is a translation into English of the statutory auditors' report on the consolidated financial statements of the Company issued in French and it is provided solely for the convenience of English-speaking users. This statutory auditors' report includes information required by European regulation and French law, such as information about the appointment of the statutory auditors or verification of the management report and other documents provided to shareholders. This report should be read in conjunction with, and construed in accordance with, French law and professional auditing standards applicable in France.

#### Statutory auditors' report on the consolidated financial statements

For the year ended 31 december 2023

To the annual general meeting of RCI Banque S.A.,

#### **Opinion**

In compliance with the engagement entrusted to us by your annual general meeting, we have audited the accompanying consolidated financial statements of RCI Banque S.A. for the year ended December 31, 2023.

In our opinion, the consolidated financial statements give a true and fair view of the assets and liabilities and of the financial position of the Group as at 31 december 2023 and of the results of its operations for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union.

The audit opinion expressed above is consistent with our report to the Audit Committee.

#### **Basis for Opinion**

#### Audit Framework

We conducted our audit in accordance with professional standards applicable in France. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibilities under those standards are further described in the Statutory Auditors' Responsibilities for the Audit of the Financial Statements section of our report.

#### Independence





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We conducted our audit engagement in compliance with independence requirements of the French Commercial Code (code de commerce) and the French Code of Ethics (code de déontologie) for statutory auditors for the period from 1st January 2023 to the date of our report and specifically we did not provide any prohibited non-audit services referred to in Article 5(1) of Regulation (EU) No 537/2014.

#### **Audit highlight**

Without calling into question the opinion expressed above, we draw your attention to the following matter set out in note "1.3.3 Accounting rules and methods" in the appendix to the consolidated accounts regarding the change of method in connection with the first application of IFRS 17.

#### **Justification of Assessments - Key Audit Matters**

In accordance with the requirements of Articles L.821-53 and R.821-180 of the French Commercial Code (code de commerce) relating to the justification of our assessments, we inform you of the key audit matters relating to risks of material misstatement that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period, as well as how we addressed those risks.

These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on specific items of the consolidated financial statements.

#### Assessment of credit risk and evaluation of impairment

#### Risk identified

RCI Banque S.A. recognizes impairment losses to cover the risk of non-recovery of loans granted to its customers. In compliance with IFRS 9 "Financial Instruments", RCI Banque S.A. calculates impairment allowances on expected credit losses on assets without signs of credit impairment (bucket 1), on assets whose risk has deteriorated since the initial recognition (bucket 2) and on defaulting assets (bucket 3), such as described in Note 1.3.3.6 to the consolidated financial statements.

We consider the credit loss provisioning is a key audit matter due to the significant amount of receivables on retail customers and car dealers in the asset section of the balance sheet, the use of numerous parameters and assumptions in the calculation models and the use of judgment made by management in estimating expected credit losses.

These impairment allowances have been estimated taking into account the contrasting macroeconomic environment which is reflected in particular by the slowdown in inflation and the rise in rates. This is described in note 1.3.4 "economic and financial environment".





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The expected credit losses set in accordance with IFRS 9 are presented in the Note 7 to the consolidated financial statements and amount to €1,168M with a gross amount of receivables of €56,583M as of 31 December 2023.

#### Our audit response

With the support of our credit risk experts and IT specialists, our work involved:

- assessing the methodologies applied to determine the parameters used in the impairment model and their correct operational insertion in the information systems;
- evaluating the key controls around validating of changes in key parameters and assumptions that support the calculation of impairment allowances for expected credit losses:
- assessing the impairment adjustments relying on expertises and inspecting the documentation underlying the additional impairment allowances;
- assessing the assumptions used in determining the Forward-Looking models, notably the weighting of different scenarios and the governance underlying the choice of weightings;
- performing controls on RCI Banque's IT system, including a review of general IT controls, interfaces and automatic controls involved in the preparation of IFRS9 financial information;
- assessing the soundness of the bucketting process (i.e. classifying assets by IFRS 9 category)
- carrying out substantive analytical procedures on the evolution of outstanding loans to customers and the dealer network, and impairment allowances for credit risk from one financial year to the next;
- examining the compliance of the information published in the notes to the annual accounts with the applicable accounting rules.

#### Specific Verifications

We have also proceeded, in accordance with the professional practice standards applicable in France, to the specific verifications provided for by legal and regulatory texts of information relating to the group, data in the management report of the board of directors.

We have no matters to report as to their fair presentation and their consistency with the consolidated financial statements.

#### Report on Other Legal and Regulatory Requirements

## Format of presentation of the financial statements intended to be included in the Annual Financial Report

We have also verified, in accordance with the professional standard applicable in France relating to the procedures performed by the statutory auditor relating to the annual and consolidated financial statements presented in the European single electronic format, that the presentation of the consolidated financial statements intended to be included in the annual financial report mentioned in Article L.451-1-2, I of the French Monetary and Financial Code (code monétaire et financier), prepared under the responsibility of the General Director, complies with the single electronic format defined in the European Delegated Regulation No





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2019/815 of 17 December 2018. When it comes to the consolidated accounts, our procedures include verifying the compliance of tagging in the format defined by the aforementioned regulation.

Based on the work we have performed, we conclude that the presentation of the consolidated financial statements intended to be included in the annual financial report complies, in all material respects, with the European single electronic format.

Due to the technical limitations inherent in the macro-tagging of consolidated accounts according to the European Single Electronic Format (ESEF), it is possible that the content of certain tags of the notes from the annual financial report is not reproduced in an identical manner to the consolidated accounts and notes attached to this report.

We have no responsibility to verify that the consolidated financial statements that will ultimately be included by your company in the annual financial report filed with the AMF are in agreement with those on which we have performed our work.

#### Appointment of the Statutory Auditors

We were appointed as statutory auditors of RCI Banque S.A by the annual general meeting held on 22<sup>nd</sup> may 2014 for KPMG S.A and on 29<sup>th</sup> April 2020 for Mazars.

As at 31st December 2023, KPMG S.A. and Mazars were respectively in the 10th year and 4th year of total uninterrupted engagement.

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless it is expected to liquidate the Company or to cease operations.

The Audit Committee is responsible for monitoring the financial reporting process and the effectiveness of internal control and risks management systems and where applicable, its internal audit, regarding the accounting and financial reporting procedures.

The consolidated financial statements were approved by the Board of Directors.

## Statutory Auditors' Responsibilities for the Audit of the Consolidated Financial Statements





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#### Objectives and audit approach

Our role is to issue a report on the consolidated financial statements. Our objective is to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with professional standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As specified in Article L.823-10-1 of the French Commercial Code (code de commerce), our statutory audit does not include assurance on the viability of the Company or the quality of management of the affairs of the Company.

As part of an audit conducted in accordance with professional standards applicable in France, the statutory auditor exercises professional judgment throughout the audit and furthermore:

- Identifies and assesses the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, designs and performs audit procedures responsive to those risks, and obtains audit evidence considered to be sufficient and appropriate to provide a basis for his opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtains an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the internal control.
- Evaluates the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management in the consolidated financial statements.
- Assesses the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. This assessment is based on the audit evidence obtained up to the date of his audit report. However, future events or conditions may cause the Company to cease to continue as a going concern. If the statutory auditor concludes that a material uncertainty exists, there is a requirement to draw attention in the audit report to the related disclosures in the consolidated financial statements or, if such disclosures are not provided or inadequate, to modify the opinion expressed therein.
- Evaluates the overall presentation of the consolidated financial statements and assesses whether these statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtains sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated





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financial statements. The statutory auditor is responsible for the direction, supervision and performance of the audit of the consolidated financial statements and for the opinion expressed on these consolidated financial statements.

#### Report to the Audit Committee

We submit to the Audit Committee a report which includes in particular a description of the scope of the audit and the audit program implemented, as well as the results of our audit. We also report, if any, significant deficiencies in internal control regarding the accounting and financial reporting procedures that we have identified.

Our report to the Audit Committee includes the risks of material misstatement that, in our professional judgment, were of most significance in the audit of the consolidated financial statements of the current period and which are therefore the key audit matters that we are required to describe in this report.

We also provide the Audit Committee with the declaration provided for in Article 6 of Regulation (EU) N° 537/2014, confirming our independence within the meaning of the rules applicable in France such as they are set in particular by Articles L.821-27 to L.821-34 of the French Commercial Code (code de commerce) and in the French Code of Ethics (code de déontologie) for statutory auditors. Where appropriate, we discuss with the Audit Committee the risks that may reasonably be thought to bear on our independence, and the related safeguards.

The statutory auditors
Paris La Défense, 11 March 2024

Mazars

Ulrich Sarfati	Anne Veaute

KPMG S.A.



## 1.2 Consolidated financial statements

#### 1.2.1 Consolidated balance sheet

#### **ASSETS**

In millions of euros	Notes	12/2023	12/2022 Restated*	01/01/2022 Restated*
Cash and balances at Central Banks	2	4,733	5,874	6,745
Derivatives	3	225	329	135
Financial assets at fair value through other comprehensive income	4	483	521	837
Financial assets at fair value through profit or loss	4	143	224	149
Amounts receivable at amortized cost from credit institutions	5	1,539	1,690	1,294
Loans and advances at amortized cost to customers	6 and 7	53,851	48,631	44,074
Current tax assets	8	88	41	21
Deferred tax assets	8	249	220	179
Tax receivables other than on current income tax	8	322	125	112
Reinsurance contracts assets	8	33	36	59
Adjustment accounts and other assets	8	1,583	978	852
Non-current assets held for sale		-	19	-
Investments in associates and joint ventures	9	97	66	146
Expenses related to operating lease transactions	6 and 7	1,564	1,383	1,344
Tangible and intangible non-current assets	10	150	123	94
Goodwill	11	136	137	149
TOTAL ASSETS		65,196	60,397	56,190

<sup>(\*)</sup> The 2022 financial statements were restated pursuant to IFRS 17 for insurance contracts (see Accounting rules and methods) Including the impact of the swap reclassification recognized at fair value through profit and loss (see note 4 Financial assets)

#### **LIABILITIES AND EQUITY**

In millions of euros	Notes	12/2023	12/2022 Restated*	01/01/2022 Restated*
Central banks	13.1	2,375	3,715	3,738
Derivatives	3	289	322	27
Financial liabilities at fair value through profit or loss	12	62	29	17
Amounts payable to credit institutions	13.2	2,275	2,012	1,997
Amounts payable to customers	13.3	29,312	25,473	22,030
Debt securities	13.4	20,316	18,108	17,971
Current tax liabilities	15	135	108	227
Deferred tax liabilities	15	772	899	670
Taxes payable other than on current income tax	15	54	25	21
Adjustment accounts and other amounts payable	15	1,880	2,004	1,916
Non-current liabilities held for sale		-	1	-
Liabilities on insurance contracts issued	16	182	166	132
Provisions	17	151	188	162
Subordinated debt	19	893	886	893
Equity		6,500	6,461	6,389
Of which equity – owners of the parent		6,499	6,460	6,375
Share capital and attributable reserves		814	814	814
Consolidated reserves and other		5,256	5,160	5,117
Unrealized or deferred gains and losses		(358)	(198)	(402)
Net income for the year		787	684	846
Of which equity – non-controlling interests		1	1	14
TOTAL LIABILITIES		65,196	60,397	56,190
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<sup>(\*)</sup> The 2022 financial statements were restated pursuant to IFRS 17 for insurance contracts (see Accounting rules and methods) Including the impact of the swap reclassification recognized at faire value through profit and loss (see note 4 Financial assets)

#### 1.2.2 Consolidated income statement

Interests and similar incomes         27         3,997         2,152           Interest expense and similar charges         28         (2,109)         (883)           Fees and commission income         28         765         679           Fees and commission expenses         29         3830         3101           Net goins (losses) on financial instruments at fair value through profit or loss         30         100         69           Income from insurance contracts issued         16         387         358           Expenses related to insurance contracts issued         16         (16)         16           Income and expenses related to reinsurance contracts issued         16         (16)         16           Income of other activities         31         813         601           Expense of other activities         31         813         601           Expense of other activities         31         759         (576)	In millions of euros	Notes	12/2023	12/2022 Restated*
Fees and commission income         28         765         679           Fees and commission expenses         29         (383)         (311)           Net gains (losses) on financial instruments at fair value through profit or loss         30         (109)         69           Income from insurance contracts issued         16         387         359           Expenses related to insurance contracts issued         16         (25)         (65)           Income and expenses related to reinsurance contracts issued         16         (16)         (10)           Income and expenses related to reinsurance contracts issued         16         (16)         (10)           Income and expenses related to reinsurance contracts issued         16         (16)         (10)           Income and expenses related to reinsurance contracts issued         16         (16)         (10)           Income of other activities         31         813         601           Expense of other activities         31         813         601           Expense of other activities         31         813         601           Expense of other activities         31         601         601           Expense of other activities         31         601         601           Expense of other activities	Interests and similar incomes	27	3,397	2,152
Fees and commission expenses         29         (383)         (311)           Net gains (losses) on financial instruments at fair value through profit or loss         30         (109)         69           Income from insurance contracts issued         16         387         359           Expenses related to insurance contracts issued         16         (25)         (65)           Income and expenses related to reinsurance contracts held         16         (16)         (10)           Income of other activities         31         813         601           Income of other activities         31         (759)         (576)           Expense of other activities         31         (759)         (576)           NET BANKING INCOME         31         (759)         (678)           Be preciation and impairment losses on tangible and intangible assets         (19)         (20           GROSS OPERATING INCOME         1,249         1,349           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains le solsses on non-current assets         (1)         (2)         (3)	Interest expenses and similar charges	28	(2,109)	(883)
Net gains (losses) on financial instruments at fair value through profit or loss         30         (109)         69           Income from insurance contracts issued         16         387         359           Expenses related to insurance contracts issued         16         (25)         (65)           Income and expenses related to reinsurance contracts held         16         (16)         (10)           Financial income and expenses from insurance contracts issued         16         (16)         (10)           Income of other activities         31         813         601           Expense of other activities         31         (759)         (576)           NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (12)           Gains less losses on non-current assets         10         (49)         (31)	Fees and commission income	28	765	679
Income from insurance contracts issued         16         387         359           Expenses related to insurance contracts issued         16         (25)         (65)           Income and expenses related to reinsurance contracts held         16         -         1           Financial income and expenses from insurance contracts issued         16         (16)         (10)           Income of other activities         31         813         601           Expense of other activities         31         (759)         (576)           NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           OPERATING INCOME         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         34         (234)         (321)           Income exp	Fees and commission expenses	29	(383)	(311)
Expenses related to insurance contracts issued         16         (25)         (65)           Income and expenses related to reinsurance contracts held         16         -         1           Financial income and expenses from insurance contracts issued         16         (16)         (10)           Income of other activities         31         813         601           Expense of other activities         31         (759)         (576)           NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,095         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (17)           Income exposed to inflation (3)         (49)         (31)           Income exposed to inflation (3)         (49)         (31)           Income tox         34         (234)         (321)           NET INCOME         80         704           Of which Comprehensiv	Net gains (losses) on financial instruments at fair value through profit or loss	30	(109)	69
Income and expenses related to reinsurance contracts held         16         -         1           Financial income and expenses from insurance contracts issued         16         (16)         (10)           Income of other activities         31         813         601           Expense of other activities         31         (759)         (576)           NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         1         787         684	Income from insurance contracts issued	16	387	359
Financial income and expenses from insurance contracts issued         16         (16)         (10)           Income of other activities         31         813         601           Expense of other activities         31         (759)         (576)           NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,004         1,005           Income tax         34         (234)         (321)           NET INCOME         80         704           Of which Comprehensive income attributable to non-controlling interests         3         2           Of which owners of the parent         787         684<	Expenses related to insurance contracts issued	16	(25)	(65)
Income of other activities         31         813         601           Expense of other activities         31         (759)         (576)           NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         33         (153)         (195)           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000	Income and expenses related to reinsurance contracts held	16	-	1
Expense of other activities         31         (759)         (576)           NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         (1,04)           Income tax         34         (234)         (321)           NET INCOME         80         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787,000         684,121	Financial income and expenses from insurance contracts issued	16	(16)	(10)
NET BANKING INCOME         1,961         2,016           General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Number of shares         787.00         684.12	Income of other activities	31	813	601
General operating expenses         32         (693)         (618)           Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	Expense of other activities	31	(759)	(576)
Depreciation and impairment losses on tangible and intangible assets         (19)         (20)           GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.11	NET BANKING INCOME		1,961	2,016
GROSS OPERATING INCOME         1,249         1,378           Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	General operating expenses	32	(693)	(618)
Cost of risk         33         (153)         (195)           OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	Depreciation and impairment losses on tangible and intangible assets		(19)	(20)
OPERATING INCOME         1,096         1,183           Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	GROSS OPERATING INCOME		1,249	1,378
Share in net (income) loss of associates and joint ventures (2)         9         (12)         (127)           Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	Cost of risk	33	(153)	(195)
Gains less losses on non-current assets         (1)         -           Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	OPERATING INCOME		1,096	1,183
Income exposed to inflation (3)         (49)         (31)           PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	Share in net (income) loss of associates and joint ventures (2)	9	(12)	(127)
PRE-TAX INCOME         1,034         1,025           Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	Gains less losses on non-current assets		(1)	-
Income tax         34         (234)         (321)           NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share (1) and in euros         787.00         684.12	Income exposed to inflation <sup>(3)</sup>		(49)	(31)
NET INCOME         800         704           Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share <sup>(1)</sup> and in euros         787.00         684.12	PRE-TAX INCOME		1,034	1,025
Of which Comprehensive income attributable to non-controlling interests         13         20           Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share <sup>(1)</sup> and in euros         787.00         684.12	Income tax	34	(234)	(321)
Of which owners of the parent         787         684           Number of shares         1,000,000         1,000,000           Net income per share <sup>(1)</sup> and in euros         787.00         684.12	NET INCOME		800	704
Number of shares         1,000,000         1,000,000           Net income per share <sup>(1)</sup> and in euros         787.00         684.12	Of which Comprehensive income attributable to non-controlling interests		13	20
Net income per share <sup>(1)</sup> and in euros         787.00         684.12	Of which owners of the parent		787	684
	Number of shares		1,000,000	1,000,000
Diluted earnings per share in euros         787.00         684.12	Net income per share <sup>(1)</sup> and in euros		787.00	684.12
	Diluted earnings per share in euros		787.00	684.12

<sup>\*</sup> The 2022 financial statements were restated in application of IFRS 17 for insurance contracts (see Accounting rules and methods)

01.

02.

03.

<sup>(1)</sup> Net income - Owners of the parent compared to the number of shares.

<sup>(2)</sup> The sale of RN Bank had a positive impact on the equity-accounted result of €9 million for the period. The impairment of Mobility Trader Holding GmbH (Heycar) had a negative impact on the result of the equity-accounted result of -€20 million

<sup>(3)</sup> Argentina hyperinflation.



### 1.2.3 Consolidated statement of comprehensive income

In millions of euros	12/2023	12/2022 Restated*
NET INCOME	800	704
Actuarial differences on post-employment benefits	(4)	11
Revaluation of insurance contracts	(3)	-
Total of items that will not be reclassified subsequently to profit or loss	(7)	11
Unrealized P&L on cash flow hedge instruments	(173)	199
Unrealized P&L on financial assets	4	(8)
Exchange differences	16	(1)
Total of items that will be reclassified subsequently to profit or loss	(153)	190
Other components of comprehensive income	(160)	201
TOTAL COMPREHENSIVE INCOME	640	905
Of which Comprehensive income attributable to non-controlling interests	13	17
Of which Comprehensive income attributable to owners of the parent	627	888

<sup>\*</sup> The 2022 financial statements were restated in application of IFRS 17 for insurance contracts (see Accounting rules and methods)

#### Consolidated statement of changes in equity 1.2.4

		Attribut.	Consolid.	Translation	Unrealized or deferred	Net income (Shareholders of the parent	Equity (Shareholders of the parent	Equity (Non-controlling	Total Consolidated
In millions of euros	Capital (1)	reserves (2)	reserves	adjust. <sup>(3)</sup>	P&L (4)	company)	company)	interests)	equity
Equity at 31 December 2021*	100	714	4,950	(399)	(3)	846	6,208	14	6,222
Restatement of IFRS 17 opening equity			167				167		167
Equity at 1 January 2022*	100	714	5,117	(399)	(3)	846	6,375	14	6,389
Change in value of financial instruments recognized in equity					194		194	(3)	191
Actuarial differences on post-employment benefits.					11		11		11
Exchange differences				(1)			(1)	-	(1)
Net income for the year (before appropriation)						684	684	20	704
Total comprehensive income for the period				(1)	205	684	888	17	905
Appropriation of net income of previous year			846			(846)	-		
Effect of changes in scope, stock options and others			(11)				(11)	_	(11)
Dividend for the year			(800)				(800)	(12)	(812)
Repurchase commitment of non-controlling interests			8				8	(18)	(10)
Equity at 31 December 2022*	100	714	5,160	(400)	202	684	6,460	1	6,461
Restatement of opening equity <sup>(5)</sup>							-		-
Equity at 1 January 2023	100	714	5,160	(400)	202	684	6,460	1	6,461
Change in value of financial instruments recognized in equity					(161)		(161)	(8)	(169)
Actuarial differences on post-employment benefits.					(4)		(4)		(4)
Revaluation of insurance contracts					(3)		(3)		(3)
Exchange differences				8			8	8	16
Net income for the year (before appropriation)						787	787	13	800
Total comprehensive income for the period				8	(168)	787	627	13	640
Appropriation of net income of previous year			684			(684)	-		-
Effect of changes in scope, stock options and others			16				16	-	16
Effect of changes in capital			(18)				(18)		(18)
Dividend for the year <sup>(5)</sup>			(600)				(600)	(31)	(631)
Repurchase commitment of non-controlling interests			14				14	18	32
EQUITY AT 31 DECEMBER 2023	100	714	5,256	(392)	34	787	6,499	1	6,500

<sup>(1)</sup> The share capital of RCI Banque S.A. of 100 million euros is composed of 1,000,000 ordinary shares of 100 euros fully paid up 999,999 ordinary shares being held by Renault s.a.s.



 $<sup>\</sup>begin{tabular}{ll} (2) & Attributable reserves include the share premium account of the parent company. \end{tabular}$ 

<sup>(3)</sup> The change in translation differences at 31 December 2023 mainly concerns Argentina, South Korea, the Netherlands, the United Kingdom, Colombia, Brazil and Turkey. At 31  $December\ 2022, it\ covered\ Argentina,\ Brazil,\ Colombia,\ India,\ Morocco,\ Poland,\ Russia,\ Switzerland,\ Turkey\ and\ the\ United\ Kingdom.$ 

<sup>(4)</sup> Includes in particular the fair value of derivative financial instruments used as cash flow hedges and debt instruments for  $\in$ 46 million and IAS 19 actuarial gains and losses for -€5million at the end of December 2023.

<sup>(5)</sup> Distribution to the shareholder Renault of a dividend on the 2022 result for  $\in$  (631) million.



#### 1.2.5 Consolidated cash flow statement

In millions of euros	12/2023	12/2022 Restated*
NET INCOME	800	704
Depreciation and amortization of tangible and intangible non-current assets	18	19
Net allowance for impairment and provisions	(20)	137
Share in net (income) loss of associates and joint ventures	12	127
Deferred tax (income)/expense	(78)	33
Net loss/gain from investing activities	1	(11)
Other (gains/losses on derivatives at fair value through profit and loss)	157	(80)
CASH FLOW	890	929
Other movements (accrued receivables and payables)	49	173
Total non-monetary items included in net income and other adjustments	(139)	(398)
Cash flows on transactions with credit institutions	(1,351)	107
Inflows/outflows in amounts receivable from credit institutions	(100)	5
Inflows/outflows in amounts payable to credit institutions	(1,251)	102
Cash flows on transactions with customers	(1,474)	(1,258)
Inflows/outflows in amounts receivable from customers	(5,179)	(4,953)
Inflows/outflows in amounts payable to customers	3,705	3,695
Cash flows on other transactions affecting financial assets and liabilities	1,197	557
Inflows/outflows related to AFS securities and similar	39	285
Inflows/outflows related to debt securities	1,827	397
Inflows/outflows related to collections	(669)	(125)
Cash flows on other transactions affecting non-financial assets and liabilities	(88)	11
NET CHANGE IN ASSETS AND LIABILITIES RESULTING FROM OPERATING ACTIVITIES	(1,716)	(583)
NET CASH GENERATED BY OPERATING ACTIVITIES (A)	(777)	519
Flows related to financial assets and investments	(13)	(15)
Flows related to tangible and intangible non-current assets	(72)	(53)
NET CASH FROM/(USED BY) INVESTING ACTIVITIES (B)	(85)	(68)
Net cash from/(to) shareholders	(643)	(819)
Repayment of equity instruments and subordinated loans	9	-
Dividends paid	(631)	(812)
• Inflows/outflows related to non-controlling interests	21	(7)
NET CASH FROM/(USED BY) FINANCING ACTIVITIES (C)	(643)	(819)
EFFECT OF CHANGES IN EXCHANGE RATES AND SCOPE OF CONSOLIDATION ON CASH AND EQUIVALENTS (D)	73	(46)
CHANGE IN CASH AND CASH EQUIVALENTS (A+B+C+D)	(1,432)	(414)
Opening cash and cash equivalents:	7,291	7,705
Cash and balances (assets and liabilities)(assets and liabilities) at central banks	5,836	6,729
Balances (assets and liabilities) in sight accounts at credit institutions	1,455	976
Cash and cash equivalents at end of year:	5,859	7,291
Cash and balances (assets and liabilities) at central banks	4,729	5,836
Balances (assets and liabilities) in sight accounts at credit institutions	1,130	1,455
CHANGE IN NET CASH (1)	(1,432)	(414)

<sup>(\*)</sup> The 2022 financial statements were restated in application of IFRS 17 for insurance contracts (see Accounting rules and methods)

 $<sup>(1) \ \</sup> The rules for determining treasury and treasury equivalent cash flows are presented in the "Accounting rules and methods" section.$ 

#### 1.3 Notes to the consolidated financial statements

RCI Banque S.A, the Group's parent company, is a limited company with a Board of Directors and fully paid-up capital of €100,000,000, subject to all legal and regulatory provisions applicable to regulations governing credit institutions, and registered with the Paris Registre du Commerce et des Sociétés de Paris under SIREN N°. 306 523 358.

The registered office of RCI Banque S.A. is located at 15, rue d'Uzès 75002 Paris, France.

RCI Banque S.A.'s main business is to provide financing for the Renault Group, Nissan et Mitsubishi brands.

The consolidated financial statements of the Mobilize Financial Services group as at 31 December relate to the company and its subsidiaries, and to the Group's interests in associates and jointly-controlled entities.

The consolidated financial statements are expressed in millions of euros unless otherwise indicated.

## 01.



#### 1.3.1 Approval of financial statements - Distributions

The consolidated financial statements of the Mobilize Financial Services group at 31 December 2023, were approved by the Board of Directors' meeting on 9 February 2024, and will be submitted for approval at the annual general meeting of 20 May 2024.

#### 2022 dividend payout

The Mobilize Financial Services group's consolidated financial statements for the year 2022 were established by the Board of Directors on 10 February 2023 and approved at the combined general meeting on 19 May 2023. It was decided to pay shareholders a dividend of €600 million on the 2022 result, ie a dividend per share of €600

#### Dividends for 2023

On the Ordinary General Meeting on 9 February 2024, the Board of Directors called to approve the financial statements for the year ended 31 December 2023 decided to pay a dividend of €600 million, ie a dividend per share of €600.

## 03.

#### 1.3.2 Key highlights

#### War in Ukraine

The conflict in Ukraine and the economic and trade sanctions progressively levied against Russia, as well as the counter-sanctions levied by Russia impacted the Group's business. The areas in question mainly include employee security, the risk of a shortage of financing in Russia, the risk of cyberattacks, and information systems failure.

RCI Banque S.A.'s net investment in Ukraine is limited to the share of capital held in its local subsidiary for an amount of €0.3 million, which has been fully provisioned for in 2022.

In Russia, RN Bank was sold on 20 June 2023 for 7 billion Russian rubles (\$\epsilon 7.4 \text{ million}\$). The Group held a 30% economic interest in this company through the holding company RN SF B.V., which is accounted for by the equity method. RN SF B.V. shares were fully written down in 2022. This sale changed the participations in associated companies of +\$\epsilon 24.4 million, of which +\$\epsilon 8.6 million were recognized in the income statement and +\$\epsilon 15.8 million in foreign exchange reserves.

On 3 August 2023, Insight Investment Group LLC entered into an agreement to acquire 100% of RNL Leasing LLC (and its subsidiary RNL Finance LLC) from RCI Banque S.A.. RNL Leasing LLC and its subsidiary RNL Finance LLC were sold for 675 million Russian rubles after tax (6.6 million euros). The Group owned 100% of RNL Leasing, which was fully consolidated. In application of IFRS 5, the assets and liabilities of RNL Leasing LLC were reclassified under "non-current assets/liabilities held for sale" in the Mobilize Financial Services

group's consolidated financial statements at 31 December 2022. This sale of shares generated a loss of €11 million in the income statement, and represents the final stage in the withdrawal of RCI Banque S.A. from the Russian Federation, in accordance with the decision taken by Renault Group in 2022.

#### New issued securitization funds issued

In March, Mobilize Financial Services placed a transaction for approximately €719 million backed by car loans granted by its German branch (including €700 million in senior securities and approximately €19 million in subordinated securities).

The French subsidiary set up a new securitization program of lease-to-purchase plan (LOA) outstandings originated by DIAC. As part of this program, a public offering ("Cars Alliance Auto Lease France V 2023-1" compartment) for around  $\[ \in \]$ 737 million backed by lease receivables was issued (including  $\[ \in \]$ 700 million in senior securities [ $\[ \in \]$ 100 million self-subscribed] and around  $\[ \in \]$ 37 million in subordinated securities).

#### Scope entry

In 2023, five new entities joined the full consolidation scope

Bipi Mobility Germany GmbH, Mobilize Lease&Co SAS, Mobilize Lease&Co UK Ltd and Mobilize Insurance SAS have been fully consolidated.

In addition, the Mobilize Financial Services group acquired 36.6% of Select Vehicle Group Holdings Ltd via the subsidiary RCI Bank UK Ltd, which is now consolidated by equity method.

#### 1.3.3 Accounting rules and methods

Pursuant to European regulations, the Mobilize Financial Services group's consolidated financial statements for the 2023 fiscal year were prepared in accordance with the International Financial Reporting Standards (IFRS) published by the International Accounting Standards Board (IASB) at 31 December 2023, as adopted by the European Union at the reporting date.

#### 1.3.3.1 Changes in accounting policies

The Mobilize Financial Services group applies the standards and amendments published in the Official Journal of the European Union, application of which has been mandatory since 1 January 2023.

#### New regulations that must be applied in 2023

IFRS 17 and amendments	Insurance policies
Amendment IAS 12	Deferred tax on assets and liabilities arising from the same transaction International tax reform (Pillar 2)
Amendments IAS 1	Disclosure of material accounting policies
Amendments IAS 8	Definition of accounting estimates

The application of the IAS 12, IAS 1 and IAS 8 amendments from 1 January 2023 has no significant effect on the Group's financial statements. The impacts of applying IFRS 17 are presented in the dedicated paragraph below.

#### New texts not applied in advance by the Group

New IFRS standa adopted early by	ards and amendments not y the Group	Application date according to the IASB
Amendments IFRS 16	Lease liabilities under sale-leaseback agreements	1 January 2024
Amendments IAS 1	Classification of liabilities as current or non-current liabilities. Non-current liabilities with covenants	1 January 2024

At this stage, the Group does not foresee any material impact on the consolidated financial statements as a result of adopting these amendments.

## Other standards and amendments not yet adopted by the European Union

In addition, the IASB has published new standards and amendments that are not yet adopted by the European Union.

	New IFRS amendments and standards not yet adopted by the European Union			
Amendment IAS 7	Supplier financing agreements	1 January 2024		
Amendment IAS 21	Effect of changes in foreign exchange rates (non-convertibility)	1 January 2025		

The Group does not foresee any material impact on the consolidated financial statements as a result of adopting these amendments.

#### 1.3.3.2 Application of IFRS 17

IFRS 17 "Insurance contracts," published on 18 May 2017 and amended by the amendments of 25 June 2020, sets out the principles of recognition, measurement, presentation, and disclosures for insurance contracts. It replaces IFRS 4 "Insurance Contracts," and is applicable as of 1 January 2023. The Mobilize Financial Services group did not adopt the proposed exemption from applying IFRS 9 and had already been applying it since 1 January 2018. The introduction of IFRS 17 leads to the end of the overlay approach previously applied. In accordance with recommendation No. 2022-01, the Group has chosen option 2 for presenting insurance financial investments on the balance sheet, i.e. a breakdown of insurance financial investments in the accounting categories for banking activities on the assets side of the balance sheet.

# Methodology for calculating insurance liabilities and assets, and treatment of acquisition cash flows

IFRS 17 mainly applies within the Group to insurance contracts issued and reinsurance treaties issued and/or held by the Group's insurance companies.

Given the nature of our insurance and reinsurance portfolios — contracts with a term of over one year and a non-linear risk profile — their technical provisions are valued using the general model (known as the "building blocks approach"), comprising: (1) estimates of discounted future cash flows weighted by their probability of occurrence, (2) an adjustment for non-financial risk, and (3) the contractual service margin.

There are no participatory contracts in the portfolio justifying the application of the Variable Fee Approach (VFA) model. No contracts are valued using the Premium Allocation Approach (PAA).

The insurance business holds some proportional reinsurance coverage. The components of existing reinsurance contracts are valued separately, but their accounting date corresponds to the date of the underlying contracts hedged, as the reinsurance is related to the generations of contracts.

The contractual service margin will be recognized in the income statement according to the coverage units provided during the period. A hedging unit is used to reflect the allocation of the contractual service margin as services are rendered.

#### Contract aggregation level

In accordance with the standard, technical provisions are valued by homogeneous groups of contracts using the following aggregation rules:

- By portfolios with similar risks and that are managed together,
- By annual cohorts
- By profitability groups, with a separate group for onerous contracts at the time of recognition.

#### Cash flow (BE - Best Estimate)

The BE of insurance and reinsurance portfolios corresponds to the projected future cash flows (in particular premiums, benefits, attributable expenses) of the contracts included in the contract boundary. These projections are based on models that reflect the way insurance and reinsurance contracts operate, and are carried out according to the levels of aggregation defined above. These projection models are based on the same foundations as those used for Solvency calculations. They were subject to an external review in 2023.

The contract boundary corresponds to the date on which the contract takes effect and the date on which it expires.

#### **Acquisition costs**

Acquisition costs correspond to distribution commissions paid to the network dealer. These costs are incurred on the effective date of the contract and are amortized according to the same profile as the Contractual Service Margin (CSM).

#### Attributable/non-attributable expenses

All overheads recognized in 2023 are entirely classified as expenses attribuable to the insurance business and are therefore fully reflected in the projected expense flows.

#### Risk adjustment (RA) for non-financial risk

The adjustment for non-financial risk is intended to compensate for the uncertainty inherent in the amounts and timing of projected cash flows. It is based on the observed distribution of the frequency of claims, representing the main risk factor of the insurance portfolio, and is calibrated with a confidence threshold of 90%, consistent with that used in the risk appetite rules. The risk adjustment is amortized according to the claims cash flow profile.

#### **Contractual Service Margin (CSM)**

The contractual service margin represents the portion of profits earned on underwritten insurance contracts that will be deferred and gradually brought into income over the estimated life of the insurance contracts. It is defined when the contracts subscription and evolves during the life of the contracts depending on experience and assumptions that differ from the original expectations.

#### **Hedging units**

Hedging units are used to measure risk coverage periods for income recognition purposes (contractual service margin). These hedging units are based on the risk profile of the annual cohorts of contracts, taking into account the profile of the sums at risk.

#### Discount rate

Discount rates are defined using the bottom-up method, to which an illiquidity premium is added. The risk-free yield curve is as defined by EIOPA.

EIOPA Risk-Free rate as at 31 December 2023:

EIOPA - RFR (FY2023)	1	2	3	4	5	6	7	8	9	10
Forward rates (yearly)	3.73%	2.68%	2.46%	2.51%	2.62%	2.72%	2.81%	2.88%	2.96%	3.05%

The illiquidity premium adjustment is derived from the market price curve using the Merton structural credit risk model and the CoC (Cost Of Captial) adjustment to remove the "expected" probability of default and credit risk premiums for (un)expected losses, adjusted according to the bond portfolio held.

#### **OCI** options

The Mobilize Financial Services group decided to use the option to allocate financial income and expenses for the period between income statement and other comprehensive income.

#### Treatment of internal margins

The treatment of internal margins corresponds solely to the restatement of distribution fees paid by the Group's insurance companies to the Group's subsidiaries.

#### Relevant accounting estimates

All of the underlying technical assumptions used to calculate future cash flows from insurance portfolios are defined on the basis of statistical studies on portfolio data and represent the best estimate of these elements at the calculation date.

- Frequency of claims
- Claims acceptance rate
- Indemnity periods for hedging the monthly payments of the underlyina financina
- Early buyout contract rates
- Unit costs

Financial assumptions are based on data supplied by the regulator and market data used by the Group.

#### Impacts of the transition

Since IFRS 17 is being retrospectively applied as of 1 January 2022, the Group considered that it was not possible to obtain all the historical data that would be required to estimate the contracts in the portfolio at the transition date using the full retrospective approach without incurring excessive costs and efforts. Accordingly, the modified retrospective approach was adopted and applied to the entire scope concerned, in order to account for the impact of the transition on the financial statements at 1 January 2022.

The impact of the transition generated a positive impact on equity of €167 million in the opening balance sheet at 1 January 2022.

This positive effect on equity is due to a quicker recognition of profits under IFRS 17 linked to the profile of hedging units that reflect the decline in sums at risk corresponding to the change in the underlying financial outstandings. Under IFRS 4, insurance premiums are earned on a straight-line basis.





As required by IFRS 17, the comparative financial statements were restated to take into account the application of the standard as at 1 January 2022. The IFRS 17 technical provisions at 31 December 2022 were defined by applying the general model to the portfolio on the basis of the opening balance sheet resulting from the transition at 1 January 2022.

Technical provisions measuring the value of insurance contracts are presented on a dedicated line "Liabilities on insurance contracts issued" in the statement of financial positiox²n. They represent an amount of €436 million at 31 December 2021, €132 million at 1 January 2022 after application of IFRS 17 and €166 million at 31 December 2022.

In millions of euros	31/12/2021	31/12/2021 Restated	Adjustment	31/12/2022	31/12/2022 restated	Adjustment
Active insurance and reinsurance contracts	105	59	(46)	63	36	(27)
Liabilities — insurance contracts issued	(436)	(132)	304	(425)	(166)	259
Current tax liabilities			(91)			(81)
Net equity restatement			167			151

The transition on 1 January 2022 led to new accounting breakdowns within the balance sheet aggregate "Liabilities — insurance contracts issued by securitization vehicles set." The liabilities of -€132 million at 31 December 2021 presented in the above table break down as follows:

- Best Estimate (BE) of future cash flows: €155 million
- contractual service margin (CSM): -€274 million

risk adjustment (RA): -€13 million

Net income from insurance activities is presented on a dedicated line in Mobilize Financial Services group's income statement. It representes an impact of €44 million in the income statement for the first half of 2022 and €95 million over 2022

In millions of euros	31/12/2022	31/12/2022 restated	Adjustment
Insurance result	314	285	(29)
NBI	314	285	(29)
Profit or loss before tax	310	285	(25)
Net income	202	185	(16)

#### 1.3.3.3 Consolidation principles

#### Scope and methods of consolidation

The consolidated financial statements incorporate the accounts of companies over which the Group directly or indirectly (subsidiaries and branches) exercises control, within the meaning of IFRS 10 (Associate companies or joint control – joint ventures).

The securitized assets of Diac SA, RCI FS Ltd and the Italian, Spanish and German branches for which Mobilize Financial Services group has retained the majority of the risks and rewards remain on the asset side of the balance sheet. Under IFRS 10, the Group retains control of the securitization fund-FCT vehicles that it creates as part of its securitization program because it retains the most risky shares. These are what determine who has power in the securitization fund-FCT vehicle. Thus, because it has control, the Group can consolidate and eliminate reciprocal transactions while retaining the assigned receivables. The assigned receivables as well as the accrued interest and impaired allowances continue to appear on the asset side of the Group's balance sheet. At the same time, the bonds issued by the Fund are included in the liabilities of the Group's balance sheet and the related expenses in the profit and loss statement.

Thus, during the securitization process, the Group does not derecognize the securitized receivables because the vehicle (securitization fund-FCT), which manages the securitization, remains under the control of the Mobilize Financial Services group. The non-recognition of receivables assigned under the securitization programs is supported by paragraph 3 2 4 IFRS 9

It should be noted that under the "collection" business model, as part of the Group's accounting and threshold policy, assignments of receivables via securitization are infrequent but significant. These sales of receivables through securitization do not call into question the "collection" business model applied to these portfolios.

Associate companies and joint ventures are accounted for under the equity method (IFRS 11).

Significant transactions between consolidated companies are eliminated.

For the most part, the companies included in the Mobilize Financial Services group scope of consolidation are the Renault, Nissan, Dacia, Samsung and Datsun vehicle sales finance companies and the associated service companies.

#### Acquisition cost of shares and goodwill

Goodwills are measured at the acquisition date, as the difference of:

- the total amount transferred, measured at fair value, and any participation amount which does not give controlling interest in the acquired company; and
- the net carrying amounts of acquired identifiable assets and liabilities.

The costs related to the acquisition such as broker's commissions, advisory fees, legal, accounting, valuation and other professional and consulting fees, are recorded as expenses for the periods when costs are incurred and services received.

Debt issuance or equity costs are accounted for under IAS 32 and IFRS 9.

If the business combination generates negative goodwill, the relevant amount is immediately recognized in profit or loss.

An impairment test is performed at least annually and whenever there is an indication of a loss in value by comparing the book value of the assets with their recoverable amount, the latter being the highest value between the fair market value (after deducting the cost of disposal) and the going concern value. The value-in-use is based on a market approach and determined by using multiples for each group of cash-generating units, which comprise legal entities or groups thereof in the same country. A single discounting value is used for all cash-generating units thus tested, which is the risk-free 10-year forward rate augmented by the average risk premium for the sector in which they operate.

One-year data projections about profit or loss are used for most of the cash-generating units except for BIPI which is 8. The discount rate used is the BIPI WACC.

Goodwill is therefore measured at its cost less any accrued impairment losses. If impairment is found, the impairment loss is recognized in the income statement.

Transactions with non-controlling interests (purchases/sales) are booked as capital transactions. The difference between the amount received or paid and the book value of the non-controlling interests sold or bought is recognized directly in equity.

#### Non-controlling interests

The Group has granted buy-out commitments on the interests held by minority shareholders in fully consolidated subsidiaries. For the Group, these buy-out commitments represent contractual obligations arising from the sales of put options. The exercise price for these options is determined by estimating the price the Mobilize Financial Services group would have to pay out to the non-controlling interests if the options were exercised, taking into account future returns on the financing portfolio existing at the closing date and the provisions set out in the cooperation agreements concerning the subsidiaries.

In accordance with the provisions set out in IAS 32, the Group has recognized a liability arising from put options sold to non-controlling interests of exclusively controlled entities in a total amount of €157 million at 31 December 2023, compared with €186 million at 31 December 2022. This liability is initially measured at the present value of the estimated exercise price of the put options.

The counterpart entries for this liability are booked as decreases in the non-controlling interests underlying the options and, for the balance, a decrease in equity attributable to the owners of the parent company. The obligation to recognize a liability even though the put options have not been exercised means that, in order to be consistent, the Group has initially applied the same accounting treatment as that applied to increases in its interests in controlled entities.

If the options have not been exercised when this commitment expires, the previous entries are reversed. If the options are exercised and the buyout is made, the amount recognized as a liability is extinguished by the cash outlay associated with the buy-out of the non-controlling interests.

The detail of subsidiaries in which non-controlling interests are significant can be found in the note 1.3.8.2

#### 1.3.3.4 Presentation of the financial statements

The summary statements are presented in the format recommended by the Autorité des Normes Comptables Accounting Standards Authority) Recommendation n° 2017-02 of 14 June 2017 on the format of consolidated financial statements for banking sector institutions applying international accounting standards.

Operating income includes all income and expense directly associated with Group operations, whether these items are recurring or result from one-off decisions or transactions, such as restructuring costs.

#### 1.3.3.5 Estimates and judgments

To establish its financial statements, Mobilize Financial Services group has to make estimates and assumptions that affect the book value of certain assets and liabilities, income and expense items, and the information disclosed in certain Notes. The Mobilize Financial Services group regularly reviews its estimates and assessments to take account of past experience and other factors deemed relevant in view of economic circumstances. If changes in these assumptions or circumstances are not as anticipated, the figures reported in future financial statements could differ from current estimates. The main items in the financial statements that depend on estimates and assumptions are the recoverable value of loans and advances to customers and allowances for impairment and provisions.

These estimates are taken into account in each of the relevant

#### Significant assumptions for IFRS 9 expected loss calculations:

These are close to those used for the 2022 financial year, to which is added the forecast adverse effect on the amount of provisions for the application of the new definition of default for the scope treated under the advanced method.

#### Forward-looking

The forward-looking provision is composed of a statistical provision and a sectoral expertise provision.

#### Sectoral approach

The forward-looking provision includes an industry provision to hedge the risk of certain specific business industries (including companies operating in these industries and individuals working in these companies).

At the end of December 2023, the sectors identified as risky, in particular due to rising commodity and energy prices and interest rates, were hotels, restaurants, textiles, clothing distribution and construction, added during the last review performed in October 2023.

The passenger transport sector is no longer considered a risky sector due to the post-COVID return to normality and the recovery in tourism, in particular the reopening of China, as well as the impact of public policies, such as those implemented in Germany.





The average provisioning rate for these segments was increased by applying the average of the B1 (bucket 1) provisioning rate and the B2 outstandings applied to B1 exposures. The methodology was revised because a study of the transitions from B1 to B2 showed that the payment behavior of companies and employees isn't adjusted anymore with previous provisioning rate.

The impact on 2023 amounted to  $\leqslant$ 17 million, primarily attributable to a  $\leqslant$ 24 million provision related to the inclusion of the construction sector. Additionally, there were reversals of  $\leqslant$ 29 million due to the change in provisioning methodology,  $\leqslant$ 8.5 million following the withdrawal of the transportation sector, and finally,  $\leqslant$ 3 million for the expertise of the specific Individual and SME (small and medium entities) sectors in France.

The sectorial expertise provision amounts to €29.4 million at the end of December 2023, compared and €46.9 million at the end of December 2022.

#### Statistical approach

The statistical provision is based on three scenarios:

- "Stability": Providing for the next three years of stability of the expected credit loss provision parameters (ECL: Expected Credit Losses), based on the latest available risk parameters:
- "Baseline": Use of stress parameters from internal models.
   The projections are based on macroeconomic data used as part of the institution's ICAAP (Internal Capital Adequacy Assessment Process), dated September 2023. This enables the PD and LGD, and therefore the ECL, to be stressed on portfolios with models;
- "Adverse": Similar approach to the "Baseline" scenario but with the use of deteriorated macroeconomic data used in the ICAAP leading to higher ECLs.

The various scenarios are then weighted to take into account the latest OECD macroeconomic projections (change in GDP, unemployment rate and inflation) and their probability of occurrence, thus enabling the calculation of a statistical forward-looking provision (amount of the provision obtained by comparison with the IFRS 9 accounting provisions of the Stability scenario).

At the end of September 2023, the ECB's outlook for available income growth was positive at a time when overall inflation was lower than the previous year and when labor markets remained solid. Economic growth remained moderate until the end of 2023.

The global economy is expected to perform better in 2024, as inflation slows down and labor market strengthens, with a growth of interest rates impacting already GDP growth.

Growth could be higher than expected if the labor market remains resilient and if the increase in real incomes has a positive impact on consumer and business morale.

Given that internal models are employed in calculating forward-looking statistical data, and considering the gradual normalization of the macroeconomic situation, the Baseline scenario aligns most closely with the OECD's macroeconomic projections (as at June 2023). Consequently, it remains the scenario deemed most probable.

Given the high volatility observed in 2020 and 2022 (COVID-19 crisis, lockdowns, war in Ukraine, semiconductor crisis) and the macroeconomic changes observed (accelerating inflation), the probability that the Stability scenario would occur was considered to be relatively low.

Given the gradual stabilization of the economic environment in 2023 and the announced end of monetary tightening cycles, the Stability scenario is now considered more likely. Its weighting was therefore revised upwards.

By contrast, the weighting of the Adverse scenario has been revised downward, reflecting a tendency toward macroeconomic stabilization and a convergence of OECD forecasts with those of the Baseline scenario.

As the new macroeconomic indicator projections between the OECD and the Adverse scenario are less correlated, the scenario is considered less likely than in December 2022.

	FL Weight Scenario - December 2022		FL Weight Scenario - December 2023			Variance			
Customers	Stability	Baseline	Adverse	Stability	Baseline	Adverse	Stability	Baseline	Adverse
France	0.10	0.65	0.25	0.35	0.55	0.10	0.25	(0.10)	(0.15)
Germany	0.10	0.60	0.30	0.35	0.55	0.10	0.25	(0.05)	(0.20)
Italy	0.10	0.65	0.25	0.35	0.45	0.20	0.25	(0.20)	(0.05)
UK	0.10	0.65	0.25	0.35	0.50	0.15	0.25	(0.15)	(0.10)
Brazil	0.55	0.10	0.35	0.30	0.45	0.25	(0.25)	0.35	(0.10)
Spain	0.10	0.65	0.25	0.35	0.45	0.20	0.25	(0.20)	(0.05)
Korea	0.10	0.65	0.25	0.35	0.50	0.15	0.25	(0.15)	(0.10)
Non-G7 (ECLAT)	0.10	0.65	0.25	0.35	0.45	0.20	0.25	(0.20)	(0.05)

	FL Weight Sc	enario – Decemb	per 2022	FL Weight Scenario - December 2023			Variance		
Dealer network	Stability	Baseline	Adverse	Stability	Baseline	Adverse	Stability	Baseline	Adverse
France	0.10	0.65	0.25	0.35	0.55	0.10	0.25	(0.10)	(0.15)
Germany	0.10	0.60	0.30	0.35	0.55	0.10	0.25	(0.05)	(0.20)
Italy	0.10	0.65	0.25	0.35	0.45	0.20	0.25	(0.20)	(0.05)
UK	0.10	0.65	0.25	0.35	0.50	0.15	0.25	(0.15)	(0.10)
Brazil	0.55	0.05	0.40	0.30	0.45	0.25	(0.25)	0.40	(0.15)
Spain	0.10	0.65	0.25	0.35	0.45	0.20	0.25	(0.20)	(0.05)
Korea							0.00	0.00	0.00
Non-G7 (ECLAT)	0.10	0.65	0.25	0.35	0.45	0.20	0.25	(0.20)	(0.05)

## Changes in the parameters used to calculate the statistical forward-looking provision at 31 December 2023:

In 2022, Mobilize Financial Services developed internal models (for portfolios where this was possible, i.e. with sufficient volume and data quality) and has been using these models to calculate the statistical forward-looking provisions since 2022.

Proxies were set up for portfolios without internal models (example of proxies used: average of results for portfolios with internal models for portfolios without internal models).

#### **Customer financing activity**

Following the changes in the way various scenarios are weighted, the statistical forward-looking provision for Customers stood at €100.2 million at the end of December 2023, compared with €99.6 million at the end of December 2022.

The France statistical Customer forward-looking provision stood at  $\ensuremath{\in} 27.8$  million at the end of December 2023, compared with  $\ensuremath{\in} 33.7$  million at the end of December 2022.

The OECD projects improvements in the French and German economies compared to 2022. The weighting of the Adverse scenario was reduced to 10% and that of the Stability scenario increased to 35%, justified by lower inflation and higher GDP.

In the United Kingdom and Korea, inflation has continued to fall since peaking at the end of 2022. There is a slight downward trend in GDP and unemployment rate, and it is very close to the Baseline scenario. Based on these factors, the Forward-Looking Committee decided to assign a weighting of 15% to the Adverse scenario, compared with 25% in December 2022

For Italy and Spain, the Committee assigned a weighting of 20% to the Adverse scenario, compared with 30% in December 2022. Despite forecasts of a slowdown in GDP, unemployment and inflation rates should continue to improve in 2023 and 2024. The committee considered the Baseline scenario to be the most likely, with a weighting of 45%.

Smaller countries have historically tended to be slower to react to economic downturns. As a result, the Forward-Looking Committee decided to allocate a 20% weighting to the Adverse scenario and a 45% weighting to the Baseline scenario.

Brazil's GDP and unemployment rates have remained highly volatile in recent years. The Brazilian economy is expected to slow to 0.8% in 2023, after growing 2.9% in 2022, before recovering to 2.0% in 2024. Factors such as slower employment growth and tighter lending conditions are expected to limit consumer spending and investment. Given Brazil's historical economic uncertainty, a conservative weighting of 25% was assigned to the Adverse scenario and 30% to the Stability scenario.

#### **Network financing activity:**

The weighting of each scenario was aligned with the weightings observed on the customer financing activity.

As a result of these weighting changes, the statistical forward-looking provision for Dealer networks stood at €1.6 million at end-December 2023, compared with €1.4 million at December 2022.

The France statistical forward-looking provision for Dealer networks amounted to 0.03 million compared with 1.0 million in December 2022.

## Forward-looking statistical sensitivity versus December 2022:

Applying a 100% weighting to the Stability scenario would reduce the statistical impairment by  ${\leqslant}101.3$  million.

Applying a 100% weighting to the Baseline scenario would reduce the statistical impairment by  $\ensuremath{\notin} 9.8$  million.

Applying a 100% weighting to the Adverse scenario would increase this impairment by €224.8 million.

01.

02.

03.



## Total forward-looking: Customer and Dealer financing activity:

Statistical approach: €101.8 million at the end of December 2023, compared with €101.0 million at the end of December 2022.

Industry approach: €29.4 million at the end of December 2023, compared with €46.9 million at the end of December 2022.

The statistical and industry provisions stood at €131.2 million compared with €147.9 million in December 2022.

			Customers		D	ealer network	Global
In millions of euros	Bucket 1	Bucket 2	Bucket 3	Bucket 1	Bucket 2	Bucket 3	12/2023
France	22	13	3				38
Spain	10	4	1	1			16
Germany	7	8	2				17
Italy	5	6					11
United Kingdom	5	4	1				10
South Korea	4	3					7
Colombia	2	5	1				8
Brazil	2	3	2				7
Morocco	4	2	1				7
Poland	1	1					2
Portugal	2						2
Austria	1						1
Other	2	1	1				4
GLOBAL	67	50	12	1			130

			Customers		D	ealer network	Global
In millions of euros	Bucket 1	Bucket 2	Bucket 3	Bucket 1	Bucket 2	Bucket 3	12/2022
France	29	17	1	1			48
Spain	11	6	2				19
Italy	8	9	1				18
Germany	7	6	1				14
United Kingdom	10	3					13
Morocco	6	2	1				9
Colombia	2	4					6
Brazil	1	2	2				5
Austria	3	1					4
Poland	2	1					3
Portugal	2	1					3
South Korea	1	1					2
Other	1	2	1				4
GLOBAL	83	55	9	1			148

## Provisions for appraisals (additional non-model adjustments)

Provisions based on expert opinion are recorded to reinforce the statistical depreciations made on performing and non-performing loans. In 2023, 5 categories of expert opinion provisions are established to cover a specific risk: credit risk related to customers identified as fragile, risk related to inflation, individual risk on corporate counterparties, risk of non-adequate statistical model on a type of counterparty or customer sub-portfolio, a risk of classification not adapted to the IFRS9 risk stage. At 31 December 2023, the total amount of provisions according to expert opinion was €23.8m.

#### **Vulnerable customers**

In 2022, the MFS group has put in place a system designed to preventively identify customers who may have financial difficulties in meeting their credit repayment obligations. This system makes it possible to assess the severity of the financial difficulty according to 3 grades. Of the two grades considered as the highest severity; a provision is booked: €10.9m at the end of December 2023.

#### Inflation risk

On the Retail portfolios, an adjustment linked to a deterioration in the solvency of customers whose cost of living is impacted by inflation has been generalized at the end of 2022. The methodology used to calibrate this adjustment consists of estimating what proportion of the portfolio in Bucket 1 would be likely to switch to Bucket 2 by stressing cost-of-living factors and covering this part of the portfolio in Bucket 1 on the basis of the Bucket 2 provisioning rate. At end-December 2023, the inflation expertise represented a provision of €27.3m, compared with €42.7m at end-2022. This provision has been revised downwards due to the structural fall in inflation and energy costs during 2023.

#### Individual risk on corporate counterparties

For corporate counterparties with a downgraded risk rating and exposure above a minimum threshold, an individual review is carried out. The purpose of this review is to assess the credit risk and to adjust any impairment on the exposure of the counterparty under individual review, by recording an allowance. At end-December 2023, total provisions for individual corporate counterparty risk amounted to €8.2m, compared with €14.6m at end-December 2022.

#### Risk of non-adequate statistical model

In certain circumstances and on an ad hoc basis, internal models based on a statistical approach incorrectly estimate expected losses. Consequently, to compensate this temporary weakness, provisions are recorded. In 2023, the main adjustment was made on the impairment of doubtful debts in the portfolio of the subsidiary Mobilize Financial Services Colombia. The amount of the expertise is a reduction of 30.4 million euros in Expected Credit Losses. At end-December 2023, the amount of provisions is a negative allowance of 19.7 million euros compared with an allowance of 19.6 million euros at end-December 2022.

#### Classification risk

In certain circumstances, the classification of corporate loans in stage 3 (non-performing loans) incorrectly reflects the level of expected losses. This issue arises mainly in the case of so-called technical defaults.

## 1.3.3.6 Loans and advances to customers and finance lease contracts

# Measurement (excluding impairment) and presentation of loans and advances to customers

Sales financing receivables from end customers and dealer financing receivables come under the category of "Loans and advances issued by the company." As such, they are initially recorded at fair value and carried at amortized cost calculated according to the effective interest rate method.

The effective interest rate (EIR) is the internal rate of return to maturity or, for adjustable-rate loans, to the nearest rate adjustment date. The discounted amount of amortization on any difference between the initial loan amount and the amount payable at maturity is calculated using the EIR.

In addition to the contractual component of the receivable, the amortized cost of sales financing receivables includes interest subsidies received from the car maker or dealer as part of promotional campaigns, handling fees paid by customers, and commissions paid for referral of business. These items, which are all factors in the return on the loan, are either deducted from or added to the amount receivable. They are recognized in the income statement as a pro-rated portion discounted at the effective interest rate for the receivables to which they apply.

Finance lease contracts, as identified by the rules described in section 1.3.3.7, "Operating leases," are in substance booked as sales financing receivables.

It should be noted that when commissions are attached to a loan or finance lease, the commissions are valued on an actuarial basis according to the contract's EIR. These commissions are spread over the life of the contract. Indeed, these fees are directly linked to the establishment of the contract and are therefore treated as incremental costs under IFRS 9.

When commissions are "stand-alone," they are not attached to a financing contract. These fees are recognized in accordance with IFRS 15. They are recognized in the income statement when the performance obligation is fulfilled, i.e. either at a specific point in time or on a percentage-of-completion basis (see Note 29).

Income from the resale of vehicles at the end of finance lease contracts is included under "Net income/(expense) of other activities."

As a result, gains and losses on the resale of vehicles coming off performing lease agreements, amounts charged to or recovered from allowances for risks on residual values and gains or losses resulting from damage to vehicles less any corresponding insurance settlements are recorded under "Other income related to banking operations" and "Other expenses related to banking operations."

## Significant deterioration in risk (definition of bucketing)

Each loan or receivable, at the reporting date, is classified in a risk category depending on whether or not it has suffered significant deterioration in credit risk since its initial recognition. This classification depends on the level of the provision for expected impairment to be recognized for each instrument:

- Bucket 1: no deterioration or insignificant deterioration in credit risk since origination;
- Bucket 2: significant deterioration in credit risk since origination or non-investment grade financial counterparty;
- Bucket 3: counterparty default classification

This segmentation of outstandings by risk level, required under IFRS 9, is integrated into the credit risk monitoring and management processes of the Group's entities and implemented in the operating systems.

The origination date is defined at the level of each loan or receivable and not at the level of the counterparty (e.g. date of entry into relationship).

The origination date is defined as follows:

 for irrevocable financing commitments, the origination date is the date of signature of the commitment or, for Dealer network financing commitments, the date of the last review of the limits;







- for outstandings on conventional loans, finance or operating leases, the date of origination is the date of the transition to management, i.e. the date on which the treatment of the financing commitment changes, and the receivable is recorded on the balance sheet.
- for Dealer network "single account" loan outstandings, the origination date will correspond to the date of the last transfer to the debit balance;
- for securities, the origination date corresponds to the purchase date.

#### Credit risk identification and analysis

The Mobilize Financial Services group currently uses a number of different internal rating systems:

- A Group-wide rating for borrowers in the "Dealer" segment, which is used during the various phases of the relationship with the borrower (initial approval, risk monitoring, provisioning);
- A Group-wide rating for bank counterparties, which is established on the basis of external ratings and each counterparty's level of capital;
- For the "Customer" borrowers, different acceptance scoring systems are used; these vary by affiliate and by type of financing.

As a result, the significant deterioration in credit risk is assessed at the transaction level, i.e. at the level of the financing contract (Retail and Corporate customers financing activity) or the financing line (Dealer financing activity). For portfolios with an IRB-A rating, which are the largest majority in the Group, a downgrade from Bucket 1 to Bucket 2 is made depending on the downgrading of the transaction's rating by in relation to origination.

Example: if the rating of a transaction is downgraded by x notches on the reporting date vs. the origination date, we downgrade the transaction from Bucket 1 to Bucket 2.

The number of notches "x" is determined depending on the portfolio in question.

The credit rating is not projected over the life of the transaction, nor over 12 months.

Restructured (forborne) contracts are either downgraded to Bucket 2 (performing, "viable forbearance measure") or Bucket 3 (non-performing, "distressed forbearance measure").

For portfolios using the standard method (not rated), Bucket 1 is downgraded to Bucket 2 according to different decision trees between the Retail and Dealer activities, taking into account, among other things, the presence of arrears and restructuring (forborne) contracts.

The portfolios are divided into four segments on which behavioral scores are developed: Retail, Business Customers, Large Corporations (France only), Dealer.

The score variables are specific to each country and each segment:

 Qualitative criteria: legal form of the company, age of the company, type of new vehicle/used vehicle, percentage of cash contribution, marital status, type of residence, occupation, etc.;  Quantitative criteria: duration of outstanding arrears, period elapsed since the last deferred payment, exposure, initial financing period, usual balance sheet ratios.

#### Forborne exposures

The Mobilize Financial Services group uses the definition given by the European Banking Authority (EBA) in its ITS (Implementing Technical Standards) 2013/03 rev1 of 24/07/2014 to identify its forborne exposures (restructured loans).

Forbearance (loan restructuring) consists of concessions towards a debtor facing or about to face difficulties in meeting its financial commitments.

It thus refers to cases where there is:

- a modification of the terms and conditions of a contract in order to give the customer in financial difficulties the chance to meet their commitments (such as a change to the number of repayments, extension of term, change to instalment amount, change to customer interest rate);
- a total or partial refinancing of a troubled debt contract (instead of terminating it) which would not have been granted had the customer not been in financial difficulties.

The classification of contracts as forborne exposures is separate from provisioning (for example, a contract that is forborne and returns to being considered as performing will not be provisioned and yet will be classified as a forborne exposure throughout the probation period).

Receivables whose characteristics have been commercially renegotiated with counterparties not in financial difficulties are not identified as forborne exposures.

The definition of forborne exposure is applied at the level of the individual contract ("facility") that is forborne, and not at the level of the third party (no contagion principle).

Financial difficulties however, are assessed at the debtor level.

The forbearance classification of a contract is discontinued when all of the following conditions are met:

- The contract is considered as performing and analysis of the financial condition of the debtor shows that they have recovered their creditworthiness and debt service ability;
- A minimum 2-year probation period has passed from the date the forborne exposure returned to being considered as performing;
- Regular and significant payments have been made by the debtor during at least half of the probation period;
- None of the exposures to the debtor is more than 30 days past-due at the end of the probation period.

If a contract currently considered as performing but previously classified as forborne again benefits from forbearance measures (such as an extension of term) or if any of the exposures to the debtor is more than 30 days past-due, it must be re-classified as a forborne exposure.

#### Impairment for credit risk

Under IFRS 9, it is no longer necessary for an operative event to occur to recognize depreciation as was the case under IAS 39 ("Incurred loss"). So any financial instruments coming within the scope of the standard are allocated depreciation for expected losses from the outset (except for ones originating or acquired if there is an event of default):

- originally, the instrument is allocated a loss in value representing the expected loss at 12 months (Bucket 1);
- in the case of significant deterioration in credit risk from the outset, the instrument is then allocated a loss in value representing expected credit losses for the full term.

#### **Definition of Expected Credit Loss**

IFRS 9 defines the ECL as the expectation of updated credit loss (in principal and interest). The expectation will form the amount of the provision allocated to a facility or portfolio.

To calculate the ECL, the standard requires the use of relevant (verified) and reasonably available internal and external information in order to make estimates of expected/ forward-looking loses, including past events, current conditions and forecasts of future events and economic conditions.

#### Generic ECL formula:

On the basis of the above components, the ECL calculation formula used by the Mobilize Financial Services group can be given in generic form as follows:

$$ECL_{Maturit\acute{e}} = \sum_{i=1 \, mois}^{M \, mois} \qquad EAD_i *PD_i^9 *ELBE_0^9 * \frac{1}{(1+t)^{i/12}}$$

#### With:

- M = maturity
- EAD; = expected exposure at the time of the start of default for the year in question (taking into account any early
- **PD**<sup>9</sup><sub>i</sub> = probability of default during the year in question
- ELBE<sup>9</sup><sub>0</sub> = best estimate of the loss in the event of default on the facility
- t = discount rate

Each of the parameters is individually calibrated.

Credit losses anticipated for the next 12 months are a portion of the credit losses expected over the full term, and represent cash-flow shortfalls for the full term that would occur in the event of a default in the 12 months following the date of the financial year-end (or a shorter period if the expected term of the financial instrument is less than 12 months), weighted by the probability of a default. Consequently, the 12-month ECL is deduced from the above formula restricted to measuring parameters over the next 12 months.

So it would appear that, for contracts with a maturity of under 12 months, the provision is the same whether the transaction of classified as Bucket 1 or Bucket 2. For the Mobilize Financial Services group, it has in particular an impact on the Dealer scope as it mainly concerns short term finance.

#### Probability of default - PD:

The Mobilize Financial Services group capitalizes on the Basel provisions to calculate its IFRS 9 parameters.

#### Best estimate of loss in the event of default - ELBE IFRS 9:

IFRS 9 does not include any specific mention of the period for monitoring and collecting historic data used for calculating LGD parameters. Consequently, it is possible, for the countries concerned, to use estimates of the LGD as determined in the prudential environment in the IRB approach as starting point (adjustments are made if necessary).

#### **Update:**

The standard states that expected losses must be updated on the date of the report at the actual interest rate (AIR) for the asset (or an approximate estimate of the rate determined at initial recognition).

Because of the option allowed by the standard and bearing in mind the generic structure of the Mobilize Financial Services group's agreements, the AIR can be approximated as the rate for the agreement.

#### Forward-looking perspective:

IFRS 9 introduces into the credit risk-related expected loss (ECL) calculation the notion of forward looking. Through this notion, new requirements in terms of monitoring and measuring credit risk are introduced with the use of forward-looking data, in particular of macroeconomic type.

The incorporation of forward-looking data is not intended to determine a prudential margin on the amount of provisions. It mainly concerns taking account of the fact that past observations do not necessarily reflect future expectations and consequently adjustments are necessary to the amount of the provision determined on the basis of parameters calibrated exclusively on a historic basis. Such adjustments of the amount of the provision can be made either upwards or downwards and must be duly documented.

The Mobilize Financial Services group method is based on a multi-scenario (three scenarios) approach. PDs and LGDs are determined for each scenario in order to calculate the expected losses for each of them.

Macroeconomic indicators (such as GDP and long-term rates) and sector-based data are used to attach a probability of occurrence to each scenario and thus get the final forward-looking amount. Macroeconomic projections are used for all contracts in the portfolio, regardless of the product (lending, finance lease, operating lease).

In the Group, the forward-looking provision covers two components:

- The statistical provision, which takes into account macro-economic scenarios and is applied to all Customer and Dealer Network outstandings;
- The sectoral provision for Corporate Customers, whose purpose is to cover sectors identified as vulnerable (particularly the macroeconomic changes observed accelerating inflation).









## Definition of default used at Mobilize Financial Services group

Criteria for defaulting in the retail sector:

- Quantitative criterion: the absolute threshold and the relative threshold have been exceeded for more than 90 consecutive days; or
- Qualitative criterion: Unlikeliness To Pay (UTP): signs of a probable lack of payment. Namely:
  - there is one or more arrears for at least three months (in accordance with the new definition of default rules for counting arrears):
  - or the deterioration in the counterparty's financial circumstances translates into a risk of non-collection. In particular in the event of over-indebtedness/insolvency procedures, receivership, bankruptcy, compulsory liquidation, personal bankruptcy or liquidation of assets, or in the event of summons to appear before an international court;
  - or there are litigation proceedings between the establishment and its counterparty.

The quantitative criteria for default are:

- a) absolute materiality threshold (SA)
- The value of the absolute threshold was set by the regulator at €500 for non-retail arrears.

The value of the absolute threshold is to be compared with all non-technical arrears of the customer (single obligor) on the day of the calculation.

The threshold is considered to be reached if  $\Sigma$  (the customer's non-technical arrears on day D) > SA.

This calculation of all non-technical customer arrears must be performed on a daily basis.

Threshold value in non-euro currencies:

For countries outside the Euro zone, the absolute threshold must correspond to the equivalent of €100 and €500 in national currency.

The exchange rates applied in the Mobilize Financial Services group are always those used by Renault.

b) The value of the relative threshold was set by the ECB at 1%.

The value of the relative threshold of 1% is to be compared with the ratio sum of all of the customer's arrears on day D/Total value of the customer's balance sheet outstandings (including arrears) on day D.

This calculation must be carried out on a daily basis for arrears as well as for balance sheet outstandings.

The threshold is considered to be met if:

 $(\sum (Arrears day D)/\sum (Balance sheet outstandings day D)) > SR$ 

The customer's balance sheet outstandings will be calculated as follows:

#### OUTSTANDINGS =

Customer Customer

- + Outstanding amounts due
- Credit balances
- Balance of security deposit
- + ICNE
- + Balance due recognized at invoicing (principal)
- + Balance due recognized at invoicing (collection costs)

- + Balance due recognized at invoicing (IR)
- + Balance not due (principal)

The definition of default for dealers is based on the presence of at least one of the following default criteria, common to the entire RCI scope:

#### Default:

- (1) Counting of late days
- (2) Inability to pay:
  - one abstention
  - legal and litigation proceedings
  - Inventory audit anomalies
  - fraud
  - other indications of improbability of payment (see details below)
  - contagion
  - end of financial contract
- (3) Judicial liquidation
- (4) Forfeiture of term

For the Customers and Dealer sectors, defaulted receivables are excluded:

- disputed receivables: receivables where the customer refuses to make payment further to a dispute over interpretation of the clauses in the contract (if the customer's financial situation does not seem to be compromised);
- customers with negotiable payment terms if, and only if, there is no doubt that the debt will be collected;
- receivables that are affected by a country risk only: a receivable should not be considered as doubtful just because a country risk exists.

Overnight loan transactions with the Central Bank are included in "Cash and balances at central banks".

#### Rules for writing off loans

The rules on write-offs are detailed in IFRS 9 § 5.4.4: the gross book value of a financial asset is reduced when there is no reasonable expectation of the outstanding amount being repaid. Mobilize Financial Services group subsidiaries must remove from the financial statements the amount due from the counterparty on an account in loss and resume the associated depreciation when the unrecoverable nature of receivables is confirmed and so at the latest when its rights as creditor are extinguished.

In particular, receivables become irrecoverable and thus removed from the accounts if they:

- have been abandoned through negotiation with the customer in particular as part of an insolvency plan;
- are time-barred;
- have been the subject of an unfavorable court ruling (negative result of legal proceedings or litigation);
- concern a customer that has disappeared.

#### Transfer of bucket (complementary information)

In addition to the information already provided in the "Identification and analysis of credit risk" section, the conditions under which transactions previously classified in Bucket 2 are returned to Bucket 1 are as follows:

 retail and wholesale portfolios rated in IRB-A are returned to Bucket 1 when the rating of the transaction has improved;

- non-rated Retail portfolios under the standardized approach are returned to Bucket 1 twelve months after the date of settlement of the last unpaid rent;
- Wholesale portfolios under the standardized approach are returned to Bucket 1 when the risk status of the third party improves.

In addition, instruments classified in Bucket 3 are returned to Bucket 2 when the customer has repaid all of its outstandings and no longer meets the default criterion.

For the Retail activity, transactions can return from Bucket 3 to Bucket 2 when the customer settles its arrears.

For the Wholesale activity, any financing lines originated when the customer was in default (POCI) remain in Bucket 3. If there is a return to a healthy status, new exposures come into line with this status.

#### Impairment of residual values

The Mobilize Financial Services group regularly monitors the resale value of used vehicles across the board so as to optimize the pricing of its financing products.

In most cases, tables of quoted prices showing typical residual values based on vehicle age and mileage are used to determine the residual value of vehicles at the end of the contract term.

However, for contracts under which the trade-in value of the vehicle at the end of the contract term is not guaranteed by a third party outside the group, an impairment allowance is determined by comparing:

- a) the economic value of the contract, meaning the sum of future cash flows under the contract plus the re-estimated residual value at market conditions on the measurement date, all discounted at the contract interest rate;
- b) the carrying value on the balance sheet at the time of the

The projected resale value is estimated by considering known recent trends on the used vehicle market, which may be influenced by external factors such as economic conditions and taxation, and internal factors such as changes in the model range or a decrease in the car maker's prices.

The impairment charge is not offset by any profit on resale.

## 1.3.3.7 Operating leases (IFRS 16) as lessor

In accordance with IFRS 16, Mobilize Financial Services group makes a distinction between finance leases and operating leases as lessor.

The general principle that leads Mobilize Financial Services to classify its leases as "operating leases" is always that of "non-transfer" of the risks and rewards inherent in ownership. Thus, leases under which the leased vehicle will be bought back by a Mobilize Financial Services group entity at the end of the lease are classified as operating leases since most of the risks and rewards are not transferred to a third party outside the group. The classification as operating leases of lease contracts that contain a buy-back commitment from Mobilize Financial Services group also takes into account the estimated term of such leases. This lease term is far shorter than the economic life of the vehicles, which is put by the Renault Group at an estimated seven or eight years, depending on the type of vehicle. Consequently, all leases with this buy-back clause are treated as operating leases.

The classification of battery leases for electric vehicles as operating leases is justified by the fact that Mobilize Financial Services group retains the risks and rewards incidental to ownership throughout the automobile life of the batteries, which is put at between eight and ten years, and so is much longer than the lease agreements.

Operating leases are recognized as non-current assets leased out and are carried on the balance sheet at the gross value of the assets less depreciation, plus lease payments receivable and transaction costs still to be staggered. Lease payments and impairment are recognized separately in the income statement in "Net income (expense) of other activities". Depreciation does not take into account residual values and is taken into the income statement on a straight-line basis, as are transaction costs. Classification as an operating lease does not affect the assessments of counterparty risk and residual value risk

Income from the resale of vehicles at the end of operating lease contracts is included in "Net income (or expense) of other activities"

## 1.3.3.8 Operating leases (IFRS 16), lessee side

Pursuant to IFRS 16, all leases are recognized in the balance sheet through the recognition of an asset representing the right of use of the leased asset, in exchange for a lease liability, corresponding to the present value of the leased assets rents to be paid over the reasonably certain term of the lease. The lease term is the non-cancellable period during which the lessee has the right to use the asset leased, to which are added the renewal options that the group is reasonably certain to exercise.

The right of use generates depreciation expenses while the existence of a debt generates financial expenses.

The group has also opted for the exemption of low-value, short-term contracts. Indeed, the Mobilize Financial Services group applies IFRS 16 only to its leases deemed material. These contracts are mainly represented by material real estate leases in certain subsidiaries and vehicle leases held solely by its subsidiary Bipi.

In fact, in the course of 2021, the group acquired Bipi, a platform offering car subscription packages; "Car subscription". Bipi, through partnerships with long-term rental companies, chooses vehicles to put in its own window. This entity leases vehicles from these lessors for a minimum period of 24 months and a maximum of 36 months (Bipi therefore pays a monthly rent to the lessors, including services) without any residual value commitment and returns the vehicles to the lessors at the end of the contractual term.

Subsequently, Bipi sub-leases these vehicles (through its platform) to end customers with a mark-up that depends on the duration of the contract and therefore on the flexibility left to the customers (i.e. 3 month up to a maximum of 36 months) and takes care of the letting arrangements.

In view of this significant new activity, the Mobilize Financial Services group has activated its movable property contracts under IFRS 16.

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# 1.3.3.9 Transactions between Mobilize Financial Services and Renault Group and the Nissan and Mitsubishi brands

Transactions between related parties are conducted following terms equivalent to those prevailing in the case of transactions subject to conditions of normal competition if these terms can be substantiated.

The Mobilize Financial Services group helps to win customers and build loyalty to Renault Group brands, and Nissan and Mitsubishi brands, by offering financing and providing services as an integral part of their sales policy.

The main indicators and cash flows between the two entities are as follows:

#### Sales support

At 31 December 2023, the Mobilize Financial Services group had provided €21,187 million in new financing (including cards) compared with €18,232 million at 31 December 2022.

#### Relations with the dealer network

The Mobilize Financial Services group acts as a financial partner to maintain and ensure the sound financial health of the Groupe Renault, and Nissan and Mitsubishi brands distribution networks.

At 31 December 2023, dealer financing net of impairment allowances amounted to €11,641 million, compared with €10,429 million at 31 December 2022.

At 31 December 2023, €276 million was finance directly granted to subsidiaries or branches of Renault Group compared with €489 million at 31 December 2022.

At 31 December 2023, the dealer network had received, as business introducers, remuneration of €804 million compared with €764 million at 31 December 2022.

#### Relations with the car makers

The Mobilize Financial Services group pays the car maker for vehicles delivered to dealers for which it provides financing. Conversely, at the end of the contract, the Renault Group pays the Mobilize Financial Services group for vehicles taken back under financial guarantees made by the car maker. These transactions generate substantial cash flows between the two groups.

Under their trade policies and as part of promotional campaigns, the manufacturers help to subsidize financings granted to customers by the Mobilize Financial Services group. At 31 December 2023, this contribution amounted to €747 million against €357 million at 31 December 2022.

## 1.3.3.10 Recognition and measurement of the securities portfolio

RCI Banque S.A.'s portfolio of securities is classified according to the financial asset categories specified in IFRS 9.

## Securities measured at fair value through P&L (FV P&L)

UCITSs and FCPs (units in funds) are deemed non SPPI and so will be valued at fair value by result.

Shares in companies neither controlled nor under significant influence also come into this category and are valued by result.

The fair value of financial assets is determined as a priority by reference to the market price, or, which failing, on the basis of valuation methods not based on market data.

## Securities measured at fair value through OCI (FV OCI)

This category includes securities that are managed under a collect-and-sell business model and pass the SPPI tests at Mobilize Financial Services group. It concerns debt instruments.

These securities are measured at fair value (including accrued interest). Changes in value (excluding accrued interest) are recognized in the revaluation reserve directly in equity. Depreciation on this type of share follows the models recommended by IFRS 9 according to the ECLs.

#### 1.3.3.11 Fixed assets (IAS 16/IAS 36)

Non-current assets are recognized and depreciated using the component approach. The components of an asset item, especially a complex asset, are treated as separate assets if their characteristics or useful lives are different, or if they generate economic benefits at different rates.

Property, plant and equipment is measured at historical acquisition cost less accumulated depreciation and impairment losses, if any.

Non-current assets other than land are generally depreciated on a straight-line basis over the following estimated useful lives:

Buildings	15 to 30 years
Other tangible non-current assets	4 to 8 years

Intangible assets are mainly software, amortized on a straight-line basis over three years.

#### 1.3.3.12 Income taxes (IAS 12)

The restatements of the annual financial statements of companies included in the scope of consolidation, made to bring them into line with IAS standards for financial reporting purposes, and the tax deferrals allowed in the statutory statements filed for tax purposes, give rise to timing differences in the recognition of income for tax and financial reporting purposes. A timing difference is also recognized whenever the book value of an asset or liability differs from its value for tax purposes.

These differences give rise to the recognition of deferred taxes in the consolidated financial statements. Under the liability method used by Mobilize Financial Services group, deferred tax expense is calculated by applying the last tax rate in effect at the closing date and applicable to the period in which the timing differences will be reversed. Within a given taxable entity (company, establishment, or tax consolidation group), deferred tax assets and liabilities are presented on a net basis whenever the entity is entitled to offset its tax receivables against its tax payables. Deferred tax assets are written down whenever their utilization is unlikely.

For fully consolidated companies, a deferred tax liability is recognized for taxes payable on advance dividend distributions by the group.

# 1.3.3.13 Pension and other post-employment benefits (IAS 19)

The plans give rise to the recognition of provisions and concern: France, Switzerland, the United Kingdom, South Korea, Italy and Austria.

#### Overview of plans

The Mobilize Financial Services group uses different types of pension and post-employment benefit plans:

#### **Defined benefit plans:**

Charges are booked to provisions for these plans to cover:

- indemnities payable upon retirement (France);
- supplementary pensions: the main countries using this type of plan are the United Kingdom and Switzerland;
- mandated savings plans: this type of plan is used in Italy.

Defined-benefit plans are in some cases covered by funds. Such funds are subject to periodic actuarial valuation by independent actuaries. The value of such funds, if any, is deducted from the corresponding liability.

The Mobilize Financial Services group affiliates that use external pension funds are RCI Financial Services Ltd and RCI Finance SA.

#### **Defined contribution plans:**

In accordance with the laws and practices of each country, the group makes salary-based contributions to national or private institutions responsible for pension plans and provident schemes.

Such plans and schemes release the group from any later obligations, as the national or private institution is responsible for paying employees the amounts owed to them. Payments by the group are booked as expenses for the period to which they refer.

#### Valuation of liabilities for defined benefit plans

With respect to defined-benefit plans, the costs of post-employment benefits are estimated using the projected unit credit method. Under this method, benefit rights are allocated to periods of service according to the plan's vesting formula, taking into account a linearizing effect when rights are not vested uniformly over subsequent periods of service.

The amounts of future benefits payable to employees are measured on the basis of assumptions about salary increases, retirement age and mortality, and then discounted to their present value at a rate based on interest rates on the long-term bonds of top-grade issuers and on the estimated average term of the plan measured.

Actuarial gains or losses resulting from revision of the assumptions used in the calculation and experience-related adjustments are recognized as items of other comprehensive income.

The net expense of the period, corresponding to the sum of the cost of services rendered plus any past service costs, and to the cost of accretion of provisions less the return on plan assets is recognized in the income statement under personnel expenses.

Details by country are given in the notes to the balance sheet.

## 1.3.3.14 Translation of financial statements of foreign companies

The presentation currency used by the group is the euro.

As a general rule, the functional currency used by foreign companies is their local currency. In cases where the majority of transactions are conducted in a currency other than the local currency, that currency is used.

The financial statements of the group's foreign companies are drawn up in their functional currency, and then translated into the group's presentation currency as follows:

- balance sheet items other than equity, which are held at the historic exchange rate, are translated at closing exchange rates;
- income statement items are translated at the average rate for the period, said rate being used as an approximation applied to underlying transactions, except in the event of significant fluctuations;
- translation adjustments are included as a separate component of consolidated equity and do not affect income.

Goodwill and measurement differences realized when combining with a foreign company are treated as assets and liabilities of the acquired entity.

When a foreign company is disposed of, the translation differences in its assets and liabilities, previously recognized in equity, are recognized in the income statement.

To determine whether a country is in hyperinflation, the group refers to the list published by the AICPA (American Institute of Certified Public Accountants) International Task Force. Argentina and Turkey, where Mobilize Financial Services group has significant business, are on the list. The IFRS, IAS 29 "Financial information in hyperinflationist economies", requires revaluation of financial assets for the financial year in which hyperinflation appears. This requires restatements in individual accounts for the companies concerned so that uniform information is published. These individual restated financial statements are then incorporated into the group's consolidated accounts. As the currency is suffering from hyperinflation, the conversion rate is devaluing; restatements made in local accounts partially neutralize, in the consolidated accounts, the impacts of such devaluation. For Argentine companies, a revaluation has been made in the profit and loss account in accordance with the IPC indicator. The counterparty for revaluation restatement due to hyperinflation is given in the result as inflation exposure. The effect of the Turkish entity on the contribution to the financial statements of the Mobilize Financial Services group is presented in the share in net income of associates and joint ventures.

## 1.3.3.15 Translation of foreign currency transactions

Transactions made by an entity in a currency other than its functional currency are translated and booked in the functional currency at the rate in effect on the date such transactions are made.

On the statement closing date, cash assets and liabilities in currencies other than the entity's functional currency are translated at the exchange rate in effect on that date. Gains or losses from such foreign currency translation are recorded in the income statement.







#### 1.3.3.16 Financial liabilities

The Mobilize Financial Services group recognizes financial liabilities consisting of bonds and similar obligations, negotiable debt securities, securities issued as part of securitization transactions, amounts owed to credit institutions and savings deposits from customers.

Any issuance costs and premiums on financial liabilities are amortized on an actuarial basis over the term of the issue according to the effective interest rate method.

When first recognized, financial liabilities are measured at fair value net of transaction costs directly attributable to their issuance.

At each closing, financial liabilities are measured at amortized cost using the effective interest rate method, except when specific hedge accounting procedures are applicable. The financial expenses calculated in this way include issuance costs and issue or redemption premiums.

Financial liabilities covered by a fair value hedge are accounted for as described in: Derivatives and hedge accounting.

The group's medium-term and long-term issuance programs do not feature any clauses that might lead to acceleration of maturity of the debt.

## 1.3.3.17 Structured products and embedded derivatives

The group engages in a small number of structured transactions. These issues are hedged by derivatives so as to neutralize the embedded derivative and thereby obtain a synthetic adjustable-rate liability.

The only embedded derivatives identified within the Mobilize Financial Services group correspond to indexing clauses contained in structured bond issues. When embedded derivatives are not closely related to the host contract, they are measured and recognized separately at fair value. Changes in fair value are then recognized in the income statement. The structured issue with the embedded derivative extracted, i.e. the host contract, is measured and recognized at amortized

Structured issues are associated with swaps of assets, whose characteristics are strictly identical to those of the embedded derivative, thereby providing an effective economic hedge. However, embedded derivatives that are separated from the host contract and swaps associated with structured issues are accounted for as if held for trading purposes.

## 1.3.3.18 Derivatives and hedge accounting

#### Risks

The Mobilize Financial Services group's management of financial risks (interest-rate risk, currency risk, counterparty risk and liquidity risk) is described in the "Financial risks" appendix of this document.

The Mobilize Financial Services group enters derivative contracts as part of its currency and interest-rate risk management policy. Whether or not these financial instruments are then accounted for as hedging instruments depends on their eligibility for hedge accounting.

The financial instruments used by the Mobilize Financial Services group can be classified as fair value hedges or cash flow hedges. A fair value hedge protects against changes in the fair value of the assets and liabilities hedged. A cash flow hedge protects against changes in the value of cash flows associated with existing or future assets or liabilities. The Mobilize Financial Services group applies the IFRS 9 provisions to designate and monitor its hedging relationships.

#### Measurement

Derivatives are measured at fair value when first recognized. Subsequently, fair value is re-estimated at each closing date.

In accordance with IFRS 13 "Fair Value Measurement", fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. At initial recognition in the accounts, the fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability (exit price).

- The fair value of forward currency agreements and currency swaps is determined by discounting cash flows at market interest rates and exchange rates at the closing date. It also incorporates the measurement of interest rate and currency swap "base" effects.
- The fair value of interest-rate derivatives represents what the group would receive (or would pay) to unwind the running contracts at the closing date, taking into account unrealized gains or losses as determined by current interest rates at the closing date.

#### Credit adjustment

An adjustment is booked on the valuation of OTC derivative portfolios, excluding those cleared by a CCP, for counterparty credit risk (or CVA, Credit Valuation Adjustment) and own credit risk (or DVA, Debt Valuation Adjustment).

Exposure (EAD – Exposure at Default) is approximated by the mark-to-market (MTM) plus or minus an add-on, representing potential future risk and taking into account netting agreements with each counterparty. This potential future risk is estimated using the standard method recommended by French banking regulations (Regulation (EU) No 575/2013 of the European Parliament and of the Council of 26 June 2013, Article 274 on capital adequacy requirements applicable to credit institutions and investment companies).

Loss Given Default (LGD) is estimated by default at 60%.

Probability of default (PD) is the probability of default associated with each counterparty's CDS (Credit Default Swaps). In certain countries, if this information is unavailable, the approximated probability of default is that of the counterparty's country.

#### Fair value hedge

The Mobilize Financial Services group has elected to apply fair value hedge accounting for hedging interest-rate risk on fixed rate liabilities using a receive fixed/pay variable swap or cross currency swap.

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Fair value hedge accounting is applied on the basis of documentation of the hedging relation at the date of implementation and of the results of fair value hedge effectiveness tests, which are performed at each balance sheet date.

Changes in the value of fair value hedging derivatives are recognized in the income statement.

For financial liabilities covered by a fair value hedge, only the hedged component is measured and recognized at fair value. Changes in the value of the hedged component are recognized in the income statement. The unhedged component of these financial liabilities is measured and recognized at amortized cost.

If the hedging relationship is terminated before the end of its term, the hedging derivative is classified as an asset or liability measured at fair value through profit or loss, and the hedged item is recognized at amortized cost in an amount equal to its last fair value measurement.

#### Cash flow hedge

The Mobilize Financial Services group has elected to apply cash flow hedge accounting in the following cases:

- hedging interest-rate risk on variable rate liabilities using a receive variable/pay fixed swap, enabling them to be backed by fixed rate assets;
- hedging interest-rate risk on fixed rate liabilities and pay variable/pay fixed swap by using a pay-fixed/ receive-variable swap;
- hedging future or probable cash flows in foreign currency.

Cash flow hedge effectiveness tests are performed at each balance sheet date to ensure that the relevant transactions are eligible for hedge accounting. The group calculates a hedging ratio to ensure that the nominal amount of the hedges does not exceed the nominal amount hedged. For the second type of hedging, the test performed entails ascertaining that interest-rate exposure on the cash flows from reinvestment of non-derivative financial assets is indeed reduced by the cash flows from the derivatives used for hedging.

Changes in the value of the effective part of cash flow hedging derivatives are recognized in equity, in a special revaluation reserve account.

#### Derivatives at fair value through profit or loss

This line item includes transactions not eligible for hedge accounting and currency hedging transactions to which the Mobilize Financial Services group has preferred not to apply hedge accounting.

Changes in the value of these derivatives are recognized in the income statement.

#### 1.3.3.19 Operating segments (IFRS 8)

Segment reporting is presented in the annual financial statements in accordance with IFRS 8 "Operating Segments".

The Mobilize Financial Services group is tasked with offering a comprehensive range of financing products and services to its two core markets: end Customers (Retail and Corporate) and the Renault Group brands and Nissan and Mitsubishi brands Dealer network. These two segments have different expectations, needs and demands, and so each require a

In accordance with IFRS 8, segmentation by market has therefore been adopted as the operating segmentation method. This is in line with the strategic focus developed by the company. The information presented is based on internal reports sent to the group Executive Committee, identified as the "chief operating decision maker" under IFRS 8.

specific approach in terms of marketing, management

processes, IT resources, sales methods and communication. The

group's organization has been fine-tuned to perfectly match

these two customer bases, to strengthen its steering and

support role.

A breakdown by market is thus provided for the main income statement as well as for average performing loan outstandings in the corresponding periods.

Since 1 January 2009, as decided by the Executive Committee, the formerly separate Retail and Corporate segments have been consolidated into the single "Customer" segment. The breakdown of operating segments as required by IFRS 8 has followed the same segmentation.

The Dealer network covers financing granted to the Renault Group and Nissan and Mitsubishi brand dealer networks. The Customer segment covers all financing and related services for all customers other than Dealers. Results are presented separately for each of these two market segments. Refinancing and holding activities are grouped together under "Other activities"

Renault, Nissan, Dacia, Samsung and Datsun sales financing activities have been combined.

Business	Customers	Dealer network
Lending	√	1
Finance Lease	J	NA
Operating Lease	J	NA
Services	J	NA

#### 1.3.3.20 Insurance

Since 1 January 2023, the accounting policies and measurement rules specific to assets and liabilities generated by insurance contracts issued by consolidated insurance companies have been established in accordance with IRRBB1.

Other assets held and liabilities issued by insurance companies follow the rules common to all of the group's assets and liabilities and are presented in the same balance sheet and consolidated income statement items.

#### Assets dedicated to insurance:

The primary objective of the group's investment strategy is to protect and preserve its assets, with all investment decisions to be made in accordance with the "prudent person" principle, while seeking an adequate return to ensure that investments are made in the best interests of policyholders.

In this respect, the insurance business investment portfolio can be considered conservatively managed as it is largely composed of corporate, sovereign and supranational bonds, term loans as well as demand deposits. The group continued to diversify its holdings in investment-grade corporate bonds, favoring issuers with an ESG rating meeting the Carbon Disclosure Project (CDP) criteria (see Note 4 Financial assets).

It should be noted that bonds and term loans are held to maturity in accordance with the group's business model policy of "inflows".

#### Technical liabilities on insurance contracts:

Please see section 1.3.3.2 regarding IFRS 17.

#### Income statement:

The income and expenses recognized for the insurance contracts issued by the group appear in the income statement in "Net income of other activities" and "Net expense of other activities"

#### Risk management:

The group's insurance risk appetite related to the insurance business is "Moderate". Although insurance is not the core business of Mobilize Financial Services, it does make a significant contribution to the group's net income.

The group adopts a "prudent approach" to its management of the risks to which it could be exposed through its insurance activities. The main risks associated with this activity are as follows:

#### **Underwriting risks (technical risks)**

Technical risks include potential losses related to:

- poor product design and definition of guarantees,
- inadeauate pricina.
- non-compliance with underwriting rules
- an unfavorable policyholder risk profile (age structure, etc.),
- a drift in the underlying claims frequency,
- an increase in contract cancellations and surrenders,
- inadequate reinsurance coverage.

The risks underwritten (death, disability/incapacity, unemployment, total loss of the financed vehicle) exhibit low volatility and are insured for short periods aligning with the financing terms. In addition, portfolio diversification by geographic area reduces risk. The risk profile is therefore moderate. Moreover, insurance products and their distribution are subject to periodic reviews in accordance with regulatory oversight and product governance requirements. Technical indicators are in place to monitor the structure of the insured portfolio, claims frequency and surrender rates, thereby identifying any potential deviations.

#### Liquidity risk

Insurance company don't have financial debt. The company's main financial liabilities are short-term debt. Most exposure to liquidity risk comes from the need to settle future obligations relating to insurance technical provisions (these commitments to clients are more than one year) and other liabilities such as

income tax and other amounts due. To fulfill these obligations, the group has established stringent criteria for analyzing its liquidity, relying on an asset-liability analysis in a run-off scenario of the insurance portfolios. This analysis is updated every quarter. In addition, the Group only invests in highly liquid assets, reinforcing its security profile.

It has no exposure to illiquid assets such as equities, real estate, equity investments, unlisted assets, etc.

#### Counterparty risk

As stated above, the insurance company only invests in assets (bank deposits, sovereign bonds, supra or agencies or corporate bonds) of quality investment grade with low credit risk.

#### Interest rate risk

With the implementation of IFRS 17, the insurance companies' entire balance sheets are now subject to interest rate risk. Financial assets are assessed at "market value" (IFRS 9), while technical provisions for insurance liabilities are appraised at "fair value" (IFRS 17). Changes in the yield curve therefore lead to volatility in the financial statements. However, this volatility is contained and has a limited economic impact. Indeed, the financial assets are at fixed rates and held to maturity, the insurance commitments in the portfolio of outstanding contracts have a short average maturity of around 24 months and the investment policy is based on assets-liabilities. The insurance portfolios do not include contracts with policyholder bonuses.

In addition, the group does not rely on external refinancing for insurance activities.

All these risks are monitored in detail in insurance companies' ORSA (Own Risk & Solvency Assessment) reports. This involves measuring their potential impact on insurance company solvency, as part of stress-testing.

#### 1.3.3.21 Cash flow statement

The cash flow statement is presented on the basis of the indirect method model. The operating activities are representative of the Mobilize Financial Services group's income-generating activities. Tax flows are presented with operating activities in full.

Investing activities represent cash flows for the acquisition and disposal of interests in consolidated and non-consolidated companies, and non-current tangible and intangible assets.

Financing activities result from changes related to transactions bearing on the financial structure of equity and long-term borrowings.

Net cash includes cash, receivables and debts with central banks, as well as accounts (assets and liabilities) and sight loans with credit institutions.

#### 1.3.4 Adapting to the economic and financial environment

In a mixed economic environment, the Mobilize Financial Services group continues to implement a prudent financial policy and reinforces its liquidity management and control system.

#### Liquidity

The Mobilize Financial Services group pays great attention to diversifying its sources of access to liquidity. Since the start of the financial crisis, the company has largely diversified its sources of funding. In addition to its traditional bond investor base in euros, new investment areas have also been successfully worked.

By extending the maximum maturities of its issues in Euros to eight years, new investors looking for longer-term assets have been reached. In addition, the group has access to the bond markets in multiple currencies, whether to finance European assets or to support its development outside Europe.

Recourse to funding through securitization transactions in private and public format also helps to expand the investor

Lastly, the deposit collection activity, launched in February 2012, completes this diversification and strengthens the long-term structural liquidity ratio (NSFR).

Oversight of the Mobilize Financial Services group's liquidity risk takes into account EBA recommendations on the Internal Liquidity Adequacy Assessment Process (ILAAP) and is based on the following components:

- risk appetite: This component is determined by the Board of Directors' Risk Committee;
- refinancing: The funding plan is constructed with a view to diversifying access to liquidity by product, by currency and by maturity. Funding requirements are regularly reviewed and clarified so that the funding plan can be adjusted accordingly;
- liquidity reserve: The company's aim is to have available at all times a liquidity reserve consistent with its appetite for liquidity risk. The liquidity reserve consists of confirmed lines of credit, assets eligible as collateral in European Central Bank monetary policy transactions, High Quality Liquid Assets (HQLA), and financial assets. It is reviewed every month by the Finance Committee;
- transfer prices: Refinancing for the group's European entities is mainly delivered by the group Finance and Treasury division, which centralizes liquidity management and pools costs. Internal liquidity costs are reviewed at regular intervals by the Finance Committee and are used by sales subsidiaries to construct their pricing;
- stress scenarios: Every month, the Finance Committee is informed of the length of time for which the company would be able to maintain its business activity using its liquidity reserve in various stress scenarios. The stress scenarios used include assumptions about runs on deposits, loss of access to new funding, partial unavailability of certain components of the liquidity reserve, and forecasts of new gross lending. Assumptions about runs on deposits under stress are very conservative and are regularly back-tested;
- emergency plan: An established emergency plan identifies the steps to be taken in the event of stress on the liquidity position.

#### Credit business risk

The economic environment in 2023 in the main countries where Mobilize Financial Services Group operates was stable, except for Colombia, where high inflation severely affected households' ability to repay their debts. As a result, write-downs on loans to Colombian households have risen sharply for the banking sector. For Mobilize Financial Services Group, this situation explains the deterioration in 2023 in the ratio of non-performing loans (outstanding loans in default), which stood at 2.52% at the end of December 2023, compared with 2.44% at the end of December 2022.

The MFS Group's appetite for credit risk remains moderate and is aimed at maintaining the quality of customer loans in line with the Group's profitability.

#### **Profitability**

The Mobilize Financial Services group regularly reviews the costs of internal liquidity used to price customer transactions, thereby maintaining a margin on new lending in line with budget targets. Similarly, the pricing of financing granted to dealers is indexed on an internal base rate reflecting the cost of borrowed resources and liquidity cushions needed for business continuity.

#### Governance

Liquidity indicators are the subject of particular scrutiny at each monthly Financial Committee meeting.

The Country Management Committees also monitor risk and instant projected margin indicators more systematically, thereby supplementing the routine assessments of subsidiary profitability.

#### Exposure to non-commercial credit risk

Financial counterparty risk arises from the investment of cash surpluses, invested in the form of short-term bank deposits with leading banks, investments in money market funds, the purchase of bonds issued by governments, supranational issuers, government agencies, and corporate bonds with an average duration of less than one year at 31 December 2023.

All these investments are made with counterparties of superior credit quality previously authorized by the Finance Committee. The Mobilize Financial Services group pays close attention to diversifying its counterparties.

Furthermore, to meet regulatory requirements resulting from implementation of the 30-day liquidity coverage ratio (LCR), the Mobilize Financial Services group invests in liquid assets as defined in the European Commission's Delegated Act. These liquid assets mainly consist of deposits with the European Central Bank and securities issued by governments or supranational issuers held directly. The average duration of the securities portfolio was less than one year.







In addition, RCI Banque S.A. has also invested in a fund whose assets consist of debt securities issued by European agencies and sovereigns and by supranational issuers. Targeted average exposure to credit risk is six years with a limit at nine years. The fund is aiming for zero exposure to the interest rate risk with a maximum of two years.

In addition, interest rate or foreign exchange hedging transactions using derivatives may expose the company to counterparty risk. In Europe, where the group is subject to EMIR regulations, derivatives are subject to counterparty risk mitigation techniques through bilateral collateral exchange or registration in a clearing house. Outside Europe, the group pays close attention to the credit quality of the bank counterparties it uses for derivatives.

#### Macroeconomic environment

To combat inflation, Central Banks continued their monetary tightening policies in the first half of 2023. This period was also characterized by a resurgence of volatility in financial markets, featuring episodes of risk aversion, particularly in response to challenges faced by certain US regional banks and during budget discussions on US deficits. In the second half of 2023, as inflation eased and economies demonstrated increased resilience, Central Banks ended the rate hike cycle. The movement was initiated by the FED when it maintained its key rates in July. Subsequently, the ECB became the last central bank to raise rates in September. The ECB's objective is to reach a level deemed sufficiently high to curb inflation, while preserving an economy showing signs of slowdown. By the end of 2023, the monetary policy cycle entered a new phase, characterized by a diminishing risk of recession alongside escalating geopolitical and fiscal risks.

In the United States, despite ongoing inflationary pressures and a resilient labor market, key rate hikes continued into July, after pausing in June (+100 bps since December 2022, +525 bps since January 2022).

In the middle of the first half-year, financial markets went through a phase of volatility and risk aversion. After a period of rising interest rates, some banks, possessing significant bond portfolios with unrealized capital losses, had a weakened balance sheet. The US authorities have put in place rescue measures to protect the depositors of these institutions. At the end of May, the improvement in economic statistics (lower inflation and producer prices, less pressure on the job market) led the FED to hold its key rates steady at its June meeting.

The second half of the year saw a notable acceleration in US economic expansion (GDP was up +4.9% in the third quarter and +2.9% year-on-year) and mounting awareness of the scale of government deficits (new debt ceiling crisis and country rating downgrades). Between July and October, the increase in long-term rates prompted the FED to keep its key rates unchanged, considering that they had an effect equivalent to a monetary tightening. The robustness of the US economy is confirmed by year-end data, allowing the FED to confirm the suspension of rate hikes at its December meeting. Inflationary pressures are easing (3.1% in November), while the job market is normalizing. Unemployment rose to 3.9% in November, compared with 3.6% at the end of June and the annual average. Job creation fell significantly to 150,000 in the third quarter compared to an average of 240,000 in 2023). Markets reacted strongly to this new monetary policy stance. At the end of December, they expected a reduction of 150 bps over the coming 12 months, with the first cut in March 2024.

In Europe, the ECB raised its key rate at every Governing Council meeting from February to September 2023 (+200 bps between December 2022 and September 2023, +450 bps since the start of the tightening cycle initiated in July 2022) and started to reduce its balance sheet from early March 2023, as announced in December 2022. The "APP" asset purchase program portfolio was thus reduced by an average of €15 billion per month. As in the United States, European markets experienced significant volatility in the middle of the half-year.

Striking a balance between price stability and financial stability has been the ECB's priority in its monetary policy decisions. From September onwards, the ECB indicated its preference for keeping rates high for an extended period, aiming to combat inflation and mitigate economic risks. Economic indicators for the second half of the year were mixed. While inflation seems to be under control and is falling sharply (+2.4% in November, +5.5% in June vs. +8.6% in January), the economy is exhibiting signs of weakness (GDP: +0.1% at the end of September vs. +1.8% at the end of 2022). At its final meeting of the year, the ECB resolved to reduce PEPP reinvestments from the second half of 2024 (monthly average of -€7.5 billion) and to cease all reinvestments from 1 January 2025. At the end of December, the markets expected rates to remain at existing levels until Q2 2024 and a decrease of 160 bps by the end of 2024.

The Bank of England (BoE), one of the first central banks to initiate the monetary tightening cycle, raised its key rate by 175 bps between January and August 2023, bringing it to 5.25%, i.e., a total increase of 515 bps since the start of the monetary tightening cycle in December 2021. Inflation, while still high, exhibited significant improvement towards year-end (3.9% in November, 8.9% in September, compared with 13.4% in January), and the UK economy remains delicate (GDP at -0.1% for the quarter, -0.4% in private consumption). At the end of December, the market expected the continuation of current rates until H2 2024 and a 150-bp reduction within a year.

Following a divergence in short-term rates during the first half of the year, sovereign rates on long maturities exhibited a significant spread in October, only to revert to their early-September levels by year-end. German 2-year bond yields increased by 51 bps in H1 and decreased by -28 bps since the beginning of the year (2.39% at the end of 2023 compared with 2.67% at the beginning of 2023). In the meantime, German 10-year government bond yields were at 2.02% at the end of December 2023, having peaked at 3% in mid-October (2.39% at the end of June, and 2.44% at the beginning of 2023). Yields on US bonds have risen by 53 bps over the 2 year period and 14 bps over the 10 year period since the beginning of 2023, reaching 4.25% and 3.88% respectively at the end of December 2023 (compared with 4.38% and 3.7% at the beginning of 2023).

Despite a few periods of sharp decline (March and October 2023), equity markets continued their recovery that began in the fourth quarter of 2022. The Eurostoxx 50 and the S&P 500 are up +19% and +24.2% respectively year-to-date. After an episode of volatility in the middle of the half-year, during which the IBOXX Corporate Bond Euro index reached a high of 115.6 bps, the index stood at 91 bps at the end of December 2023, a level very close to that observed at the end of 2022.

#### 1.3.5 Refinancing

In this context, the Group issued the equivalent of €3.9 billion on the bond market in 2023. In particular, it launched its second green bond issue for €750 million. The success of this operation shows that the Group's ESG strategy is appreciated by the market and confirms Mobilize Financial Service's commitment to the fight against climate change. The group also issued 200 million Swiss francs with a five-year maturity and five tranches of €750 million, with maturities of 3, 3.5, 4, 5 and 6 years, respectively.

In the securitization market, the group placed two public transactions in 2023. The first transaction placed €719 million worth of securities backed by car loans granted by its German branch. The second transaction issued for €737 million (including 100 million euros senior retained notes) worth of securities backed by automotive lease-to-purchase plans (LOA) outstandings backed by DIAC in France. The revolving period for private securitizations of car loans in the United Kingdom, leasing in Germany, and the residual value component of lease-to-purchase plans (LOA) in France extended for an additional year. Their amounts increased to £600 million in the United Kingdom, €400 million in Germany and €400 million in France.

The retail savings activity proved to be very dynamic and competitive in terms of resources collected. Deposits mitigated the impact of the rising costs of market funding, thus demonstrating the relevance of the financing diversification strategy initiated over 10 years ago. Savings deposits received increased by  $\leqslant$ 3.8 billion since the beginning of the year, to stand at  $\leqslant$ 28.2 billion.

These resources, together with €4.4 billion in undrawn confirmed bank lines, €5.4 billion in collateral eligible for Central Bank monetary policy operations, and €4.6 billion in highly liquid assets (HQLA), enable the Mobilize Financial Services group to maintain the financing granted to its customers for more than 12 months without access to external liquidity. As at 31 December 2023, the Mobilize Financial Services group's liquidity reserve (European scope) stood at €14.6 billion.

RCI Banque's overall sensitivity to interest rate risk remained below the group's limit of €70 million.

As at 31 December 2023, a parallel rise in rates <sup>(1)</sup> would have an impact on the group's net interest income (NII) of -€4.5 million, with the following contribution by currency:

/-€5.4 M in EUR; /-€1.3 M in GBP; /+€0.2 M in CHF; /-€0.6 M in PLN; /+€0.7 M in MAD; /+€0.2 M in COP.

The sum of the absolute values of the sensitivities to a parallel interest rate shock  $^{(1)}$  in each currency amounts to  $\leq$ 10.9 million.

Groupe RCI Banque's consolidated transactional foreign exchange position <sup>(2)</sup> was €17.9 million at the end of December.

#### 1.3.6 Regulatory requirements

In accordance with the prudential banking regulations transposing EU Directive 2013/36/EU on access to the activity of credit institutions and the prudential supervision of credit institutions and investment firms (CRD IV) and EU Regulation 575/2013 into French law, the Mobilize Financial Services

group is subject to compliance with the solvency ratio and liquidity ratios, Risk division ratio and balance sheet balancing (leverage ratio). At 31 December 2023, the ratios calculated did not reveal any non-compliance with regulatory requirements.





<sup>1)</sup> Since 2021 and in accordance with the guidelines of the regulator (IRRBB Guidelines of 2018), the magnitude of interest rate shocks depends on the currency. As of 30 June 2023, interest rate shocks applied for each currency were: +100 bps for EUR, CHF, DKK and MAD; +150 bps for SEK and GBP; +200 bps for CZK; 250 bps for HUF; +300 bps for RON, COP, PLN and BRL; +350 bps for BRL; +500 bps for ARS and RUB.

 $<sup>2) \</sup>quad \hbox{For eign exchange position excluding holdings in the share capital of subsidiaries.} \\$ 



#### 1.3.7 Notes to the consolidated financial statements

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NOTE 8	Adjustment accounts and miscellaneous			Interest expenses and similar charges
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NOTE 9	Invest	tments in associates and joint ires	NOTE 30	Net gains (losses) on financial instruments at fair value through profit or loss
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NOTE 13	Liabil	ities to credit institutions		Cost of risk by customer category
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		Amounts payable to customers		
		Debt securities  Prockdown of liabilities by valuation		
	13.5	Breakdown of liabilities by valuation method		
	13.6	Breakdown of financial liabilities		

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by rate type before derivatives

13.7 Breakdown of financial liabilities
by remaining term to maturity

#### **NOTE 1** Segment information

#### 1.1 Segmentation by market

In millions of euros	Customers	Dealer network	Other	Total 12/2023
Average performing loan outstandings	39,195	10,488		49,683
Average performing asset	40,684	10,488		51,172
Net Banking Income	1,543	342	76	1,961
Gross operating income	999	278	(28)	1,249
Operating income	838	287	(29)	1,096
Pre-tax income	778	286	(30)	1,034

In millions of euros	Customers	Dealer network	Other	Total 12/2022
Average performing loan outstandings	36,936	6,443		43,379
Average performing asset	38,283	6,443		44,726
Net Banking Income	1,557	215	244	2,016
Gross operating income	1,033	160	185	1,378
Operating income	817	181	185	1,183
Pre-tax income	662	181	182	1,025

A breakdown by market is provided for the main income statement as well as for average performing loan outstandings in the corresponding periods.

At the Net Banking Income level, given that most of the Mobilize Financial Services group's segment income comes from interest, the latter are shown net of interest expenses.

The earnings of each business segment are determined on the basis of internal or fiscal analytical conventions for intercompany billing and valuation of funds allocated. The equity allocated to each business segment is the capital effectively made available to the affiliates and branches and then divided among them according to internal analytical rules.

Average performing loan outstandings is the operating indicator used to monitor outstandings. As this indicator is the arithmetic mean of outstandings, its value therefore differs from the outstandings featuring in the Mobilize Financial Services group's assets, as presented in Notes 6 and 7: Customer finance transactions and similar/Customer finance transactions by business segment.

Average Performing Assets (APA) is another indicator used to monitor outstandings. It is equal to average performing outstandings plus assets arising from operating lease operations.

For Retail customers, it means the average of performing assets at end-period. For Dealers, it means the average of daily performing assets.

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#### 1.2 Segmentation by geographic region

In millions of euros	Year	Net Loan outstandings at year-end <sup>(1)</sup>	of which Customer outstandings at year-end <sup>(1)</sup>	of which Dealer outstandings at year-end
Europe	2023	50,466	39,588	10,878
Europe	2022	45,125	35,387	9,738
of which Germany	2023	8,676	7,362	1,315
or which derinary	2022	7,981	6,803	1,178
of which Spain	2023	4,421	3,574	847
or which spain	2022	3,883	3,204	679
of which France	2023	18,282	14,000	4,282
of which trailed	2022	17,264	12,711	4,553
of which Italy	2023	6,863	5,649	1,215
	2022	5,752	4,942	810
of which United Kingdom	2023	6,325	5,287	1,038
	2022	5,302	4,383	919
of which Other countries <sup>(2)</sup>	2023	5,899	3,716	2,183
	2022	4,943	3,344	1,599
Africa – Middle East	2023	527	377	151
	2022	505	369	136
Asia – Pacific	2023	834	823	11
	2022	1,255	1,242	13
of which South Korea	2023	834	823	11
	2022	1,255	1,242	13
America	2023	2,868	2,267	601
	2022	2,607	2,065	542
of which Argentina	2023	100	34	66
	2022	213	101	112
of which Brazil	2023	1,935	1,450	485
	2022	1,694	1,324	370
of which Colombia	2023	833	783	50
	2022	700	640	60
TOTAL RCI BANQUE GROUP	2023	54,695	43,054	11,641
	2022	49,492	39,063	10,429

<sup>(1)</sup> Including operating leases.

Income from external customers is allocated to the different countries according to the home country of each of the entities. Each entity actually only books income from customers residing in the same country as that entity.

<sup>(2)</sup> Belgium, Netherlands, Switzerland, Austria, Sweden, Hungary, Malta, Poland, Czech Republic, Slovenia, Slovakia, Croatia, Ireland, Portugal, Romania.

### NOTE 2 Cash and balances at Central Banks

In millions of euros	12/2023	12/2022
CASH AND BALANCES AT CENTRAL BANKS	4,729	5,836
Cash and balances at Central Banks	4,728	5,836
Accrued interest	1	
TERM DEPOSITS AT CENTRAL BANKS	4	38
Accrued interest	4	38
TOTAL CASH AND BALANCES AT CENTRAL BANKS	4,733	5,874

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### **NOTE 3** Derivatives

	12/2	12/2023		12/2022	
In millions of euros	Assets	Liabilities and equity	Assets	Liabilities and equity	
Interest-rate and currency derivatives: Fair value hedges	44	196		315	
Interest-rate derivatives: Cash flow hedges	181	93	329	7	
TOTAL DERIVATIVES	225	289	329	322	

Derivatives not designated as hedging instruments have been reclassified as financial assets at fair value through profit or loss

These line items mainly include OTC derivatives contracted by the Mobilize Financial Services group as part of its currency and interest-rate risk hedging policy. The impact of changes in the fair value of derivatives used as cash flow hedges was -€166 million in 2023. This impact, explained by the amortization of the swaps carried out in 2022 partially offset by the increases in interest rates recorded in 2023, is included in the item Cash flow hedges in the consolidated statement of comprehensive income.

Derivative instruments qualifying as cash flow hedges are backed by floating-rate debt and aggregate sets consisting of a fixed-rate debt and a floating interest rate swap

#### Changes in the cash flow hedging instrument revaluation reserve

Schedule for the tra	nster of the (	CFH reserve	account
to the	income stat	tement	

			the income statement	.utement	
In millions of euros	Cash flow hedge	<1 year	1 year to 5 years	+5 years	
Balance at 31 December 2021	16	1	15		
Changes in fair value recognized in equity	198				
Transfer to income statement	4				
Balance at 31 December 2022	218	15	203		
Changes in fair value recognized in equity	(46)				
Transfer to income statement	(119)				
BALANCE AT 31 DECEMBER 2023	53	28	25		

With respect to cash flow hedging, the above table shows the periods during which RCI Banque S.A. expects cash flows to intervene and affect the income statement.

Changes in the cash flow hedging reserve result from changes in the fair value of the hedging instruments carried in equity, and from the transfer of the period to the income statement at the same rate as the item hedged.



### Nominal values of derivative instruments by maturity and management intent

In millions of euros	< 1 year	1 year to 5 years	> 5 years	Total 12/2023	Of which related parties
HEDGING OF CURRENCY RISK					
Forward forex contracts					
Sales	1,619			1,619	
Purchases	1,561			1,561	
Spot forex transactions					
Loans	1			1	
Borrowings	1			1	
Currency swaps					
Loans	82	93		175	
Borrowings	84	91		175	
HEDGING OF INTEREST-RATE RISK					
Interest rate swaps					
Lender	9,407	11,451	500	21,358	
Borrower	9,407	11,451	500	21,358	
In millions of euros	< 1 year	1 year to 5 years	> 5 years	Total 12/2022	Of which related parties
HEDGING OF CURRENCY RISK					
Forward forex contracts					
Sales	1,489			1,489	
Purchases	1,451			1,451	
Spot forex transactions					
Loans	1			1	
Borrowings	1			1	
Currency swaps					
Loans	422	136		258	
	122	150			
Borrowings	122	137		259	
HEDGING OF INTEREST-RATE RISK				259	
				259	
HEDGING OF INTEREST-RATE RISK			250	259 24,050	
HEDGING OF INTEREST-RATE RISK  Interest rate swaps	122	137	250 250		

### **NOTE 4** Financial assets

In millions of euros	12/2023	12/2022
FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME (**)	483	521
Government debt securities and similar	322	401
Bonds and other fixed income securities	161	119
Interests in companies controlled but not consolidated		1
FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS	143	224
Variable income securities	41	36
Bonds and other fixed income securities	72	71
Interests in companies controlled but not consolidated	3	12
Interest-rate derivatives	23	91
Currency derivatives	4	14
TOTAL FINANCIAL ASSETS (*)	626	745
(*) Of which related parties	3	13
(**) Of which financial assets dedicated to insurance	202	180

As part of the hedging of variable-rate sight deposits (Deposits and TLTROs), the Mobilize Financial Services group has set up interest rate derivatives that do not qualify as hedging derivatives for accounting purposes according to the provisions of IFRS . These derivatives were classified as financial assets or financial liabilities at fair value through profit or loss. Net

banking income was impacted by a valuation effect of these swaps of -€84 million. This impact is explained by the amortization of the swaps carried out in 2022, which had then benefited from the increase in interest rates.

### NOTE 5 Amounts receivable at amortized cost from credit institutions

In millions of euros	12/2023	12/2022
CREDIT BALANCES IN SIGHT ACCOUNTS AT CREDIT INSTITUTIONS	1,390	1,638
Ordinary accounts in debit	1,359	1,589
Overnight loans	31	49
TERM DEPOSITS AT CREDIT INSTITUTIONS	149	52
Term loans in Bucket 1	143	27
Term loans in Bucket 2	6	25
TOTAL AMOUNTS RECEIVABLE FROM CREDIT INSTITUTIONS (*)	1,539	1,690
(*) Of which related parties	3	2

Credit balances in sight accounts are included in the "Cash and cash equivalents" line item in the cash flow statement.

Current bank accounts held by the FCTs (Fonds Commun de Titrisation – Securitization Mutual Funds) contribute in part to the funds' credit enhancement. They totaled €888 million at December 2023 and are included in "Ordinary Accounts in debit."

Overnight loan transactions with the Central Bank are included in "Cash and balances at Central Banks."

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#### **NOTE 6** Customer finance transactions and similar

In millions of euros	12/2023	12/2022
LOANS AND ADVANCES TO CUSTOMERS	53,851	48,631
Customer loans	36,919	33,901
Finance leases	16,932	14,730
EXPENSES RELATED TO OPERATING LEASE TRANSACTIONS	1,564	1,383
TOTAL CUSTOMER FINANCE TRANSACTIONS AND SIMILAR	55,415	50,014

The gross value of restructured outstandings (including non-performing), following all measures and concessions to borrowing customers who encounter (or are likely in future to encounter) financial difficulties, amounts to €225 million at 31

December 2023, compared with €238 million at 31 December 2022. It was impaired in the amount of €64 million at 31 December 2023, compared with €78 million at 31 December 2022.

### 6.1 Customer financial transactions

In millions of euros	12/2023	12/2022
LOANS AND ADVANCES TO CUSTOMERS	37,203	34,046
Healthy factoring	347	217
Factoring with a significant increase in credit risk since initial recognition	4	7
Other healthy commercial receivables	6	3
Other healthy customer credit	33,664	31,038
Other customer credit with a significant increase in credit risk since initial recognition	1,838	1,729
Healthy ordinary accounts in debit	577	375
Defaulted receivables	767	677
INTEREST RECEIVABLE ON CUSTOMER LOANS AND ADVANCES	114	80
Other non-defaulted customer credit	46	41
Non-defaulted ordinary accounts	65	36
Defaulted receivables	3	3
TOTAL OF ITEMS INCLUDED IN AMORTIZED COST - CUSTOMER LOANS AND ADVANCES	393	560
Staggered handling charges	(30)	(59)
Staggered contributions to sales incentives by manufacturer or dealers	(414)	(265)
Staggered fees paid for referral of business	837	884
IMPAIRMENT ON LOANS AND ADVANCES TO CUSTOMERS	(791)	(785)
Impairment on healthy receivables	(137)	(151)
Impairment on receivables with a significant increase in credit risk since initial recognition	(113)	(110)
Impairment on defaulted receivables	(450)	(409)
Impairment on residual value	(91)	(115)
TOTAL CUSTOMER FINANCE TRANSACTIONS, NET	36,919	33,901

The securitization transactions were not intended to result in derecognition of the receivables assigned. The assigned receivables as well as the accrued interest and impaired allowances continue to appear on the asset side of the Group's balance sheet.

Factoring receivables result from the acquisition by the Group of trade receivables sold by the Groupe Renault and the Nissan and Mitsubishi brands. Impairment on residual value concerns credit (risk borne and not borne).

#### 6.2 Finance lease transactions

In millions of euros	12/2023	12/2022
FINANCE LEASE TRANSACTIONS	17,206	14,878
Other healthy customer credit	15,065	13,029
Other customer credit with a significant increase in credit risk since initial recognition	1,722	1,512
Defaulted receivables	419	337
ACCRUED INTEREST ON FINANCE LEASE TRANSACTIONS	8	8
Other non-defaulted customer credit	7	7
Defaulted receivables	1	1
TOTAL OF ITEMS INCLUDED IN AMORTIZED COST - FINANCE LEASES	47	162
Staggered handling charges	6	28
Staggered contributions to sales incentives by manufacturer or dealers	(379)	(229)
Staggered fees paid for referral of business	420	363
IMPAIRMENT ON FINANCE LEASES	(329)	(318)
Impairment on healthy receivables	(66)	(79)
Impairment on receivables with a significant increase in credit risk since initial recognition	(73)	(75)
Impairment on defaulted receivables	(189)	(163)
Impairment on residual value	(1)	(1)
TOTAL FINANCE LEASE TRANSACTIONS, NET	16,932	14,730

### Reconciliation between gross investment in finance lease contracts at the closing date and present value of minimum payments receivable

In millions of euros	< 1 year	1 year to 5 years	> 5 years	Total 12/2023
Finance leases – net investment	6,641	10,577	43	17,261
Finance leases – future interest receivable	677	767	7	1,451
FINANCE LEASES - GROSS INVESTMENT	7,318	11,344	50	18,712
Amount of residual value guaranteed to RCI Banque Group	4,417	7,310	1	11,728
Of which amount guaranteed by related parties	2,118	2,451		4,569
Minimum payments receivable under the lease (excluding amounts guaranteed by related parties, as required by IAS 17)	5,200	8,893	50	14,143
In millions of euros	< 1 year	1 year to 5 years	> 5 years	Total 12/2022
In millions of euros Finance leases – net investment	< 1 year 6,504	1 year to 5 years 8,505	> <b>5 years</b>	Total 12/2022 15,048
Finance leases - net investment	6,504	8,505	39	15,048
Finance leases – net investment  Finance leases – future interest receivable	6,504	8,505 487	39 15	15,048 991
Finance leases – net investment Finance leases – future interest receivable  FINANCE LEASES – GROSS INVESTMENT	6,504 489 <b>6,993</b>	8,505 487 <b>8,992</b>	39 15 <b>54</b>	15,048 991 <b>16,039</b>



### 6.3 Operating lease transactions

In millions of euros	12/2023	12/2022
FIXED ASSET NET VALUE ON OPERATING LEASE TRANSACTIONS	1,595	1,402
Gross value of tangible assets	2,433	2,148
Depreciation of tangible assets	(838)	(746)
RECEIVABLES ON OPERATING LEASE TRANSACTIONS	17	19
Non-defaulted receivables	13	12
Defaulted receivables	13	13
Income and charges to be staggered	(9)	(6)
IMPAIRMENT ON OPERATING LEASES	(48)	(38)
Impairment on defaulted receivables	(8)	(9)
Impairment on residual value	(40)	(29)
TOTAL OPERATING LEASE TRANSACTIONS, NET (*)	1,564	1,383
(*) Of which related parties.	(3)	(1)

# The amount of minimum future payments receivable under operating non-cancelable lease contracts is analyzed as follows

In millions of euros	12/2023	12/2022
0-1 year	109	79
1-5 years	428	255
+5 years	100	304
TOTAL	637	638

### 6.4 Maximum exposure to credit risk on performing loans

At 31 December 2023, the Group's maximum aggregate exposure to credit risk stood at €67,102 million, compared with €63,350 million at 31 December 2022. This exposure chiefly includes net loans outstanding from sales financing,

sundry debtors, asset derivatives and irrevocable financing commitments on the Mobilize Financial Services group's off-balance sheet (see Note 25 Commitments received).

### Amount of receivables due

In millions of euros	12/2023	of which non-defaulted	12/2022	of which non-defaulted
Between 0 and 3 months	680	461	611	362
Between 3 and 6 months	71		57	
Between 6 months and 1 year	74		59	
More than one year	54		48	
RECEIVABLES DUE	879	461	775	362

<sup>(1)</sup> Only includes sales financing receivables non classed in Bucket 3.

The risks on the quality of customer loans are assessed (using a score system) and monitored per type of business (Customer and Dealer). At the statement closing date, no component affected the credit quality of non-due and non-impaired sales financing receivables.

There is no significant concentration of risks within the sales financing customer base in line with regulatory requirements.

As at 31 December 2023, guarantees held on doubtful or delinquent receivables totaled €916 million, compared with €784 million at 31 December 2022.

### 6.5 Residual values of risk carried by the Mobilize Financial Services group

Total exposure to residual value risk borne by the Mobilize Financial Services group (excluding exposure to batteries and early termination risk) amounted to €3,356 million at 31 December 2023, compared with €2,506 million at 31 December 2022. A provision was made in the amount of €74 million at 31 December 2023 compared with €56 million

at 31 December 2022 for the residual values of risk carried without battery risk and without Voluntary Termination risk (mainly concerns the United Kingdom). The provision for residual value risk borne is a provision that covers the loss of value borne by the Mobilize Financial Services group on the resale of a vehicle.

# NOTE 7 Customer finance transactions by business segment

In millions of euros	Customers	Dealer network	Other	Total 12/2023
GROSS VALUE	44,182	11,679	722	56,583
Healthy receivables	39,651	11,430	720	51,801
In % of total receivables	89.7%	97.9%	99.7%	91.5%
Receivables with a significant increase in credit risk since initial recognition	3,394	185		3,579
In % of total receivables	7.7%	1.6%		6.3%
Defaulted receivables	1,137	64	2	1,203
In % of total receivables	2.6%	0.5%	0.3%	2.1%
IMPAIRMENT ALLOWANCE	(1,128)	(38)	(2)	(1,168)
Impairment on healthy receivables	(316)	(18)	(1)	(335)
In % of total impairment	28.0%	47.4%	50.0%	28.7%
Impairment on receivables with a significant increase in credit risk since initial recognition	(183)	(3)		(186)
In % of total impairment	16.2%	7.9%		15.9%
Impairment on defaulted receivables	(629)	(17)	(1)	(647)
In % of total impairment	55.8%	44.7%	50.0%	55.4%
Coverage rate	2.6%	0.3%	0.3%	2.1%
Healthy receivables	0.8%	0.2%	0.1%	0.6%
Receivables with a significant increase in credit risk since initial recognition	5.4%	1.6%		5.2%
Defaulted receivables	55.3%	26.6%	50.0%	53.8%
TOTAL NET VALUE (*)	43,054	11,641	720	55,415
(*) Of which: related parties (excluding participation in incentives and fees paid)	(2)	276	379	653

The "Other" classification mainly includes buyers accounts and ordinary accounts with dealers and with the Renault Group and the Nissan and Mitsubishi brands.

In millions of euros	Customers	Dealer network	Other	Total 12/2022
GROSS VALUE	40,154	10,477	524	51,155
Healthy receivables	36,083	10,261	522	46,866
On % of total receivables	89.9%	97.9%	99.6%	91.6%
Receivables with a significant increase in credit risk since initial recognition	3,091	167		3,258
On % of total receivables	7.7%	1.6%		6.4%
Defaulted receivables	980	49	2	1,031
On % of total receivables	2.4%	0.5%	0.4%	2.0%
IMPAIRMENT ALLOWANCE	(1,091)	(48)	(2)	(1,141)
Impairment on healthy receivables	(354)	(20)	(1)	(375)
On % of total impairment	32.4%	41.7%	50.0%	32.9%
Impairment on receivables with a significant increase in credit risk since initial recognition	(179)	(6)		(185)
On % of total impairment	16.4%	12.5%		16.2%
Impairment on defaulted receivables	(558)	(22)	(1)	(581)
On % of total impairment	51.1%	45.8%	50.0%	50.9%
Coverage rate	2.7%	0.5%	0.4%	2.2%
Healthy receivables	1.0%	0.2%	0.2%	0.8%
Receivables with a significant increase in credit risk since initial recognition	5.8%	3.6%		5.7%
Defaulted receivables	56.9%	44.9%	50.0%	56.4%
TOTAL NET VALUE (*)	39,063	10,429	522	50,014
(*) Of which: related parties (excluding participation in incentives and fees paid)	1	489	207	697

As the economic context remains uncertain, the prudent approach adopted at the end of 2022 is maintained.

Concerning the provisioning rate for Bucket 1, it decreased from 1% to 0.8% due to the release of the sectoral forward looking (€17 million) and the decline in inflation expertise (€15 million) and risk parameters expertise (€10 million).

At 31 December 2023, provisions booked are €1,166 million including: provisioning tool (statistical) for €852 million, expertise provision (additional ajustments excluding model) for €20 million, Forward-looking provision for €131 million, provision on vehicle residual value for €116 million

In Customer activity, the provisioning rate for Bucket 2 decreased from 5.8% to 5.4% due to the improvement in the PD Lifetime parameter in Brazil and Spain.

In Customer activity, in 2023, the LGD decreases in Brazil and Italy and NPL sales in Italy and Korea, respectively, of €16.8 million at a coverage rate of 77.3% and €4 million at a coverage rate of 90% largely explain the B3 decrease in the provisioning rate of 55.9% against to 56.9% at the end of December 2022.

In the Dealers business, the coverage rate for Bucket 1 (healthy receivables) is stable, while the coverage rate for Bucket 2 (receivables with a significant increase in credit risk since initial recognition) is 1.6% at end-December 2023 vs. 3.6% at end-December 2022, an improvement mainly thanks to the positive trend in the distribution of outstandings by risk class and the updating of PD/LGD parameters. In Bucket 3, the coverage rate was 26.6% vs. 44.9% at end-December 2022, a trend explained in particular by a lower LGD (maturity effect in default and mix effect by status with a lower weighting in Default-Compromised) and by a lower coverage rate in Brazil with the entry into default over the period of four counterparties with outstandings largely covered by guarantees.

 on the criteria for reclassifying certain receivables to Bucket 2 (receivables downgraded since origination).

These are non-model adjustments, mainly concerning a) corporate exposures outside the network on which an individual review is carried out on a regular basis, and b) customers under expired forborne moratoria.

The in-depth analysis of situations through external data and/ or more substantial hindsight is now making it possible to assess the behavior of outstandings with longer moratoria, leads to a downgrade of €12 million in Italy (forbearance) and €2 million in Morocco.

 In the provisioning of the same receivables; these are non-model adjustments (mainly on expired moratoria when signs of a possible deterioration are identified).

Concerning the adjustments on Corporate exposures subject to individual reviews, a significant reversal was made in France for €10.9 million due to a decrease in the estimated risk on these counterparties.

In addition, in the same way as at 31 December 2022, the estimate of the forward-looking provision was revised in June 2023 and December 2023, maintaining the customer segments considered particularly impacted by inflation. In the absence of any actual late payments, the segments concerned were retained in their original bucket. These are all Corporate exposures to clients operating in business sectors particularly affected by the crisis (inflation and energy) but for which an individual analysis was not possible. The outstandings concerned amounted to €1,978 million. The adjustment carried out consisted in bringing the provisioning rate to an average rate between Bucket 1 and Bucket 2. For the Retail customers portfolio, which operates in these business sectors, the outstandings concerned in France and the UK are hedged and amount to €211 million.

# 7.1 Breakdown of customer transactions by Buckets and geographical areas

	Gross value receivables			Impairment receivables			Total
In millions of euros	Bucket 1	Bucket 2	Bucket 3	Bucket 1	Bucket 2	Bucket 3	12/2023
France	17,002	1,478	419	(68)	(64)	(222)	18,546
Germany	8,170	559	75	(21)	(25)	(36)	8,722
Italy	6,598	397	86	(14)	(12)	(59)	6,996
United Kingdom	6,153	323	43	(128)	(9)	(23)	6,359
Spain	4,252	228	88	(27)	(13)	(68)	4,460
Brazil	1,745	187	105	(16)	(15)	(43)	1,963
South Korea	802	43	30	(11)	(5)	(25)	834
Switzerland	869	81	28	(1)	(3)	(4)	970
Colombia	697	89	160	(17)	(24)	(71)	834
Poland	977	76	46	(3)	(4)	(18)	1,074
Netherlands	789	7	3	(2)	-	(1)	795
Portugal	652	8	7	(7)	(1)	(4)	655
Austria	628	10	3	(5)	(2)	(1)	634
Morocco	495	33	88	(8)	(7)	(66)	534
Other countries	1,975	62	22	(8)	(2)	(9)	2,041
TOTAL	51,801	3,579	1,203	(335)	(186)	(647)	55,415

	Gross value receivables			Impairment receivables			Total
In millions of euros	Bucket 1	Bucket 2	Bucket 3	Bucket 1	Bucket 2	Bucket 3	12/2022
France	16,150	1,315	362	(83)	(68)	(205)	17,471
Germany	7,546	496	63	(22)	(20)	(30)	8,033
Italy	5,446	357	95	(21)	(16)	(68)	5,793
United Kingdom	5,159	286	40	(136)	(6)	(20)	5,323
Spain	3,719	225	83	(29)	(18)	(63)	3,917
Brazil	1,470	212	110	(19)	(19)	(56)	1,698
South Korea	1,209	53	35	(8)	(2)	(31)	1,256
Switzerland	768	76	11	(2)	(3)	(2)	848
Colombia	634	43	67	(8)	(12)	(23)	701
Poland	667	67	41	(3)	(4)	(14)	754
Netherlands	698	7	7	(1)		(1)	710
Portugal	598	21	6	(7)	(2)	(5)	611
Austria	543	16	2	(7)	(2)	(1)	551
Morocco	483	26	81	(14)	(8)	(54)	514
Other countries	1,776	58	28	(15)	(5)	(8)	1,834
TOTAL	46,866	3,258	1,031	(375)	(185)	(581)	50,014

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### 7.2 Change in customer finance transactions

In millions of euros	12/2022	Increase (1)	Transfer (2)	Repayment	Write off	12/2023
Healthy receivables	46,866	67,779	(2,035)	(60,809)		51,801
Receivables with a significant increase in credit risk since initial recognition	3,258		1,499	(1,178)		3,579
Defaulted receivables	1,031		536	(194)	(170)	1,203
CUSTOMER FINANCE TRANSACTIONS (GV)	51,155	67,779		(62,181)	(170)	56,583

<sup>(1)</sup> Increase = New production.

### 7.3 Change in impairments of customer finance transactions

In millions of euros	12/2022	Increase (1)	Decrease (2)	Transfer (3)	Changes <sup>(4)</sup>	Others (5)	12/2023
Impairment on healthy receivables (*)	375	109	(80)	(203)	131	3	335
Impairment on receivables with a significant increase in credit risk since initial recognition	185	33	(29)	(7)	1	3	186
Impairment on defaulted receivables	581	84	(258)	210	21	9	647
IMPAIRMENTS OF CUSTOMER FINANCE TRANSACTIONS	1,141	226	(367)	-	153	15	1,168

<sup>(1)</sup> Increase = Allowance due to new production.

# NOTE 8 Adjustment accounts and miscellaneous assets

In millions of euros	12/2023	12/2022
TAX RECEIVABLES	659	386
Current tax assets	88	41
Deferred tax assets	249	220
Tax receivables other than on current income tax	322	125
ADJUSTMENT ACCOUNTS AND OTHER ASSETS	1,583	978
Social Security and employee-related receivables	1	1
Other sundry debtors	912	537
Adjustment accounts - Assets	110	84
Other assets	5	3
Items received on collections	555	353
ACTIVE INSURANCE AND REINSURANCE CONTRACTS	33	36
Reinsurance contracts held	33	36
TOTAL ADJUSTMENT ACCOUNTS AND OTHER ASSETS (*)	2,275	1,400
(*) Of which related parties	390	223

Deferred tax assets are analyzed in Note 34.

<sup>(2)</sup> Transfer = Change of classification.

<sup>(2)</sup> Decrease = Reversal of allowance due to reimbursement, disposals or write-off.

<sup>(3)</sup> Transfer = Change of classification.

<sup>(4)</sup> Variations = Variation due to risk criteria adjustments (PD, LGD, ECL...).

<sup>(5)</sup> Others = Reclassification, currency translation effects, changes in scope of consolidation.

Note: increases (1), decreases (2), and reclassifications (3) are accounted for in the income statement under Net banking income or cost of risk.

Other movements (4) and (5) are balance sheet changes only.

<sup>(\*)</sup> Impairment on performing receivables includes impairments on residual values (vehicles and batteries) for an amount of €118 million at 31 December 2023, compared with €144 million at 31 December 2022.

RCI Banque S.A. has opted to recognize part of its annual contributions to the Single Resolution Fund in the balance sheet, the additional part is recorded in the income statement as taxes.

Thus, miscellaneous debtors include, for 31 December 2023, a cumulative amount of security deposit according to the SRF of €19.6 million and a cumulative amount of €13 million at 31 December 2022.

In return, an irrevocable off-balance sheet payment commitment of an identical amount is recorded in financing commitments (Note 24).

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### NOTE 9 Investments in associates and joint ventures

	12/2023		12/2022		
In millions of euros	EAC balance sheet value	Net income	EAC balance sheet value	Net income	
Orfin Finansman Anonim Sirketi	13	(2)	15	(3)	
RN SF B.V.	25	8		(110)	
Nissan Renault Financial Services India Private Limited	37	2	37	2	
Mobility Trader Holding Gmbh (RCI)	4	(20)	14	(16)	
Select Vehicle Group Holdings Limited	18				
TOTAL INTERESTS IN ASSOCIATES	97	(12)	66	(127)	

### NOTE 10 Tangible and intangible non-current assets

In millions of euros	12/2023	12/2022
INTANGIBLE ASSETS, NET	42	34
Gross value	87	75
Accumulated depreciation and impairment	(45)	(41)
PROPERTY, PLANT AND EQUIPMENT, NET	25	22
Gross value	133	127
Accumulated depreciation and impairment	(108)	(105)
AMORTIZATION RIGHT OF USE ON RENTED ASSET, NET	83	67
Gross value	177	121
Accumulated depreciation and impairment	(94)	(54)
TOTAL TANGIBLE AND INTANGIBLE NON-CURRENT ASSETS	150	123

Property, plant and equipment includes real estate leases activated under IFRS 16 (see section 1.3.3. – Accounting rules and methods).

Entities of Bipi contributed an increase of €51 million for the net right of use, and €28 million in depreciation and impairment.

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#### NOTE 11 Goodwill

In millions of euros	12/2023	12/2022
United Kingdom	36	35
Germany	12	12
Italy	9	9
South Korea	18	19
Czech Republic	2	3
Spain	59	59
TOTAL GOODWILL FROM ACQUISITIONS BY COUNTRY	136	137

All of this goodwill was tested for impairment (using the methods and assumptions described in Section 1.3.3.3 - Consolidation principle). These tests did not reveal any material impairment risk at 31 December 2023.

### **NOTE 12** Financial liabilities at fair value through profit or loss

In millions of euros	12/2023	12/2022
Interest-rate derivatives	15	5
Currency derivatives	47	24
TOTAL FINANCIAL LIABILITIES AT FAIR VALUE THROUGH PROFIT OR LOSS	62	29

### NOTE 13 Liabilities to credit institutions and customers & debt securities

#### 13.1 Central banks

In millions of euros	12/2023	12/2022
Term borrowings	2,321	3,711
Accrued interest	54	4
TOTAL CENTRAL BANKS	2,375	3,715

At 31 December 2023, the book value of the collateral presented to the Bank of France (3G) amounted to  $\[ \in \]$ 7,702 million, meaning  $\[ \in \]$ 6,968 million in securities issued by securitization vehicles and  $\[ \in \]$ 735 million in private accounts receivable.

The Group was able to benefit from the TLTRO III program issued by the ECB. Three redemptions were made for a total nominal amount of €1,750 million in 2023. Two drawdowns are still due as of December 31, 2023

Two new drawdowns were made in 2021;

- €750 million maturing in September 2024;
- €750 million maturing in December 2024.

The Group has chosen to apply IFRS 9 to the drawdowns made under the TLTRO III program, considering that the ECB rate is a market rate. The initial effective interest rate of the drawdowns takes into account the Group's achievement of the lending targets set for the reference period ending in March 2021. The ECB confirmed achievement of these objectives in September 2021. In view of its initial expectations, the Group had not included in its estimates the achievement of the targets for

granting credit over the special additional reference period. As a result and in accordance with the current provisions of IFRS 9, the achievement of the lending targets for the special additional reference period (October 2020 - December 2021) resulted in an adjustment of the value of the credit lines. TLTRO-related debt of €14 million in June 2022.

The interest rate applicable to this financing is now calculated based on the average Deposit Facility Rate (DFR) of the European Central Bank (ECB).

### TFSME program

The Group was also able to avail itself of the TFSME program announced by the Bank of England in 2020 and draw down  $\pounds 409.3$  million in 2021 with a maturity in September and October 2025.

The interest rate applicable to this financing is calculated on the basis of the Bank of England base rate (5.25% at 31 December 2023) plus a 0.25% spread.

The Group applied IFRS 9 to its financing, considering this rate to be adjustable like a market rate applicable to all banks benefiting from the TFSME program.

### 13.2 Amounts payable to credit institutions

In millions of euros	12/2023	12/2022
SIGHT ACCOUNTS PAYABLE TO CREDIT INSTITUTIONS	260	183
Ordinary accounts in credit	15	12
Other amounts owed	245	171
TERM ACCOUNTS PAYABLE TO CREDIT INSTITUTIONS	2,015	1,829
Term borrowings	1,920	1,734
Accrued interest	95	95
TOTAL LIABILITIES TO CREDIT INSTITUTIONS	2,275	2,012

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Sight accounts are included in the "Cash and cash equivalents" line item in the cash flow statement.

### 13.3 Amounts payable to customers

In millions of euros	12/2023	12/2022
AMOUNTS PAYABLE TO CUSTOMERS	29,061	25,367
Ordinary accounts in credit	341	256
Term accounts in credit	608	701
Ordinary saving accounts (**)	18,224	17,647
Customer term accounts (**)	9,888	6,763
OTHER AMOUNTS PAYABLE TO CUSTOMERS AND ACCRUED INTEREST	251	106
Other amounts payable to customers	171	60
Accrued interest on ordinary accounts in credit	15	14
Accrued interest on term accounts in credit	1	1
Accrued interest on ordinary saving accounts	31	14
Accrued interest on customers term accounts	33	17
TOTAL AMOUNTS PAYABLE TO CUSTOMERS (*)	29,312	25,473
(*) Of which related parties.	635	769
(**) Of which covered by a deposit guarantee scheme	25,072	21,764
In percentages	89.2%	89.2%

		12/2023			12/2022	
In millions of euros	Savings account	Term deposit	Total	Savings account	Term deposit	Total
Germany	10,838	6,025	16,863	11,412	4,070	15,482
United Kingdom	2,695	2,822	5,517	2,642	2,027	4,669
Austria	1,334	419	1,753	1,353	285	1,638
France	1,424	24	1,448	1,114	117	1,231
Spain	1,087	463	1,550	570	251	821
Netherlands	877	143	1,020	570		570
Brazil		25	25		30	30
TOTAL CUSTOMER DEPOSITS	18,255	9,921	28,176	17,661	6,780	24,441

Term accounts in credit include a €600 million cash warrant agreement given to RCI Banque S.A. by the manufacturer Renault, covering, without any geographical exceptions, against the risks of Groupe Renault defaulting.

The Mobilize Financial Services group launched its savings business in France in February 2012, in Germany in February 2013, in Austria in April 2014, in the United Kingdom in June 2015 and in Brazil in March 2019 and Spain in November 2020, marketing both savings accounts and term deposits accounts. In July 2021, the Group rolled out its savings collection business in the Netherlands through fintech Raisin.

Deposit collection increased by €3,735 million (of which €594 million in sight deposits and €3,141 million in term deposits) in 2023 to reach €28,176 million (of which €18,255 million in sight deposits and €9,921 million in term deposits) classified as other interest-bearing liabilities. 89.2% of these deposits were covered by a deposit guarantee scheme at the end of December 2023 as at the end of 2022.

#### 13.4 **Debt securities**

In millions of euros	12/2023	12/2022
NEGOTIABLE DEBT SECURITIES (1)	1,808	1,221
Certificates of deposit	1,570	1,013
Commercial paper and similar	184	175
Accrued interest on negotiable debt securities	54	33
OTHER DEBT SECURITIES (2)	4,324	3,319
Other debt securities	4,317	3,317
Accrued interest on other debt securities	7	2
BONDS AND SIMILAR	14,184	13,568
Bonds	13,857	13,369
Accrued interest on bonds	327	199
TOTAL DEBT SECURITIES	20,316	18,108

<sup>(1)</sup> Certificates of deposit, commercial paper and French MTNs are issued by RCI Banque S.A., Banco RCI Brasil S.A., RCI Colombia S.A. Compania De Financiamiento and Diac SA

#### 13.5 Breakdown of liabilities by valuation method

In millions of euros	12/2023	12/2022
LIABILITIES VALUED AT AMORTIZED COST - EXCLUDING FAIR VALUE HEDGE	48,411	44,417
Central Banks	2,375	3,715
Amounts payable to credit institutions	2,275	2,012
Amounts payable to customers	29,312	25,473
Debt securities	14,449	13,217
LIABILITIES VALUED AT AMORTIZED COST - FAIR VALUE HEDGE	5,867	4,891
Debt securities	5,867	4,891
TOTAL FINANCIAL DEBTS	54,278	49,308

<sup>(2)</sup> Other debt securities mainly correspond to securities issued by securitization vehicles set up for the purposes of German securitization operations (RCI Banque S.A. Niederlassung Deutschland), British (RCI Financial Services Ltd) and French (Diac SA).

# 13.6 Breakdown of financial liabilities by rate type before derivatives

In millions of euros	Variable	Fixed	12/2023
Central Banks	2,025	350	2,375
Amounts payable to credit institutions	1,224	1,051	2,275
Amounts payable to customers	15,655	13,657	29,312
Negotiable debt securities	532	1,276	1,808
Other debt securities	4,317	7	4,324
Bonds	2,126	12,058	14,184
TOTAL FINANCIAL LIABILITIES BY RATE	25,879	28,399	54,278

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In millions of euros	Variable	Fixed	12/2022
Central Banks	3,715		3,715
Amounts payable to credit institutions	760	1,252	2,012
Amounts payable to customers	17,483	7,990	25,473
Negotiable debt securities	855	366	1,221
Other debt securities	3,311	8	3,319
Bonds	2,708	10,860	13,568
TOTAL FINANCIAL LIABILITIES BY RATE	28,832	20,476	49,308

# 13.7 Breakdown of financial liabilities by remaining term to maturity

The breakdown of financial liabilities by maturity is shown in Note 20.



# **NOTE 14** Securitization

### **Securitization - Public issues**

Country	France	France	France	France	France	France	Italy
Originator	DIACSA	DIAC SA	DIAC SA	DIACSA	DIAC SA	DIAC SA	RCI Banque Succursale Italiana
Securitized collateral	Auto loans to customers	Receivables independent dealers	Auto loans to customers	Auto Leasing (Rent)	Auto Leasing (Rent)	Auto Leasing (Rent)	Auto loans to customers
Issuer	CARS Alliance Auto Loans France FCT Master	FCT Cars Alliance DFP France	CARS Alliance Auto Loans France V 2022-1	Cars Alliance Auto Leases France V 2023-1	CARS Alliance Auto Leases France V 2020-1	CARS Alliance Auto Leases France Master	Cars Alliance Auto Loans Italy 2015 s.r.l.
Commence- ment date	May 2012	July 2013	May 2022	October 2023	October 2020	October 2020	July 2015
Legal maturity date	August 2034	July 2028	November 2032	October 2038	October 2036	October 2038	December 2031
Initial purchase of receivables	715	1,020	759	769	1,057	533	1,234
Credit enhancement as at the closing date	Cash reserve for 1% Over -collateralization in receivables of 13.3%	Cash reserve for 1% Over -collateralization of receivables of 12.5%	Cash reserve for 0.7% Over -collateralization in receivables of 13.7%	Cash reserve for 1.25% Over -collateralization in receivables of 9%	Cash reserve for 1% Over -collateralization in receivables of 9%	Cash reserve for 1% Over -collateralization of receivables of 11.1%	Cash reserve for 1% Over -collateralization of receivables of 14.9%
Receivables purchased as at 31 December 2023	770	1,261	717	713	354	731	2,073
	Class A	Class A	Class A	Class A	Class A	Class A	Class A
Constitution	Rating: AAA	Rating: AA	Rating: AAA	Rating: AAA	Rating: AAA	Rating: AAA	Rating: AA
Securities issued as at	657	1,000	619	700	300	722	1,835
31 December 2023			Class B	Class B	Class B		
(including			Rating: AA-	Rating: AA	Rating: AA		
shares possibly subscribed by			52	37	42		
RCI Banque	Class B		Class C	Class C	Class C	Class B	Class J
Group)	Non rated		Non rated	Non rated	Non rated	Non rated	Non rated
	104		45	32	53	91	296
Period	Revolving	Revolving	Amortizing	Revolving	Amortizing	Revolving	Revolving
Nature of transaction	retained	Retained	Market	Market	Market	Retained	Retained

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Country	Spain	Germany	Germany	Germany	Germany	Germany	United Kingdom
Originator	RCI Banque Sucursal en Espana	RCI Bank Niederlassung	RCI Bank Niederlassung	RCI Bank Niederlassung	RCI Bank Niederlassung	RCI Bank Niederlassung	RCI Financial Services
Securitized collateral	Auto loans to customers	Auto loans to customers	Auto loans to customers	Auto loans to customers	Receivables independent dealers	Auto loans to customers	Auto loans to customers
Issuer	Cars Alliance Auto Loans Spain 2022	CARS Alliance Auto Loans Germany Master	Cars Alliance Auto Loans Germany V 2019-1	CARS Alliance Auto Loans Germany V 2021-1	Cars Alliance DFP Germany 2017	Cars Alliance Auto Loans Germany V 2023-1	CARS Alliance UK Master Plc
Commencement date	November 2022	March 2014	May 2019	October 2021	July 2017	March 2023	October 2021
Legal maturity date	October 2036	March 2031	August 2031	June 2034	August 2031	March 2035	September 2032
Initial purchase of receivables	1,223	674	1,107	1,009	852	757	1,249
Credit enhancement as at the closing date	Cash reserve for 1.1% Over -collateralization of receivables of 8.8%	Cash reserve for 1% Over -collateralization in receivables of 8%	Cash reserve for 1% Over -collateralization of receivables o f 7.5%	Cash reserve for 0.75% Over -collateralization in receivables of 7.5%	Cash reserve for 1.5% Over -collateralization in receivables of 20.8%	Cash reserve for 1.25% Over -collateralization of receivables of 7.5%	Cash reserve for 1% Over -collateralization of receivables of 28%
Receivables purchased as at 31 December 2023	1,121	983	105	703	649	813	1,212
	Class A	Class A	Class A	Class A	Class A	Class A	Classe A
Co	Rating: AA	Rating: AAA	Rating: AAA	Rating: AAA	Rating: AAA	Rating: AAA	Rating: AA
Securities issued as at	1,120	891	34	612	540	700	861
31 December 2023			Class B	Class B		Class B	
(including			Rating: AAA	Rating: AA		Rating: AA	
shares possibly subscribed by			26	24		19	
RCI Banque	Class B	Class B	Class C	Class C		Class C	Class B
Group)	Non rated	Non rated	Non rated	Non rated		Non rated	Non rated
	108	67	51	49		38	334
Period	Revolving	Revolving	Amortizing	Amortizing	Revolving	Revolving	Revolving
Nature of transaction	Retained	Retained	Market	Market	Retained	Market	Retained

In 2023, the Mobilize Financial Services group completed a public securitization transaction in Germany and a public securitization transaction in France by means of special purpose vehicles.

In addition, and as part of its efforts to diversify its refinancing, operations were secured by banks or conduits. As these issues are private, their terms and conditions are not disclosed in the above table.

At 31 December 2023, the amount of financing obtained through securitization by conduit totaled €1,489 million. The amount of financing obtained through securitization transactions in public format placed on the markets totaled €3.165 million.

The securitization transactions carried out by the Group all meet the requirement under Article 405 of European Directive No. 575/2013 for a net economic interest of not less than 5% to be retained. These transactions were not intended to result in derecognition of the receivables transferred, and at 31 December 2023, the amount of the sales financing

receivables thus maintained on the balance sheet totaled €14,822 million (€13,926 million at 31 December 2022), as

- for securitizations placed on the market: € 3,404 million;
- for self-subscribed securitizations: € 8,800 million;
- for private securitizations: €2,618 million.

The fair value of these receivables was €14,945 million at 31 December 2023.

Liabilities of €4,324 million have been booked under "Other debt securities" corresponding to the securities issued during securitization transactions. The fair value of these liabilities is €4,364 million as at 31 December 2023.

The difference between the amount of receivables transferred and the amount of the aforementioned liabilities corresponds to the credit enhancement needed for these transactions and to the share of securities retained by the Mobilize Financial Services group serving as a liquidity reserve.



# NOTE 15 Adjustment accounts & miscellaneous liabilities

In millions of euros	12/2023	12/2022
TAXES PAYABLE	961	1,032
Current tax liabilities	135	108
Deferred tax liabilities	772	899
Taxes payable other than on current income tax	54	25
ADJUSTMENT ACCOUNTS AND OTHER AMOUNTS PAYABLE	1,880	2,004
Social security and employee-related liabilities	68	64
Other sundry creditors	887	952
Debt on rented asset	85	69
Adjustment accounts - liabilities	513	508
Accrued interest on other sundry creditors	318	400
Collection accounts	9	11
TOTAL ADJUSTMENT ACCOUNTS AND OTHER AMOUNTS PAYABLE	2,841	3,036
(*) Of which related parties.	64	119

Deferred tax liabilities are analyzed in Note 34.

In addition, other sundry creditors and accruals on sundry creditors mainly concern accrued invoices, provisions for commissions payable for referral of business, insurance commissions payable by the Maltese entities and the valuation of put options on minority interests.

### **NOTE 16** Liabilities on issued insurance contracts

### Insurance technical reserves by component

insurance technical reserves by component	Discounted	Adj. for	Contract	
In millions of euros	cash flow	non-financial risk	service margin.	Total
Insurance and reinsurance assets	32	3	1	36
Liabilities on insurance and reinsurance contracts	186	(19)	(333)	(166)
OPENING NET BALANCE AT 01/01/2023	218	(16)	(332)	(130)
Changes related to current services	2	2	180	184
CSM recognized for services rendered			180	180
Change in risk adjustment		2		2
Experience adjustments	2			2
Changes related to future services	318	(5)	(159)	154
Contracts initially recognized over the period	348	(5)	(188)	155
Changes in estimates that adjust the CSM	(29)		29	
Changes in loss estimates on onerous contracts	(1)			(1)
Changes in past service	20	4		24
Changes in liabilities for claims incurred	24	2		26
Experience adjustments on claims and other expenses	(4)	2		(2)
INSURANCE SERVICE RESULT	340	1	21	362
Financial income and expenses from insurance contracts issued	(10)		(6)	(16)
Other movements	(10)		(6)	(16)
Other components of comprehensive income	(5)			(5)
TOTAL CHANGES IN THE INCOME STATEMENT AND OCI	325	1	15	341
Cash flow	(353)	(1)	(6)	(360)
Premiums and taxes on premiums received	(591)			(591)
Claims and other insurance service expenses paid	54			54
Cash flow from insurance acquisitions	184	(1)	(6)	177
CLOSING NET BALANCE AT 31/12/2023	190	(16)	(323)	(149)
Insurance and reinsurance assets	28	2	3	33
Liabilities on insurance and reinsurance contracts	162	(18)	(326)	(182)

# **CONSOLIDATED FINANCIAL STATEMENTS**

Notes to the consolidated financial statements

In millions of euros	Discounted cash flow	Adj. for non-financial risk	Contract service margin.	Total
Insurance and reinsurance assets	56	3		59
Liabilities on insurance and reinsurance contracts	155	(13)	(274)	(132)
OPENING NET BALANCE AT 01/01/2022	211	(10)	(274)	(73)
Changes related to current services	(14)	(1)	170	155
CSM recognized for services rendered			170	170
Change in risk adjustment		(1)		(1)
Experience adjustments	(14)			(14)
Changes related to future services	374	(6)	(230)	138
Contracts initially recognized over the period	317	(6)	(174)	137
Changes in estimates that adjust the CSM	57		(56)	1
Changes in past service	1			1
Changes in liabilities for claims incurred	2	(2)		
Experience adjustments on claims and other expenses	(1)	2		1
INSURANCE SERVICE RESULT	361	(7)	(60)	294
Income and expenses from reinsurance contracts			1	1
Financial income and expenses from insurance contracts issued	(12)	1	1	(10)
Other movements	(12)	1	1	(10)
TOTAL CHANGES IN THE INCOME STATEMENT AND OCI	349	(6)	(58)	285
Cash flows	(342)			(342)
Premiums and taxes on premiums received	(397)			(397)
Claims and other insurance service expenses paid	51			51
Cash flow from insurance acquisitions	4			4
CLOSING NET BALANCE AT 31/12/2022	218	(16)	(332)	(130)
Insurance and reinsurance assets	32	3	1	36
Liabilities on insurance and reinsurance contracts	186	(19)	(333)	(166)









### Insurance technical reserves by coverage

	Liability for remaining	Liability for		
In millions of euros	coverage Excluding loss	remaining coverage Loss	Liabilities for claims incurred	Total
Insurance and reinsurance assets	21	(1)	16	36
Liabilities on insurance and reinsurance contracts	(99)		(67)	(166)
OPENING NET BALANCE AT 01/01/2023	(78)	(1)	(51)	(130)
Total insurance revenues	387			387
Margin recognized for services provided	180			180
Change in non-financial risk adjustment on expired risk	5			5
Expenses incurred for insurance services - Claims	49			49
Expenses incurred for insurance services - Expenses	14			14
Recovery of cash flows from insurance acquisitions	139			139
Total insurance service expenses	16	1	(42)	(25)
Expenses incurred on insurance services - Claims		1	(61)	(60)
Expenses incurred on insurance services - Expenses		1	(4)	(3)
Expenses incurred on insurance services - Other movements			1	1
Amortization of insurance acquisition cash flows	16			16
Changes in past services			22	22
Losses and reversals of losses on onerous contracts		(1)		(1)
INSURANCE SERVICE RESULT	403	1	(42)	362
Financial income and expenses from insurance contracts issued	(16)			(16)
Other movements	(16)			(16)
Other components of comprehensive income	(4)		(1)	(5)
TOTAL CHANGES IN THE INCOME STATEMENT AND OCI	383	1	(43)	341
Cash flows	(414)		54	(360)
Premiums and taxes on premiums received	(591)			(591)
Claims and other insurance service expenses paid			54	54
Cash flow from insurance acquisitions	177			177
CLOSING NET BALANCE AT 31/12/2023	(109)		(40)	(149)
Insurance and reinsurance assets	27		6	33
Liabilities on insurance and reinsurance contracts	(136)		(46)	(182)

# **CONSOLIDATED FINANCIAL STATEMENTS**

Notes to the consolidated financial statements

In millions of euros	Liability for remaining coverage Excluding loss	Liability for remaining coverage Loss	Liabilities for claims incurred	Total
Insurance and reinsurance assets	37		22	59
Liabilities on insurance and reinsurance contracts	(71)		(61)	(132)
OPENING NET BALANCE AT 01/01/2022	(34)		(39)	(73)
Total insurance revenues	359			359
Margin recognized for services provided	170			170
Change in non-financial risk adjustment on expired risk	4			4
Expenses incurred for insurance services - Claims	33			33
Expenses incurred for insurance services - Expenses	15			15
Recovery of cash flows from insurance acquisitions	137			137
Total insurance service expenses		(1)	(64)	(65)
Expenses incurred on insurance services - Claims			(54)	(54)
Expenses incurred on insurance services - Expenses			(16)	(16)
Expenses incurred on insurance services - Other movements			4	4
Changes in past services			2	2
Losses and reversals of losses on onerous contracts		(1)		(1)
INSURANCE SERVICE RESULT	359	(1)	(64)	294
Income and expenses from reinsurance contracts	1			1
Financial income and expenses from insurance contracts issued	(12)		2	(10)
Other movements	(12)		2	(10)
TOTAL CHANGES IN THE INCOME STATEMENT AND OCI	348	(1)	(62)	285
Cash flows	(393)		51	(342)
Premiums and taxes on premiums received	(397)			(397)
Claims and other insurance service expenses paid			51	51
Cash flow from insurance acquisitions	4			4
CLOSING NET BALANCE AT 31/12/2022	(79)	(1)	(50)	(130)
Insurance and reinsurance assets	21	(1)	16	36
Liabilities on insurance and reinsurance contracts	(100)		(66)	(166)









### Breakdown by maturity of discounted cash flow

In millions of euros	< 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	> 5 years	Total 12/2023
Insurance and reinsurance assets	12	9	6	1			28
Liabilities on insurance and reinsurance contracts	(56)	(56)	(33)	(13)	(4)		(162)
In millions of euros	< 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	> 5 years	Total 12/2023
In millions of euros Insurance and reinsurance assets	< 1 year 15	<b>1 to 2 years</b>	<b>2 to 3 years</b>	<b>3 to 4 years</b>	4 to 5 years	> 5 years	

### Sensitivity tests

	Central amount after Audit adjustment	Interest rate shock: +100bp in discount rate curve	Insurance risk shock: Permanent increase of the claim frequency (+20% to + 40% according to coverage)	Regulatory shock: decrease of the New Production 2023 by 15%
In millions of euros	12/2023	Sensitivity 1	Sensitivity 2	Sensitivity 3
Pre-tax income	203	203	189	207
Variations	0	0	-14	4
Other Comprehensive income	-5	-7	-4	-5
Variations	0	-2	1	0

#### **NOTE 17** Provisions

			Revers	als		
In millions of euros	12/2022	Charge	Used	Not Used	Other (*)	12/2023
IMPAIRMENT ON BANKING OPERATIONS	45	27	(2)	(28)		42
Provisions for signature commitments (**)	11	17		(21)	1	7
Provisions for litigation risks	9				(6)	3
Other provisions	25	10	(1)	(7)	5	32
IMPAIRMENT ON NON-BANKING OPERATIONS	143	30	(70)	(2)	8	109
Provisions for pensions liabilities and related	37	6	(10)		5	38
Provisions for restructuring	22	6	(13)	(1)		14
Provisions for tax and litigation risks	79	14	(47)	(1)	3	48
Other provisions	5	4				9
TOTAL PROVISIONS	188	57	(72)	(30)	8	151

(\*) Other = Reclassification, currency translation effects, changes in scope of consolidation

(\*\*) Provisions on signature commitments = mainly related to financing commitments

Each of the known disputes in which RCI Banque S.A. or the Group's companies are involved was reviewed at the closing date. On the advice of legal counsel, provisions were established when deemed necessary to cover estimated risks.

Every so often, the Group's companies are subject to tax audits in the countries where they are based. Uncontested deficiency notices are booked by means of tax provisions. Contested deficiency notices are recognized case by case on the basis of estimates taking into account the merit of the claims against the company concerned and the risk that it may not prevail in its case.

Provisions for restructuring are for the work exemption plan, a career development scheme funded by the company.

Provisions for litigation risks on banking operations relate to administration/processing fees billed to business customers. The allocation of provisions for tax risks and litigation in 2023 is linked to the VAT adjustment of the Italian branch (settled in the second half of the year) The reversal of the provision for tax risks and litigation in 2023 is linked to the payment of a CSLL provision for Brézil.

In 2021, the FCA banned certain commissioning models for automotive financing, which had encouraged intermediaries to increase costs for consumers. Several customer complaints were filed regarding commission charged agreements put in place before this ban. The financial mediation service examined certain complaints rejected by the companies. It ruled in favor of the plaintiffs in two recent decisions. This will likely lead to a significant increase in consumer complaints to companies and the financial ombudsman. On 11 January 2024, the Financial Conduct Authority (FCA) announced that it would review the automotive financing sales and commissions gareements of several financial institutions. It also announced that it would ensure that consumers receive appropriate compensation if it finds evidence of widespread misconduct. As the FCA's review has not yet been completed, Mobilize Financial Services is not in a position to determine whether the proceedings initiated are likely to have a material adverse impact on its financial statements.

### Provisions for pension and other post-employment benefits

In millions of euros	12/2023	12/2022
France	26	25
Rest of world	12	12
TOTAL PROVISIONS FOR PENSION LIABILITIES	38	37

#### Subsidiaries without a pension fund

	Fra	nce
Main actuarial assumptions	12/2023	12/2022
Retirement age	67 years old	67 years old
Salary increases	2.44%	1.84%
Financial discount rate	3.12%	3.10%
Starting rate	10.33%	9.80%

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### Subsidiaries with a pension fund

	United Kingdom		Swiss		Netherlands	
Main actuarial assumptions	12/2023	12/2022	12/2023	12/2022	12/2023	12/2022
Average duration	15 years	17 years	23 years	18 years		21 years
Rate of wage indexation			1.00%	1.00%		1.00%
Financial discount rate	4.40%	4.90%	1.40%	1.80%		0.80%
Actual return rate of hedge assets	7.50%	-38.10%	1.00%	1.00%		0.80%

### Changes in provisions during the year

In millions of euros	Actuarial value of obligations (A)	Fair value of invested funds (B)	Obligations less invested funds (C)	Net liability (asset) of the defined-benefit pension plans (A)-(B)-(C)
OPENING BALANCE OF THE CURRENT PERIOD	81	43		38
Current service cost	4			4
Net interest on the net liability (asset)	2	1		1
EXPENSE (INCOME) RECORDED IN THE INCOME STATEMENT	6	1		5
Actuarial gains and losses on the obligation resulting from changes in demographic assumptions	1			1
Actuarial gains and losses on the obligation resulting from changes in financial assumptions	5			5
Actuarial gains and losses on the obligation resulting from experience adjustments	(2)			(2)
EXPENSE (INCOME) RECORDED IN OTHER COMPONENTS OF COMPREHENSIVE INCOME	4			4
Employer's contributions to funds		4		(4)
Benefits paid	(6)	(2)		(4)
Effect of changes in exchange rates	(13)	(12)		(1)
BALANCE AT THE CLOSING DATE OF THE PERIOD	72	34		38

### Nature of invested funds

	12/2	023	12/2022		
In millions of euros	Quoted on an active market		Quoted on an active market	Not quoted on an active market	
Shares	13		11		
Bonds	14		26		
Other	7		6		
TOTAL	34		43		

### NOTE 18 Impairment allowances to cover counterparty risk

			Revers	als	Other (*)	
In millions of euros	12/2022	Charge	Used	Not Used	changes	12/2023
IMPAIRMENTS ON BANKING OPERATIONS	1,141	677	(464)	(201)	15	1,168
Customer Loans	1,141	677	(464)	(201)	15	1,168
O/w impairment on healthy receivables	3 <i>7</i> 5	294	(196)	(141)	3	335
O/w impairment on receivables with a significant increase in credit	185	157	(125)	(34)	3	186
O/w impairment on defaulted receivables	581	226	(143)	(26)	9	647
IMPAIRMENT ON NON-BANKING OPERATIONS	2	2	(1)		(1)	2
Other provisions to cover counterparty risk	2	2	(1)		(1)	2
IMPAIRMENT ON BANKING OPERATIONS	20	17	(1)	(21)	(5)	10
Provisions for signature commitments	11	17	(1)	(21)	1	7
Provisions for litigation risks	9				(6)	3
TOTAL PROVISIONS TO COVER COUNTERPARTY RISK	1,163	696	(466)	(222)	9	1,180

(\*) Other = Reclassification, currency translation effects, changes in scope of consolidation.

A breakdown by market segment of allowances for impairment of assets in connection with customer finance operations is provided in Note 7.

### **NOTE 19** Subordinated debt - Liabilities

In millions of euros	12/2023	12/2022
LIABILITIES MEASURED AT AMORTIZED COST	882	872
Subordinated securities	865	856
Accrued interest on subordinated securities	17	16
HEDGED LIABILITIES MEASURED AT FAIR VALUE	11	14
Participating loan	11	14
TOTAL SUBORDINATED LIABILITIES	893	886

The liabilities measured at amortized cost represent the subordinated securities issued by RCI Banque S.A. in November 2019 for €850 million and the subordinated securities issued by RCI Finance Maroc S.A. in December 2020 for €6.2 million. RCI Finance Maroc issued a subordinated security for an amount of €9.2 million.

The hedged liabilities measured at fair value represent the participating initial loan stocks of 500,000,000 francs issued in 1985 by Diac SA.

The remuneration system includes:

- a fixed portion equal to 60% of the Annual Monetary Rate (AMR);
- a variable portion obtained by applying the rate of increase in consolidated net income for the last financial year over that of the previous financial year to 40% of the AMR.

Annual remuneration is between 100% and 130% of the AMR, with a floor rate of 6.5%. The loan is perpetual.

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# NOTE 20 Financial assets and liabilities by remaining term to maturity

In millions of euros	Up to 3 months	3 months to 1 year	1 year to 5 years	> 5 years	Total 12/2023
FINANCIAL ASSETS	16,429	16,849	27,182	514	60,974
Cash and balances at Central Banks	4,729	4			4,733
Derivatives	21	57	124	23	225
Financial assets	209	108	193	116	626
Amounts receivable from credit institutions	1,539				1,539
Loans and advances to customers	9,931	16,680	26,865	375	53,851
FINANCIAL LIABILITIES	23,095	10,488	19,691	2,248	55,522
Central Banks	357	1,547	471		2,375
Derivatives	15	17	257		289
Amounts payable to credit institutions	35	15	12		62
Financial liabilities	605	677	993		2,275
Amounts payable to customers	19,872	4,327	4,513	600	29,312
Debt securities	2,192	3,905	13,445	774	20,316
Subordinated debt	19			874	893

In millions of euros	Up to 3 months	3 months to 1 year	1 year to 5 years	> 5 years	Total 12/2022
FINANCIAL ASSETS	16,691	16,386	23,676	516	57,269
Cash and balances at Central Banks	5,836	31	7		5,874
Derivatives	11	24	294		329
Financial assets	191	257	177	120	745
Amounts receivable from credit institutions	1,690				1,690
Loans and advances to customers	8,963	16,074	23,198	396	48,631
FINANCIAL LIABILITIES	21,752	9,059	17,515	2,219	50,545
Central Banks	4	1,750	1,961		3,715
Derivatives	6	12	296	8	322
Financial liabilities	13	11	5		29
Amounts payable to credit institutions	446	594	972		2,012
Amounts payable to customers	18,907	2,573	3,293	700	25,473
Debt securities	2,361	4,119	10,988	640	18,108
Subordinated debt	15			871	886

Central Bank borrowings correspond to the longer-term refinancing operations (TLTRO) introduced at the end of 2014 and gradually being used by RCI Banque S.A. The Mobilize Financial Services group was also able to benefit from the TFSME program announced by the Bank of England in 2020.

### NOTE 21 Breakdown of future contractual cash flows by maturity

In millions of euros	Up to 3 months	3 months to 1 year	1 year to 5 years	> 5 years	Total 12/2023
FINANCIAL LIABILITIES	23,327	11,036	21,097	2,330	57,790
Central Banks	350	1,500	471		2,321
Derivatives	10	95	204		309
Amounts payable to credit institutions	595	591	993		2,179
Amounts payable to customers	19,820	4,299	4,513	600	29,232
Debt securities	2,289	3,672	13,355	774	20,090
Subordinated debt	19			872	891
Future interest payable	244	879	1,561	84	2,768
FINANCING AND GUARANTEE COMMITMENTS	3,001	148		1	3,150
TOTAL BREAKDOWN OF FUTURE CONTRACTUAL CASH FLOWS BY MATURITY	26,328	11,184	21,097	2,331	60,940

In millions of euros	Up to 3 months	3 months to 1 year	1 year to 5 years	> 5 years	Total 12/2022
FINANCIAL LIABILITIES	22,166	9,611	18,622	2,327	52,726
Central Banks		1,750	1,961		3,711
Derivatives	5	82	252	2	341
Amounts payable to credit institutions	423	523	972		1,918
Amounts payable to customers	18,873	2,561	3,293	700	25,427
Debt securities	2,664	4,003	10,923	640	18,230
Subordinated debt	15			866	881
Future interest payable	186	692	1,221	119	2,218
FINANCING AND GUARANTEE COMMITMENTS	4,199	25		1	4,225
TOTAL BREAKDOWN OF FUTURE CONTRACTUAL CASH FLOWS BY MATURITY	26,365	9,636	18,622	2,328	56,951

The sum of the future contractual cash flows is not equal to the values in the balance sheet. This is because future contractual interest and non-discounted coupon payments on swaps are taken into account.

For liability derivatives, the contractual cash flows correspond to the amounts payable.

For the other non-derivative financial liabilities, the contractual cash flows correspond to the repayment of the value and the payment of interest.

Interest for variable rate financial instruments has been estimated on the basis of the interest rate in effect at 31 December 2023.

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NOTE 22 Fair value of assets and liabilities (in accordance with IFRS 7 & IFRS 13) and breakdown of assets and liabilities by fair value hierarchy

		Fair Value					
In millions of euros - 31/12/2023	Book Value	Level 1	Level 2	Level 3	FV (*)	<b>G</b> ap <sup>(*)</sup>	
FINANCIAL ASSETS	60,974	596	6,524	52,925	60,045	(929)	
Cash and balances at Central Banks	4,733		4,733		4,733		
Derivatives	225		225		225		
Financial assets	626	596		3	626		
Amounts receivable from credit institutions	1,539		1,539		1,539		
Loans and advances to customers	53,851			52,922	52,922	(929)	
FINANCIAL LIABILITIES	55,522	11	55,720		55,731	(209)	
Central Banks	2,375		2,378		2,378	(3)	
Derivatives	289		289		289		
Financial liabilities	62		62		62		
Amounts payable to credit institutions	2,275		2,305		2,305	(30)	
Amounts payable to customers	29,312		29,312		29,312		
Debt securities	20,316		20,564		20,564	(248)	
Subordinated debt	893	11	810		821	72	

<sup>(\*)</sup> FV: Fair value - Difference: Unrealized gain or loss.

Fair Value					
Book Value	Level 1	Level 2	Level 3	FV (*)	Gap <sup>(*)</sup>
57,269	627	7,998	48,317	56,942	(327)
5,874		5,874		5,874	
329		329		329	
745	627		13	745	
1,690		1,690		1,690	
48,631			48,304	48,304	(327)
50,545	15	50,414		50,429	116
3,715		3,760		3,760	(45)
322		322		322	
29		29		29	
2,012		1,986		1,986	
25,473		25,473		25,473	
18,108		18,085		18,085	23
886	15	759		774	112
	57,269 5,874 329 745 1,690 48,631 50,545 3,715 322 29 2,012 25,473 18,108	57,269 627 5,874 329 745 627 1,690 48,631 50,545 15 3,715 322 29 2,012 25,473 18,108	Book Value         Level 1         Level 2           57,269         627         7,998           5,874         5,874           329         329           745         627           1,690         1,690           48,631         50,545         15         50,414           3,715         3,760         322         322           29         29         29           2,012         1,986         25,473         25,473           18,108         18,085	Book Value         Level 1         Level 2         Level 3           57,269         627         7,998         48,317           5,874         5,874         329         329           745         627         13         13           1,690         1,690         48,304           50,545         15         50,414           3,715         3,760         322           29         29         29           2,012         1,986         25,473           18,108         18,085         18,085	Book Value         Level 1         Level 2         Level 3         FV (*)           57,269         627         7,998         48,317         56,942           5,874         5,874         5,874           329         329         329           745         627         13         745           1,690         1,690         1,690           48,631         48,304         48,304           50,545         15         50,414         50,429           3,715         3,760         3,760           322         322         322           29         29         29           2,012         1,986         1,986           25,473         25,473         25,473           18,108         18,085         18,085

<sup>(\*)</sup> FV: Fair value - Difference: Unrealized gain or loss.

Financial assets classified as Level 3 are holdings in non-consolidated companies.

Customer loans and receivables, classified in Level 3, are measured at amortized cost in the balance sheet. Fair value calculations are provided for information purposes only and should be interpreted as estimates only. In most cases, the

values provided are not intended to be realized and generally could not be realized in practice. These values are not indicators used for the purpose of managing the bank's activities, for which the management model is collection of expected cash flows.

The assumptions used to measure the fair value of the instruments at amortized cost are presented below.

#### Assumptions and methods used

The three-level hierarchy for financial instruments recognized on the balance sheet at fair value, as required by IFRS 7, is as follows:

- level 1: measurements based on quoted prices on active markets for identical financial instruments;
- level 2: measurements based on quoted prices on active markets for similar financial instruments or measurements for which all significant data are based on observable market data;
- level 3: measurement techniques for which significant data are not based on observable market data.

Estimated fair values have been determined using available market information and appropriate valuation methods for each type of instrument.

However, the methods and assumptions used are by nature theoretical, and a substantial amount of judgment comes into play in interpreting market data. Using different assumptions and/or different valuation methods could have a significant effect on the estimated values.

Fair values have been determined on the basis of information available at the closing date of each period, and thus do not reflect later changes.

As a general rule, whenever a financial instrument is traded on an active, liquid market, its most recent quoted price is used to calculate market value. For instruments without a quoted price, market value is determined by applying recognized valuation models that use observable market parameters. If Mobilize Financial Services group does not have the necessary valuation tools, including for complex products, valuations are obtained from leading financial institutions.

The main assumptions and valuation methods used are the following:

#### Financial assets

Fixed-rate loans have been estimated by discounting future cash flows at the interest rates offered by the Mobilize Financial Services group at 31 December 2022 and at 31 December 2023 for loans with similar conditions and maturities.

Level 3 securities are non-consolidated holdings for which there is no quoted price.

#### Loans and advances to customers

Sales financing receivables have been estimated by discounting future cash flows at the interest rate that would have applied to similar loans (conditions, maturity and borrower quality) at 31 December 2022 and at 31 December 2023.

Customer receivables with a term of less than one year are not discounted, as their fair value is not significantly different from their net book value.

#### Financial liabilities

Fair value of financial liabilities has been estimated by discounting future cash flows at the interest rates offered to the Mobilize Financial Services group at 31 December 2022 and 31 December 2023 for borrowings with similar conditions and maturities. Projected cash flows are therefore discounted according to the zero-coupon yield curve, augmented by the spread specific to RCI Banque S.A. for issues on the secondary market against 3 months.









### NOTE 23 Netting agreements and other similar commitments

#### Master Agreement relating to transactions on forward financial instruments and similar agreements

The Mobilize Financial Services group negotiates its forward derivative agreements under International Swaps and Derivatives Association (ISDA) and FBF (Fédération Bancaire Française) Master Agreements.

The occurrence of an event of default entitles the non-defaulting party to suspend performance of its payment obligations and to payment or receipt of a settlement amount for all terminated transactions.

ISDA and FBF Master Agreements do not meet the criteria for offsetting in the financial statements. The Mobilize Financial Services group does not currently have a legally enforceable right to offset booked amounts in the event of default or a credit event.

#### Synthesis of financial assets and liabilities agreements

				Non co	ompensated am	ount	
In millions of euros - 31/12/2023	Gross book value before agreement	Netted gross amounts	Net amount in balance sheet	Financial instruments on the liability	Guarantees on the liability	Off-balance sheet guarantees	Net Exposure
ASSETS	1,212		1,212	234	703		275
Derivatives	225		225	234			(9)
Dealer financing receivables (1)	987		987		703		284
LIABILITIES	289		289	234			55
Derivatives	289		289	234			55

<sup>(1)</sup> The gross book value of dealer financing receivables breaks down into €498 million for the Renault Retail Group, whose exposures are hedged for up to €495 million by a cash warrant agreement given by the Renault manufacturer (see Note 12.3), and €489 million for dealers financed by Banco RCI Brasil S.A., whose exposures are hedged for up to €208 million by pledge of letras de cambio (bills of exchange) subscribed by the dealers.

				Non compensated amount			
In millions of euros – 31/12/2022	Gross book value before agreement	Netted gross amounts	Net amount in balance sheet	Financial instruments on the liability	Guarantees on the liability	Off-balance sheet guarantees	Net Exposure
ASSETS	1,241		1,241	334	720		187
Derivatives	329		329	334			(5)
Dealer financing receivables (1)	912		912		720		192
LIABILITIES	322		322	334			(12)
Derivatives	322		322	334			(12)

<sup>(1)</sup> The gross book value of dealer financing receivables breaks down into €538 million for the Renault Retail Group, whose exposures are hedged for up to €531 million by a cash warrant agreement given by the Renault manufacturer (see Note 9.3), and €374 million for dealers financed by Banco RCI Brasil S.A., whose exposures are hedged for up to €189 million by pledge of letras de cambio (bills of exchange) subscribed by the dealers.

### **NOTE 24** Commitments given

In millions of euros	12/2023	12/2022
FINANCING COMMITMENTS	3,092	4,209
Commitments to customers	3,092	4,209
GUARANTEE COMMITMENTS	279	305
Commitments to credit institutions	200	140
Customer guarantees	79	165
OTHER COMMITMENTS GIVEN	66	86
Commitments given for equipment leases and real estate leases	66	86
TOTAL COMMITMENTS GIVEN (*)	3,437	4,600
(*) Of which related parties.	1	3

(\*) Of which related parties.

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### **NOTE 25** Commitments received

In millions of euros	12/2023	12/2022
FINANCING COMMITMENTS	4,631	4,714
Guarantees received from credit institutions	4,631	4,714
GUARANTEE COMMITMENTS	21,603	18,242
Guarantees received from credit institutions	206	175
Guarantees from customers	6,745	6,511
Commitments to take back leased vehicles at the end of the contract	14,652	11,556
OTHER COMMITMENTS RECEIVED	64	88
Other commitments received	64	88
TOTAL COMMITMENTS RECEIVED (*)	26,298	23,044
(*) Of which related parties	5,624	5,869

At 31 December 2023, the Mobilize Financial Services group had €4,631 million in unused confirmed lines of credit, as well as broadly diversified short-term and medium-term issuance programs. It also held €5,182 million of assets eligible and mobilizable with the European Central Bank (after haircuts and excluding securities and receivables already in use at year-end).

Most of the commitments received from related parties concern the commitments to take back vehicles agreed with manufactures as part of finance leases.

#### Guarantees and collateral

Guarantees or collateral offer partial or total protection against the risk of losses due to debtor insolvency (mortgages, pledges, comfort letters, bank guarantees on first demand for the granting of loans to dealers and private customers in certain cases). Guarantors are the subject of internal or external rating updated at least annually.

With a view to reducing its risk-taking, the Mobilize Financial Services group thus actively and rigorously manages its sureties, among other things by diversifying them: credit insurance, personal and other guarantees.

### NOTE 26 Exposure to currency risk

	Balance	sheet	Off balanc	ce sheet		Net position	
In millions of euros - 12/2023	Long position	Short position	Long position	Short position	Total	Of which monetary	Of which structural
Position GBP	608			(273)	335	1	334
Position JPY	2				2	2	
Position CHF	299			(294)	5	1	4
Position CZK	68			(51)	17		17
Position ARS	1				1		1
Position BRL	130				130		130
Position PLN	839			(826)	13		13
Position HUF	5				5		5
Position RON	41			(41)			
Position KRW	149				149		149
Position MAD	27				27		27
Position DKK	44			(44)			
Position TRY	2				2		2
Position SEK	104			(104)			
Position INR	23				23		23
Position COP	28				28		28
TOTAL EXPOSURE	2,370			(1,633)	737	4	733

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	Balance s	heet Off bo	alance sheet		Net position	
In millions of euros - 12/2022	Long position	Short position Long position	Short on position	Total	Of which monetary	Of which structural
Position GBP	802		(474)	328	1	327
Position JPY	1			1	1	
Position CHF	302		(298)	4		4
Position CZK	72		(54)	18		18
Position ARS	3			3		3
Position BRL	124			124		124
Position PLN	563		(551)	12		12
Position HUF	5			5		5
Position RON	30		(30)			
Position KRW	159			159		159
Position MAD	26			26		26
Position DKK	35		(35)			
Position TRY	4			4		4
Position SEK	93		(93)			
Position RUB	16		(17)	(1)	(1)	
Position INR	24			24		24
Position COP	23			23		23
TOTAL EXPOSURE	2,282		(1,552)	730	1	729

The structural foreign exchange position corresponds to the history value of foreign currency equity securities held by RCI Banque S.A.

### NOTE 27 Interest and similar income

In millions of euros	12/2023	12/2022
INTEREST AND SIMILAR INCOMES	4,195	2,965
Transactions with credit institutions	439	154
Customer Loans	2,626	1,950
Finance leases	879	730
Accrued interest due and payable on hedging instruments	187	80
Accrued interest due and payable on Financial assets	64	51
STAGGERED FEES PAID FOR REFERRAL OF BUSINESS	(798)	(813)
Customer Loans	(546)	(603)
Finance leases	(252)	(210)
TOTAL INTEREST AND SIMILAR INCOME (*)	3,397	2,152
(*) Of which related parties	672	546

The increase of interest and similar incomes is explained by the increase of market rate in 2023 which result an increase of rate invoiced to clients in order to protect our financial margin.

As the receivables assigned under the securitization transactions have not been derecognized, interest on those receivables continues to appear under interest and similar income in customer finance transactions.

# NOTE 28 Interest expenses and similar charges

In millions of euros	12/2023	12/2022
Transactions with credit institutions	(431)	(240)
Customer Loans	(684)	(158)
Finance leases	(3)	(8)
Accrued interest due and payable on hedging instruments	(166)	(31)
Expenses on debt securities	(807)	(429)
Other interest and similar expenses	(18)	(17)
TOTAL INTEREST AND SIMILAR EXPENSES (*)	(2,109)	(883)
(*) Of which related parties	(25)	(3)

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The increase of interest and similar expenses mainly explained by the increase of market rate in 2023.

### **NOTE 29** Fees and commissions

In millions of euros	12/2023	12/2022
FEES AND COMMISSION INCOME	765	679
Commissions	31	20
Fees	21	17
Commissions from service activities	158	126
Insurance brokerage commission	63	61
Incidental insurance commissions from finance contracts	266	244
Incidental maintenance commissions from finance contracts	166	150
Other incidental commissions from finance contracts	60	61
FEES AND COMMISSION EXPENSES	(383)	(311)
Commissions	(50)	(31)
Commissions on service activities	(118)	(98)
Incidental insurance commissions from finance contracts	(52)	(47)
Incidental maintenance commissions from finance contracts	(134)	(108)
Other incidental commissions from finance contracts	(29)	(27)
TOTAL NET COMMISSIONS (*)	382	368
(*) Of which related parties	17	9

Incidental income from and expenses of services related to finance contracts as well as income and expenses of service activities primarily concern insurance and maintenance contracts.



### NOTE 30 Net gains (losses) on financial instruments at fair value through profit or loss

In millions of euros	12/2023	12/2022
NET GAINS (LOSSES) ON DERIVATIVES CLASSIFIED AS TRANSACTIONS		
IN TRADING SECURITIES	(102)	75
Net gains/losses on forex transactions	26	(20)
Net gains and losses on derivatives classified at fair value through profit or loss	(118)	82
Net gains and losses on equity securities at fair value	4	2
Fair value hedges: change in value of hedging instruments	185	(372)
Fair value hedges: change in value of hedged items	(202)	383
Net gains and losses on securities measured at fair value through profit and loss	3	
FINANCIAL ASSETS DESIGNATED AT FAIR VALUE THROUGH PROFIT OR LOSS	(7)	(6)
Dividends from non-consolidated holdings		1
Gains and losses on assets at fair value through profit and loss	(7)	(7)
TOTAL NET GAINS OR LOSSES ON FINANCIAL INSTRUMENTS AT FAIR VALUE (*)	(109)	69
(*) Of which related parties	(7)	1

As part of the hedging of certain variable-rate liabilities (Deposits and TLTROs), the Mobilize Financial Services group has set up interest rate derivatives that do not qualify as hedging derivatives for accounting purposes according to the provisions of IFRS 9. Net banking income was negatively

impacted by a negative effect of the valuation of interest rate swaps and, to a lesser extent, by foreign exchange swaps for a total of -€118 million mainly due to the amortization of the portfolio that generated €82 million in profit in 2022.

### **NOTE 31** Net income or expense of other activities

In millions of euros	12/2023	12/2022
OTHER INCOME FROM BANKING OPERATIONS	785	573
Income related to non-doubtful lease contracts	406	258
of which reversal of impairment on residual values	203	49
Expenses related to operating lease transactions	340	295
Other income from banking operations	39	20
of which reversal of charge to reserve for banking risks	9	7
OTHER BANKING OPERATION EXPENSES	(739)	(561)
Expenses related to non-doubtful lease contracts	(381)	(229)
of which allowance for impairment on residual values	(190)	(67)
Distribution costs not treatable as interest expense	(81)	(85)
Expenses related to operating lease transactions	(239)	(213)
Other banking operation expenses	(38)	(34)
of which charge to reserve for banking risks	(10)	(8)
OTHER OPERATING INCOME AND EXPENSES	8	13
Other operating income	28	28
Other operating expenses	(20)	(15)
TOTAL NET INCOME (EXPENSE) OF OTHER ACTIVITIES (*)	54	25
(*) Of which related parties	10	2

Income and expenses of service activities include the income and expenses booked for insurance policies issued by the Group's captive insurance companies.

### NOTE 32 General operating expenses and personal costs

In millions of euros	12/2023	12/2022
PERSONNEL COSTS	(372)	(360)
Employee pay	(255)	(231)
Expenses of post-retirement benefits - Defined-contribution pension plan	(27)	(22)
Expenses of post-retirement benefits - Defined-benefit pension plan	4	(1)
Other employee-related expenses	(81)	(77)
Other personnel expenses	(13)	(29)
OTHER ADMINISTRATIVE EXPENSES	(321)	(258)
Taxes other than current income tax	(58)	(54)
Rental charges	(7)	(7)
Other administrative expenses	(256)	(197)
TOTAL GENERAL OPERATING EXPENSES (*)	(693)	(618)
(*) Of which related parties	(1)	11

Auditors' fees are analyzed in Appendix 3 "Fees paid to the Statutory Auditors and their network."

In addition, the services other than the certification of the financial statements provided by KPMG SA and Mazars during the financial year to RCI and the entities it controls mainly concern (i) customer experience assessments, (ii) preparation of the tax declaration and (ii) certificates following new regulations.

Other personnel expenses include amounts charged to and reversed from provisions for restructuring and for personnel related risks totaling -€4 million as at 31 December 2023 compared with -€19 million as at 31 December 2022.

Average number of employees	12/2023	12/2022
Sales financing operations and services in France	1,852	1,801
Sales financing operations and services in other countries	2,420	2,286
TOTAL RCI BANQUE GROUP	4,272	4,087

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### NOTE 33 Cost of risk by customer category

In millions of euros	12/2023	12/2022
COST OF RISK ON CUSTOMER FINANCING	(154)	(210)
Impairment allowances	(447)	(331)
Reversal of impairment	421	221
Losses on receivables written off	(160)	(128)
Amounts recovered on loans written off	32	28
COST OF RISK ON DEALER FINANCING	9	21
Impairment allowances	(43)	(25)
Reversal of impairment	54	54
Losses on receivables written off	(2)	(8)
OTHER COST OF RISK	(8)	(6)
Change in allowance for impairment of other receivables		(3)
Other valuation adjustments	(8)	(3)
TOTAL COST OF RISK	(153)	(195)

This item includes the net increase (decrease) in impairment allowances, losses on receivables written off and amounts recovered on receivables written off.

At the end of December 2023, the total cost of risk was a net provision of €153 million, of which €154 million in customer financing (i.e. 0.38% of average earning assets) and a reversal of €9 million euros (i.e. -0.09% of Average Productive Assets) on dealer financing.

The main changes in customer activity in 2023 were:

- a net increase in provisions of €55 million for non-performing outstandings, which is explained by an increase in exposures offset by a decrease in the coverage ratio;
- a net decrease in provisions of 29M€ on performing loans or impaired since origination, explained by the following factors:
  - an allowance of 10M€ for changes in the bucket mix and risk parameters
  - an allowance regarding an increase in outstanding of 38M€;

- a release of expertise on risk parameters of 21M€
- a reversal regarding forward-looking of €20 million
- a release inflation risk expertise of 15M€
- an allowance related to fragile customers of 6M€
- a release for individual risks of 14M€

Regarding the Dealer activity (dealer financing), the cost of risk (reversal of €9 million) breaks down as follows:

- €5 million reversal of provision on non-performing outstandings explained by an improvement in the portfolio mix in B3 with less exposure to long-maturity counterparties in the default and entry into default of counterparties in Brazil, a significant amount of which is covered by a guarantee;
- €5 million of provision reversal on performing loans, partly explained by the improvement in the mix by risk class and by the update of PD/LGD parameters.

In other activities, the cost of risk is mainly related to the impairment of RNL Leasing shareholder loans (-66 million).

#### **NOTE 34** Income tax

In millions of euros	12/2023	12/2022
CURRENT TAX EXPENSE	(312)	(288)
Current income tax	(312)	(288)
DEFERRED TAXES	78	(33)
Deferred taxes	77	(33)
Change in impairment of deferred tax assets	1	
TOTAL INCOME TAX	(234)	(321)

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The amount of the French CVAE tax (Cotisation sur la Valeur Ajoutée des Entreprises, a tax computed on the added value generated by the company) included in current income tax was -€5 million.

Current tax expense is equal to the amount of income tax due and payable to tax authorities for the year, under the rules and tax rates applicable in each country.

The tax expense at 31 December 2023 takes into account tax income of  $\leqslant$ 54.5 million. This tax income corresponds to the reimbursement by the Maltese state of a tax credit equivalent to 6/7 of the tax expense for 2022 (i.e. 6/7 of  $\leqslant$ 63.7 million).

Certain differences between companies' income for tax purposes and their income for consolidated financial reporting purposes give rise to the recognition of deferred taxes. These differences result mainly from rules for accounting for lease-purchase and long-term rental transactions and for recognizing impairment on doubtful receivables.

#### Breakdown of net deferred taxes by major category

In millions of euros	12/2023	12/2022
Provisions	31	24
Provisions and other charges deductible when paid	(39)	5
Tax loss carryforwards	93	92
Other assets and liabilities	107	(90)
Lease transactions	(721)	(708)
Non-current assets	14	7
Impairment allowance on deferred tax assets	(8)	(9)
TOTAL NET DEFERRED TAX ASSET (LIABILITY)	(523)	(679)

The interest rate differential for French entities is mainly due to a less advantageous mechanism for capping deductions for financial expenses, the "rabot" effect (French proportional interest deduction restriction).

#### Deferred tax expense recognized in the other comprehensive income

	202	3 change in equ	iity	2022 change in equity		quity	
In millions of euros	Before tax	Tax	Net	Before tax	Tax	Net	
Unrealized P&L on cash flow hedge instruments	(236)	63	(173)	265	(66)	199	
Unrealized P&L on financial assets	6		4	(12)	4	(8)	
Actuarial differences	(6)	2	(4)	15	(4)	11	
Exchange differences	16		16	(1)		(1)	
Change in insurance contracts	(5)	2	(3)				



#### NOTE 35 Events after the end of the reporting period

The acquisition of Mobility Concept and MeinAuto, divisions of the MeinAuto Group, a major player in the German automotive leasing market, was completed on January 2, 2024 by Mobilize Lease&Co, a subsidiary of RCI Bank SA.. This transaction aims to accelerate the growth and development of long-term rental offers in Germany.

This synergy will allow Mobilize Lease&Co to deploy package offers, subscription services and flexible multi-brand leasing formulas.

This acquisition represents a structuring development opportunity thanks to its €1.5 billion fleet assets composed of 60,000 vehicles and 350 employees. The fair value of the net assets acquired amounts to €167 million. Acquisition goodwill is estimated at €81 million. The purchase price allocation is in progress.

No other post-closing event is to be noted.

# 1.3.8 Group subsidiaries and branches

# 1.3.8.1 List of consolidated companies and foreign branches

			Indirect interest of RCI		% inte	erest
	Country	Direct interest of RCI	%	Held by	2023	2022
PARENT COMPANY						
RCI Banque S.A.						
BRANCHES OF RCI BANQUE						
RCI Banque S.A. Niederlassung Deutschland	Germany					
RCI Banque Sucursal Argentina	Argentina					
RCI Banque S.A. Niederlassung Osterreich	Austria					
RCI Banque S.A. España branch	Spain					
RCI Banque Sucursal Portugal	Portugal					
RCI Banque S.A. Bancna Podruznica Ljubljana	Slovenia					
RCI Banque Succursale Italiana	Italy					
RCI Banque Branch Ireland	Ireland					
Renault Finance Nordic, Bankfilial till RCI Banque S.A. Frankrike	Sweden					
RCI Banque Spółka Akcyjna Oddział w Polsce	Poland					
FULLY CONSOLIDATED COMPANIES						
RCI Versicherungs Service GmbH	Germany	100			100	100
Bipi Mobility Germany GmbH <sup>(1)</sup>	Germany	-	100	Bipi Mobility SL	100	0
Rombo Compania Financiera S.A.	Argentina	60			60	60
Courtage S.A.	Argentina	95			95	95
RCI Financial Services S.A.	Belgium	100			100	100
AUTOFIN	Belgium	100			100	100
Administradora De Consorcio RCI Brasil Ltda.	Brazil	99.92			99.92	99.92
Banco RCI Brasil S.A. (ex Companhia de						
Arrendamento Mercantil RCIBrasil)	Brazil	60.11			60.11	60.11
Corretora de Seguros RCI Brasil S.A.	Brazil	100			100	100
RCI Brasil Serviços e Participações Ltda	Brazil	100			100	100
RCI Colombia S.A. Compania De Financiamiento	Colombia	51			51	51
RCI Servicios Colombia S.A.	Colombia	100			100	100
RCI Usluge d.o.o <sup>(2)</sup>	Croatia	100			100	100
RCI Financial Services Korea Co, Ltd	South Korea	100			100	100
RCI Insurance Service Korea Co, Ltd <sup>(2)</sup>	South Korea	100			100	100
Overlease S.A.	Spain	100			100	100
Bipi Mobility SL	Spain	100			100	100
Diac SA	France	100			100	100
Diac Location S.A.	France	-	100	Diac SA	100	100
Bipi Mobility France	France	-	100	Bipi Mobility SL	100	100
Mobilize Insurance SAS (1)	France	100			100	0
Mobilize Lease&Co SAS (1)	France	100			100	0
RCI ZRT	Hungary	100			100	100
ES Mobility SRL	Itay	100			100	100
Bipi Mobility Italy S.R.L	Itay	-	100	Bipi Mobility SL	100	100
RCI Services Ltd	Malta	100			100	100
RCI Insurance Ltd	Malta	-	100	RCI Services Ltd	100	100
RCI Life Ltd	Malta	-	100	RCI Services Ltd	100	100
RCI Finance Maroc S.A.	Morocco	100			100	100
RDFM S.A.R.L	Morocco	-	100	RCI Finance Maroc S.A.	100	100
RCI Financial Services B.V.	Netherlands	100			100	100

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			Indirect interest of RCI			rest
	Country	Direct interest of RCI	%	Held by	2023	2022
Bipi Mobility Netherlands B.V. (2)	Netherlands	-	100	Bipi Mobility SL	100	100
RCI Leasing Polska Sp. z.o.o	Poland	100			100	100
RCI COM SA	Portugal	100			100	100
RCI GEST SEGUROS – Mediadores de Seguros, Lda	Portugal	-	100	RCI COM SA	100	100
RCI Finance CZ s.r.o.	Czech R.	100			100	100
RCI Financial Services s.r.o.	Czech R.	50			50	50
RCI Broker De Asigurare S.R.L.	Romania	-	100	RCI Finantare Romania	100	100
RCI Finantare Romania	Romania	100			100	100
RCI Leasing Romania IFN S.A.	Romania	100			100	100
RCI Financial Services Ltd	United Kingdom	-	100	RCI Bank UK Ltd	100	100
RCI Bank UK Ltd	United Kingdom	100				
Bipi Mobility UK Limited <sup>(2)</sup>	United Kingdom	-	100	Bipi Mobility SL	100	100
Mobilize Lease&Co UK Ltd <sup>(1)</sup>	United Kingdom		85	RCI Bank UK Ltd	85	0
RNL Leasing (3)	Russia	0		rto: Bariit ort Eta	0	100
RCI Finance S.A.	Swiss	100			100	100
RCI Finance SK S.r.O (2)	Slovakia	100			100	100
RCI Lizing d.o.o <sup>(2)</sup>	Slovenia	100			100	100
SPV	Sioverna	100			100	100
SFV			DCI P	anque Niederlassung		
CARS Alliance Auto Loans Germany Master	Germany		(see Note 14)	Deutschland		
CARS Alliance Auto Leases Germany	Germany		RCI B	anque Niederlassung Deutschland		
Cars Alliance DFP Germany 2017	Germany		RCI B	anque Niederlassung  Deutschland		
Cars Alliance Auto Loans Germany V 2019-1	Germany		RCI B (see Note 14)	anque Niederlassung Deutschland		
CARS Alliance Auto Loans Germany V 2021-1	Germany		RCI B	anque Niederlassung Deutschland		
(4)				anque Niederlassung		
CARS Alliance Auto Loans Germany V2023-1 (1)	Germany		(see Note 14)	Deutschland		
CARS Alliance Auto Loans Spain 2022 (2)	Spain		(see Note 14)	RCI Banque Sucursal en Espana		
FCT Cars Alliance DFP France	France		(see Note 14)	Diac SA		
CARS Alliance Auto Loans France FCT Master	France		(see Note 14)	Diac SA		
CARS Alliance Auto Leases France V 2020-1	France		(see Note 14)	Diac SA		
CARS Alliance Auto Leases France Master	France		(see Note 14)	Diac SA		
CARS Alliance Auto Loans France V 2022-1 (2)	France		(see Note 14)	Diac SA		
Diac RV Master	France			Diac SA		
CARS Alliance Auto Leases France V 2023-1 <sup>(1)</sup>	France		(see Note 14)	Diac SA		
Cars Alliance Auto Loans Italy 2015 SRL	Itay		(see Note 14)	RCI Banque Succursale Italiana		
CARS Alliance UK Master Plc	United Kingdom		(see Note 14)	RCI Financial Services Ltd		
Cars Alliance Auto UK 2015 Limited	United Kingdom			Financial Services Ltd		
ASSOCIATES	,					
RN SF B.V.	Netherlands	50			50	50
BARN B.V.	Netherlands	-	60	RN SF B.V.	30	30
RN Bank (3)	Russia		0		30	30
	1103310		0			- 50

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Indirect interest of RCI		% int	erest
%	Held by	2023	2022
		50	50
50.1	AUTOFIN	50.1	50.10
		30	30
		7.4	4.97
36.6	RCI Bank UK Ltd	36.6	

Nissan Renault Financial Services India Private Ltd

Orfin Finansman Anonim Sirketi

Mobility Trader Holding Gmbh (3)

Select Vehicle Group Holdings Ltd

Renault Crédit Car

## 1.3.8.2 Subsidiaries in which non-controlling interests are significant

In millions of euros – 12/2023 Before intra-group elimination	RCI Financial Services, S.r.o	Rombo Compania Financiera S.A.	Banco RCI Brasil S.A	RCI Colombia S.A
Country of location	Czech Republic	Argentina	Brazil	Colombia
Percentage of capital held by non controlling interests	49.90%	40.00%	39.89%	49.00%
Share in associates by non controlling interests	49.90%	40.00%	39.89%	49.00%
Nature	Subsidiary	Subsidiary	Subsidiary	Subsidiary
Consolidation method	Fully consolidated	Fully consolidated	Fully consolidated	Fully consolidated
Net Income: Share in net income (loss) of associates and joint ventures	2	3	18	(7)
Equity: Investments in associates and joint ventures				
Dividends paid to non controlling interests	2		24	4
Cash due from banks	4	4	89	83
Net outstandings customers loans and lease financings	106	34	1,856	834
Other assets	4		151	41
TOTAL ASSETS	114	38	2,096	958
Due to banks, customer deposits and debt securities issued	86	28	1,794	886
Other liabilities	3	2	73	9
Net Equity	25	8	229	63
TOTAL LIABILITIES	114	38	2,096	958
NET BANKING INCOME	7	9	96	45
Income tax	(1)		(12)	7
Net income	4	7	44	(13)
Other components of comprehensive income			(10)	(1)
TOTAL COMPREHENSIVE INCOME	4	7	34	(14)
Net cash generated by operating activities	14	1	106	86
Net cash generated by financing activities	(9)		(101)	(15)
Net cash generated by investing activities				(1)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	5	1	4	70

Direct interest of RCI

Turkey

Belgium

Germany

United Kingdom

India

50

30

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<sup>(1)</sup> Entities added to the scope in 2023.

<sup>(2)</sup> Entities added to the scope in 2022.

<sup>(3)</sup> Entities sold and removed from the scope of consolidation in 2023  $\,$ 



In millions of euros – 12/2022 Before intra-group elimination	RCI Financial Services, S.r.o	Rombo Compania Financiera S.A.	Banco RCI Brasil S.A	RCI Colombia S.A
Country of location	Czech Republic	Argentina	Brazil	Colombia
Percentage of capital held by non controlling interests	49.90%	40.00%	39.89%	49.00%
Share in associates by non controlling interests	49.90%	40.00%	39.89%	49.00%
Nature	Subsidiary	Subsidiary	Subsidiary	Subsidiary
Consolidation method	Fully consolidated	Fully consolidated	Fully consolidated	Fully consolidated
Net Income: Share in net income (loss) of associates and joint ventures	2	1	12	8
Equity: Investments in associates and joint ventures				1
Dividends paid to non controlling interests	3		2	7
Cash due from banks	2	19	120	36
Net outstandings customers loans and lease financings	105	100	1,618	701
Other assets	4	3	176	11
TOTAL ASSETS	111	122	1,914	748
Due to banks, customer deposits and debt securities issued	81	108	1,544	661
Other liabilities	4	8	116	15
Net Equity	26	6	254	72
TOTAL LIABILITIES	111	122	1,914	748
NET BANKING INCOME	8	5	93	52
Income tax	(1)	1	(9)	(10)
Net income	5	1	29	16
Other components of comprehensive income			11	(1)
TOTAL COMPREHENSIVE INCOME	5	1	40	15
Net cash generated by operating activities	3	5	(5)	70
Net cash generated by financing activities	(10)		(9)	(28)
Net cash generated by investing activities				(1)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	(7)	5	(14)	41

Percentages of voting rights are identical.

The amount of debt for puts on minority interests for the Brazilian entity, Banco RCI Brasil S.A. is included under "Other liabilities" for €109 million at 31 December 2023, compared with €117 million at 31 December 2022.

The amount of debt for puts on minority interests for ROMBO Compania Financiera is included under "Other liabilities" for €10 million at 31 December 2023, compared with €4 million at 31 December 2022.

The amount of debt for puts on minority interests for RCI Colombia S.A. is included under "Other liabilities" for €24 million at 31 December 2023, compared with €49 million at 31 December 2022.

The amount of debt for puts on minority interests for RCI Financial Services S.r.o. is included under "Other liabilities" for €15 million at 31 December 2023, compared with €16 million euros at 31 December 2022.

### 1.3.8.3 Significant associates and joint ventures

In millions of euros – 12/2023 Before intra-group elimination	ORFIN Finansman Anonim Sirketi	Nissan Renault Financial Services India	Mobility Trader Holding Gmbh	Select Vehicle Group HoldingsLimited
Before intra-group elimination	Anonim Sirketi	Private Ltd	Holding Gillbii	· ·
Country of location	Turkey	India	Germany	United Kingdom
Percentage of capital held	50.00%	30.00%	4.97%	36,60%
Nature	Joint venture	Associate	Associate	Associate
Consolidation method	Equity method	Equity method	Equity method	Equity method
Share in net income of associates and joint ventures	(2)	2	(20)	
Investments in associates and joint ventures	13	37	4	18
Dividends received from associates and joint ventures				
Cash due from banks	71	4	26	4
Net outstandings customers loans and lease financings	251	396	184	10
Other assets	4	13	38	7
TOTAL ASSETS	326	413	248	21
Due to banks, customer deposits and debt securities issued	295	157		10
Other liabilities	6	132	96	6
Net Equity	25	124	152	5
TOTAL LIABILITIES	326	413	248	21
NET BANKING INCOME	15	19		2
Income tax	(3)	(2)		
Net income	7	7	(269)	
Other components of comprehensive income				
TOTAL COMPREHENSIVE INCOME	7	7	(269)	
Net cash generated by operating activities	23	(15)	(168)	(1)
Net cash generated by financing activities			135	
Net cash generated by investing activities				
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	23	(15)	(33)	(1)

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In millions of euros – 12/2022 Before intra-group elimination	ORFIN Finansman Anonim Sirketi	Nissan Renault Financial Services India Private Ltd	Mobility Trader Holding Gmbh	RN SF B.V.
Country of location	Turkey	India	Germany	Russia
Percentage of capital held	50.00%	30.00%	4.97%	30.00%
Nature	Joint venture	Associate	Associate	Associate
Consolidation method	Equity method	Equity method	Equity method	Equity method
Share in net income of associates and joint ventures	(3)	2	(16)	
Investments in associates and joint ventures	15	37	14	
Dividends received from associates and joint ventures				
Cash due from banks	78	19	59	206
Net outstandings customers loans and lease financings	294	426		845
Other assets	5	10	287	28
TOTAL ASSETS	377	455	346	1,079
Due to banks, customer deposits and debt securities issued	339	196		678
Other liabilities	8	137	60	30
Net Equity	30	122	286	371
TOTAL LIABILITIES	377	455	346	1,079
NET BANKING INCOME	11	20	(318)	88
Income tax	(1)	(3)		(8)
Net income	5	9	(318)	31
Other components of comprehensive income				
TOTAL COMPREHENSIVE INCOME	5	9		31
Net cash generated by operating activities	70	2	59	113
Net cash generated by financing activities				
Net cash generated by investing activities				
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	70	2	59	113

#### 1.3.8.4 Significant restrictions

The Group has no significant restrictions on its ability to access or use its assets and settle its liabilities, other than those resulting from the regulatory framework in which its subsidiaries operate. Local supervisory authorities may require bank subsidiaries to maintain a certain level of capital and liquidities, to limit their exposure to other parts of the Group and to comply with other ratios.

# **Appendix 1: Information about locations** and operations

In millions of euros - 12/2023			Number of employees	Net Banking	Profit or loss	Current tax	Deferred	Public subsidies
Country	Company name	Nature of activities	(end of period)	Income	before tax	expense	taxes	received
France	RCI Banque S.A.	Holding	480	75	(5)	(67)	55	
	RCI Banque S.A. Niederlassung Deutschland	Financing						
Germany	Bipi Mobility Germany GmbH	Services	-					
	RCI Versicherungs – Service GmbH	Services	377	260	132	(44)	(9)	
	Mobility Trader Holding GmbH	Services						
	RCI Banque Sucursal Argentina	Financing						
Argentina	Rombo Compania Financiera S.A.	Financing	59	73	16		-	
	Courtage S.A.	Services	_					
Austria	RCI Banque S.A. Niederlassung Österreich	Financing	57	32	22	(4)	(2)	
Belgium	RCI Financia Services S.A	Financing	31	18	12	(3)		
	Autofin S.A.	Financing						
	Renault Crédit Car S.A.	Financing	-					
	Administradora de Consórcio RCI Brasil Ltda	Financing	171		76	(9)		
	Banco RC Brasil S.A	Financing						
Brazil	RCI Brasil Serviços e Participações Ltda	Services		120			(9)	
	Corretora de Seguros RCI Brasil S.A	Services						
Colombia	RCI Colombia S.A Compañía De Financiamiento	Financing	109	46	(21)	(5)	12	
	RCI Servicios Colombia S.A.	Financing						
South Koros	RCI Financial Services Korea Co. Ltd	Financing	- 98	42	10	(5)	2	
South Korea	RCI Insurance Service Korea Co. Ltd	Services	- 90	42	10	(5)	2	
Croatia	RCI Usluge d.o.o	Financing	7	2	1	-		
Spain	Rci Banque S.A. España branch	Financing						
	Overlease S.A.	Financing	442	144	87	(16)	(10)	
	Bipi Mobility SL	Services						
	Diac S.A	Financing						
	Diac Location S.A	Financing						
France	Mobilize Insurance SAS	Services	1,162	402	167	(43)	26	

Mobilize Lease&Co SAS Bipi Mobility France

Services



In millions of euros - 12/2023			Number of employees	Net Banking	Profit or loss	Current tax	Deferred	Public subsidies
Country	Company name	Nature of activities	(end of period)	Income	before tax	expense	taxes	received
Hungary	RCI Zrt	Financing	7	-	(1)			
India	Nissan Renault Financial Services India Private Limited	Financing	136		2			
Ireland	RCI Banque, Branch Ireland	Financing	32	14	9	(1)		
	RCI Banque S.A. Italiana branch	Financing						
Itay	ES Mobility S.R.L.	Financing	235	159	97	(38)	(1)	
	Bipi Mobility Italy S.R.L	Services						
	RCI Services Ltd	Holding		208				
Malta	RCI Insurance Ltd	Services	35		203	(15)	(1)	
	RCI Life Ltd	Services	_				( . )	
	RCI Finance Maroc S.A	Financing						
Morocco	RDFM S.A.R.L	Services	48	33	19	(6)	(1)	
	RCI Financial Services B.V.	Financing						
Netherlands	Bipi Mobility Netherlands B.V.	Services	- 54	19	15	(2)	1	
	RN SF BV	Services	-				·	
Poland	RCI Banque Spólka Akcyjna Oddział w Polsce	Financing		29	17	(12)	8	
	RCI Leasing Polska Sp. z o .o	Financing	66				8	
Portugal	RCI Banque S.A. Portugal branch	Financing						
	RCI COM SA	Financing	40	16	8	(3)	_	
	RCI Gest Seguros - Mediadores de Seguros Lda	Services						
	RCI Finance C.Z., S.r.o	Financing						
Czech Republic	RCI Financial Services, S.r.o	Financing	_ 22	10	7	(1)		
	RCI Finantare Romania S.r.l.	Financing						
Romania	RCI Broker de asigurare S.R.L.	Services	64	17	10	(2)		
	RCI Leasing Romania IFN S.A	Financing						
	RCI Financial Services Ltd	Financing						
	RCI Bank Uk Limited	Financing						
United Kingdom	Mobilize Lease & Co UK Ltd	Services	348	191	121	(29)	7	
-	Select Vehicle Group Holdings	Services	_					
	Bipi Mobility UK Limited	Services	_					
Slovenia	RCI BANQUE S.A. Bančna podružnica Ljubljana	Financing	39	9	5	(1)		
Sioverilla	RCI Lizing d.o .o	Financing	_		3	(1)		
Slovakia	RCI Finance SK S.r.o	Financing	3	2	3	-		
Sweden	Renault Finance Nordic Bankfilial till RCI Banque S.A., Frankrike	Financing	19	7	4	(2)	1	
Switzerland	RCI Finance S.A.	Financing	46	33	19	(4)		
Turkey	ORFIN Finansman Anonim Sirketi	Financing	50		(3)			
TOTAL			4,237	1,961	1,034	(312)	78	

# 1.5 Appendix 2: Financial risks"

#### Refinancing and balance sheet management

The Finance and Cash department is responsible for refinancing those of the Group's entities that are eligible for centralized refinancing. It obtains the funds required to ensure continuity of business activity (issuance of bonds and other negotiable debt securities, securitization, money market borrowings...), balances assets and liabilities, and adjusts the cash positions of the Group's companies, while managing and minimizing exposure to financial risks, through the use of interest rate swaps, currency swaps and spot and forward foreign exchange transactions.

The principles of the financial policy extend to all consolidated subsidiaries of the Mobilize Financial Services group and are adapted and applied in subsidiaries whose refinancing is not centralized.

All refinancing for subsidiaries in countries outside the Eurozone whose transfer and convertibility risk is deemed to be

a material risk by Mobilize Financial Services is generally done locally to limit any cross-border risk. Group procedures do however allow the central refinancing office to grant occasional cross border funding to subsidiaries located in such countries if the funding is for a limited amount only or if there is an insurance policy covering the non-convertibility and non-transfer risk.

Such subsidiaries are also subject to the same financial risk monitoring requirements as other Group subsidiaries. They must observe limits on interest rate risk and foreign exchange risk, monitor their liquidity risk, contain their counterparty risk and have in place specific monitoring of financial risk by means of a dedicated Finance Committee and ad hoc reporting.

Transactions on financial instruments carried out by the Mobilize Financial Services holding are for the main part related to its central refinancing function for the Group.





# 03.

#### 1.5.1 Organization of market risk management

The specific market risk management system is part of the Mobilize Financial Services group's overall internal control system and operates to standards approved by the Board of Directors. The Mobilize Financial Services group's Finance and Cash department is responsible for managing market risks (interest rate, liquidity and foreign exchange risks) and for verifying compliance with allowable limits for the consolidated Mobilize Financial Services group scope. The rules and ceilings are approved by the shareholder and are periodically updated.

The Financial Risks Team, attached to the Risk and Banking Regulation department (Risk Management Division), issues a daily report and monitors the Group's exposure to financial risks

Foreign exchange instruments, interest rate instruments and currencies approved for use in managing market risks are specified on a list of authorized products validated by Mobilize Financial Services's Chief Executive Officer.

# 1.5.2 Managing aggregate interest-rate, foreign exchange, counterparty and liquidity risks

#### Interest rate risk

The overall interest rate risk represents the impact of fluctuating rates on the future gross financial margin.

The Mobilize Financial Services group's aim is to mitigate this risk as far as possible.

Two monitoring indicators are used internally for rate risk:

- Discounted sensitivity (Economic Value EV) consists of measuring at a given point in time (t) the impact of a change in interest rates on the market price of an entity's balance sheet flows. The market price is determined by the discounting of future cash flows at the market rates at point t. This measurement is used to set the limits that apply to the Group's management entities.
- The net interest income which consists of measuring a gain or loss, according to an income statement vision. It is presented as the future interest income difference over a set time-frame. The particular feature adopting an NII vision, compared with the actuarial vision of sensitivity, is the linearization of the impact of new operations.

In order to take account of the difficulty of precisely adjusting the structure of borrowings to that of loans, limited flexibility is accepted in interest rate hedging by each subsidiary.



This flexibility consists in a sensitivity limit being assigned to each subsidiary as approved by the Finance Committee, in an individual adaptation of part of the overall limit determined by Mobilize Financial Services's Board of Directors.

Central refinancing limit	€32 million
Limit for sales financing subsidiaries	€25.1 million
Not assigned	€4.8 million
Total sensitivity limit in millions of euros granted by the Board of Directors on the recommendation of RCI	670.0 m:illian
Banque's Risk Committee:	€70.0 n

In accordance with regulatory changes (EBA/GL/2018/12), Mobilize Financial Services also measures the sensitivity of the net interest margin (NIM) and the sensitivity of the economic value of equity (EVE).

Calculations are based on average monthly asset and liability gaps which incorporate fixed-rate transactions and floating rate transactions until their next review date.

Maturities of in-force business are determined by taking into account the contractual characteristics of transactions and the results of the modeling of historical customer behavior patterns (early repayment, etc.), supplemented by assumptions about certain aggregates (owners' equity, etc.).

Sensitivity is calculated daily per currency and per management entity (central refinancing office, French and foreign sales financing subsidiaries) and enables overall management of interest rate risk across the consolidated scope of the Mobilize Financial Services group. Monitoring is performed by the Financial Risk Team attached to the Risk and Banking Regulation department (Risk Management department).

The situation of each entity with regard to its limit is checked daily, and immediate hedging directives are issued to the subsidiaries if circumstances so dictate.

The results of controls are the subject of monthly reporting to the Finance Committee, which checks that positions are in line with the Group's financial strategy and with prevailing procedural memoranda.

As at 31 December 2023, Mobilize Financial Services' overall sensitivity to interest-rate risk remained below the limit set by the Group (€70 million).

At 31 December 2023, a parallel rise in rates <sup>(1)</sup> would have an impact on the Mobilize Financial Services group's net interest margin (NIM) of €9.9 million in absolute currency terms. The contribution by currency is as follows:

Currency	€K	Currency	€K	Currency	€K	Currency	€K
ARS	1	CZK	260	HUF	87	SEK	17
BRL	213	EUR	(5,408)	KRW	631	RON	311
CHF	224	DKK	(7)	MAD	745		
COP	231	GBP	(1,279)	PLN	(569)		

The sum of the absolute values of the sensitivities to a parallel interest rate shock <sup>(1)</sup> in each currency amounts to €10.9 million.

# 1.5.3 Analysis of the structural rate highlights the following points

#### Sales financing subsidiaries

Virtually all loans to customers by sales financing subsidiaries are granted at a fixed rate for terms of one to seventy-two months.

These loans are hedged by fixed-rate resources having the same structure. They are backed by macro-hedging and only generate a residual interest rate risk.

In subsidiaries where the resource is at a floating rate, interest rate risk is hedged by macro-hedging interest rate swaps.

#### Central refinancing

RCI Holding's main activity is to refinance the Group's commercial subsidiaries.

The in-force business of the sales financing subsidiaries is backed by fixed-rate resources, some of which are micro-hedged by interest rate swaps and by variable rate resources.

Macro-hedging transactions in the form of interest rate swaps keep the sensitivity of the holding company below the limit set by the Group (€32 million).

<sup>1)</sup> In accordance with the regulator's guidelines (IRRBB Guidelines of 2018), MFS has set up an internal model for determining interest rate shocks whose magnitude depends on the currency.

As of December 31, 2023, the interest rate shocks applied for each currency were: +100bps for EUR, CHF, DKK and MAD; +150bps for SEK and GBP; +200bps for CZK; 250bps for HUF; +300bps for RON, COP and PLN; +350bps for BRL; +500bps for ARS and RUB.

These swaps and the securities available for sale are measured at fair value by reserves in accordance with IFRS 9. These macro-hedging transactions cover variable-rate resources and/or fixed-rate resources that are variable through micro-hedging of swaps.

Monthly tests are carried out to ascertain:

• the effectiveness of the hedging of fixed-rate resources by the interest rate swaps assigned to micro-hedge them;

• the relevance of macro-hedging transactions, by setting them against variable rate resources/ fixed variable rate resources

These data are calculated on the basis of simplified scenarios, working on the assumption that all positions run to maturity and that they are not readjusted to factor in new market conditions.

The sensitivity of reserves to a change in interest rates as presented above would in no way be representative of an impact on future results.



#### 1.5.4 Liquidity risk

Mobilize Financial Services pays great attention to diversifying its sources of access to liquidity. To that end, the Group imposes stringent internal standards on itself.

Mobilize Financial Services's oversight of liquidity risk is based on the following:

#### Static liquidity

This indicator measures the difference (gap) between existing liabilities and assets at a given date without any assumptions as to the renewal of liabilities or assets. It gives a point-in-time snapshot of the liquidity position, or static liquidity gap. The Group's policy is to refinance its assets by means of liabilities with a longer maturity, thus maintaining positive static liquidity gaps across all areas of the balance sheet.

#### Liquidity reserve

The liquidity reserve is a source of emergency liquidity that can be used by Mobilize Financial Services in the event of necessity. It consists of High Quality Liquid Assets (HQLA) as defined by the Basel Committee for calculating the liquidity coverage ratio (LCR), financial assets not recognized as HQLA by the Basel Committee, confirmed bilateral lines of credit and assets eligible as collateral in European Central Bank (ECB) transactions not already counted as HQLA or financial assets. Minimum and adequate liquidity reserve levels are determined every six months by the Finance Committee within the centralized refinancing scope and for physical entities whose refinancing is local.

#### Stress scenarios

Every month, the Finance Committee is informed of the length of time for which the company would be able to maintain its business activity using its liquidity reserve in various stress scenarios. The stress scenarios used include assumptions about runs on deposits, loss of access to new funding, partial unavailability of certain components of the liquidity reserve, and forecasts of new gross lending. Assumptions about runs on deposits under stress are very conservative and are regularly back-tested.

#### 1.5.5 Foreign exchange risk

The foreign exchange position is decomposed into:

- the structural foreign exchange position, resulting from the Group's long-term investments in the equity of foreign subsidiaries;
- the transactional exchange position, which arises from the cash flow denominated in a currency other than the domestic currency.

Since 2022, Mobilize Financial Services has had a capital allocation covering its exposure to structural foreign exchange

The Group benefits from an ECB exemption for the five most significant currencies (GBP, BRL, KRW, CHF and MAD), allowing it to take into account only the excess capital over the average Group CET1.

Structural foreign exchange risk is included in Mobilize Financial Services' risk appetite framework. The Group's position in all currencies is checked monthly during the Capital and Liquidity Committee and communicated quarterly to the Supervisor.

The transactional foreign exchange position is framed by limits.

#### Central refinancing

The forex position of RCI Banque S.A., the central refinancing unit, which historically is very low, stayed under €13 million throughout the year.

No position is accepted within the framework of refinancing management. In this respect, the trading room secures the systematic hedging of all flows concerned.

Residual and temporary positions in currencies, related to cash flow timing differences inherent in multi-currency cash management, may, however, remain. Any such positions are monitored daily and are subject to the same hedging concern.

Any other forex transactions (in particular for the anticipated hedging of projected dividends) may only be initiated further at the decision of the head of the Finance and Cash department.

#### Sales financing subsidiaries

Sales financing subsidiaries are required to refinance themselves in their own currency and thus are not exposed.



Appendix 2: Financial risks

By way of exception, limits are allocated to subsidiaries whose sales financing operations or refinancing are multi-currency, and to those that are authorized to invest some of their cash surpluses in a currency other than their domestic currency.

The overall limit for Mobilize Financial Services group granted by the Chairman of the Board of Directors on the advice of the Chairman of the Board's Risk Committee has been set at €40 million, down €15 million compared with 2022.

At 31 December 2023, the Mobilize Financial Services group's consolidated transactional foreign exchange position was €17.9 million.

This decrease is due to a change in the operational management of the importing activity. This activity generated a foreign exchange position due to the temporary delay between the issuance of the invoice (D + 0) and the conversion (D + 1). Following a change in tool, invoices and conversions are now made on the same day, which immediately neutralizes the foreign exchange position generated.

#### 1.5.6 Counterparty risk

Mobilize Financial Services's exposure to bank counterparty risk arises from various market transactions made by the Group's entities as part of their everyday business (investment of cash surpluses, interest rate or forex hedging, investments in liquid assets, etc.).

Transactions are made with first-class banks and counterparty risk on market transactions is managed with a system of limits set by Mobilize Financial Services and then approved by Renault as part of the Group-wide consolidation of counterparty risks.

Limits are set using an internal rating method based on capital adequacy, long-term ratings by credit agencies and a qualitative appraisal of the counterparty.

Compliance with these limits is monitored daily. All the results of controls are communicated monthly to the Mobilize Financial Services Finance Committee and integrated into the consolidated monitoring of Groupe Renault counterparty risk.

In addition to meet regulatory requirements resulting from implementation of the 30-day liquidity coverage ratio (LCR), Mobilize Financial Services has a portfolio of investments in liquid assets. Limits on the amount and maturity of the latter are set for each issuer.

Mobilize Financial Services has also invested in money market funds, corporate bonds and a fund whose assets consist of debt securities issued by European agencies, sovereigns and by supranational issuers. Each of these investments is subject to a specific limit approved by the Finance Committee and reviewed at least once a year.

Occasional authorization is also granted to sales refinancing subsidiaries so that they can invest in treasury bills or Central Bank notes in their home countries.

These limits are also monitored daily and are reported monthly to the Mobilize Financial Services Finance Committee.

In the case of finance entities, risk takes into account cash exposure (deposits and accrued interest) and exposure on derivatives calculated using the internal fixed-rate method presented hereafter when the system of risk mitigation by collateral exchange does not exist.

#### Fixed-rate method

Mobilize Financial Services reviewed its market risk valuation method in March 2023.

The increasing use of the clearing house mechanism in the management of derivatives (clearing house or collateral exchange with the counterparty of bilateral base) has prompted Mobilize Financial Services to review its valuation method for market risk.

Mobilize Financial Services has made the distinction in its inventory between clearing house, bilateral and non-cleared derivatives and allocated a risk coefficient to each situation. A risk equivalent coefficient is assigned to each type of transaction.

The coefficient applied depends on the length of time Mobilize Financial Services is exposed to potential adverse changes in the value of the derivatives that it holds.

These changes in value depend on changes in interest rates or exchange rates:

- for clearing house derivatives, Mobilize Financial Services is in the one-day position;
- for non-cleared derivatives with bilaterally cleared derivatives, Mobilize Financial Services is in the seven-day position;
- for non-cleared derivatives without collateral exchange, Mobilize Financial Services holds a position until the transaction matures.

Following the various yield curve analyses, Mobilize Financial Services has opted for the risk coefficient in the following table.

To ensure that this method is conservative, exposure on derivatives is recalculated at regular intervals using the regulatory "positive mark to market + add-on" method presented below:

#### Interest rate contract

		Non-cleared interest SWAPS					
Cleared SWAPS	Bilateral interest-rate SWAPS	Residual term	Rate coefficient				
		Between 0 and 1 year	2%				
		Between 1 and 2 years	5%				
		Between 2 and 3 years	8%				
		Between 3 and 4 years	11%				
0%	2%	Between 4 and 5 years	14%				
076	270	Between 5 and 6 years	17%				
		Between 6 and 7 years	20%				
		Between 7 and 8 years	23%				
	_	Between 8 and 9 years	26%				
		Between 9 and 10 years	29%				

#### **Exchange rate contract**

	Non-cleared exchange swaps					
Bilateral exchange swaps	Initial duration	Exchange rate coefficient				
	Between 0 and 1 year	6%				
	Between 1 and 2 years	18%				
	Between 2 and 3 years	22%				
	Between 3 and 4 years	26%				
6%	Between 4 and 5 years	30%				
0%	Between 5 and 6 years	34%				
	Between 6 and 7 years	38%				
	Between 7 and 8 years	42%				
	Between 8 and 9 years	46%				
	Between 9 and 10 years	50%				

#### "Positive mark to market + add-on" method

This method is based on the so-called "major risks" regulatory method. Exposure for derivatives (rate and foreign exchange) is calculated as the sum of potential losses, calculated on the basis of the replacement value of the contracts with the counterparty without netting with potential gains, plus an "add-on" representing the potential future risk. This potential future risk is determined by French banking regulations (Regulation (EU) No 575/2013 of the European Parliament and of the Council of 26 June 2013, Article 274) as follows:

Residual term	Interest rate options (as a % of the nominal)	Foreign currency and gold options (as a % nominal)
<= 1 year	0%	1%
1 year < term <= 5 years	0.50%	5%
> 5 years	1.50%	7.50%

According to the flat-rate method, it amounted to €188 million at 31 December 2023, compared with €237 million at 31 December 2022. According to the "positive mark to market + add-on" method, the equivalent counterparty risk was €26.3 million at 31 December 2023, compared with €43 million at 31 December 2022. These figures only relate to credit institutions. They were determined without taking into account netting agreements, in accordance with the methodology described.





# **1.6** Appendix 3: Statutory Auditors' fees

	MAZARS				KPMG			Other statutory auditors				
	2023		2022		2023				2023		202	2
	Amount excl. tax	%	Amount excl. tax	%	Amount excl. tax	%						
Legal audit	2,078	95%	1,897	98%	1,302	93%	1,300	97%	92	81%	139	85%
Services necessarily rendered due to local regulations	30	1%	5	0%	21	1%	9	1%	21	19%	22	13%
Services usually provided by the auditors	67	3%	4	0%							2	1%
Legal audit and related services	2,176	100%	1,906	98%	1,323	94%	1,309	98%	113	100%	163	100%
Tax, legal & social advisory	4	0%										
Organization advisory												
Other advisory			30	2%	78	6%	28	2%				
Authorized non-audit services requiring approval	4	0%	30	2%	78	6%	28	2%				
TOTAL FEES	2,180	100%	1,936	100%	1,401	100%	1,337	100%	113	100%	163	100%