MOODY'S INVESTORS SERVICE

ISSUER PROFILE

25 July 2017

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Key Facts and Statistics - FY December 2016

Company Overview

RCI Banque is a captive finance company and a wholly owned subsidiary of the French auto manufacturer Renault SA. It provides sales financing for Renault Group brands (Renault, Renault Samsung Motors and Dacia) worldwide and for Nissan Group brands (Nissan, Infiniti and Datsun) mainly in Europe and South America. As of 31 December 2016, the bank operated commercially in 36 countries, divided into 5 major world regions: Europe; Americas; Africa-Middle East-India; Eurasia; Asia-Pacific.

For new vehicles (passenger cars and light utility vehicles) registered by Renault and Nissan worldwide, RCI Banque reported a 37.7% financing penetration rate¹ as of 31 December 2016. As of that date, it reported a consolidated balance sheet of \notin 43.3 billion.

RCI Banque adopted its current name in 2002. Previously named Renault Crédit International, RCI Banque became the sole shareholder of Diac SA (founded in 1924) and obtained its banking licence in 1991.

Since RCI is chartered as a bank, it has to comply with all European regulations (Capital Requirement Directive – CRD4, Bank Recovery and Resolution Directive – BRRD, etc.). It is supervised by the European Central Bank (ECB) since January 2016. In February 2016, RCI Banque adopted a new commercial name, RCI Bank and Services.

Source: Company reports, Company data, Moody's research

Financial Highlights

Note: The financials presented below are those reported by the entity and are not adjusted for Moody's analytic purposes. For Moody's generated ratios on RCI Banque, please see < RCI Banque page on moodys.com >

Exhibit 1

Latest Full-Year Results

RCI Banque

(in € Million)	31-Dec-16	31-Dec-15	31-Dec-14	% Change 16/15	% Change 15/14
Total Assets	43,320	37,073	32,023	16.85	15.77
Total Shareholders' Equity	4,060	3,495	3,151	16.17	10.92
Shareholders' Equity excluding Minority Interest	4,046	3,482	3,138	16.20	10.96
Total Prudential Capital	3,907	3,346	2,918	16.77	14.67
Tier 1 Ratio (%)	15.74	15.64	14.90	10 bps	74 bps
Net Income	626	573	452	9.25	26.77
Net Income Attributable to Equity Holders	602	539	417	11.69	29.26

Note: Based on consolidated financials

Source: Moody's research

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Business Description

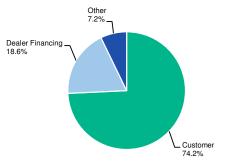
As a captive finance company, RCI Banque provides sales financing for Renault Group brands (Renault, Renault Samsung Motors and Dacia) and for Nissan Group brands (Nissan, Infiniti and Datsun). The bank organises its business activities into the following two core segments: Customer and Dealer Financing. It also reports an Other segment, which includes the bank's refinancing and holding activities. In the financial year ended 31 December 2016, the largest contributor to the bank's operating income was the Customer segment.

Customer: This segment, which accounted for 74.2% of the bank's operating income in 2016, provides financing, fleet management and related services for all customers other than dealers (individuals, small to medium-size companies, the self-employed, trade personnel and multinational companies). Its products include new and used car loans, rentals with options to buy, leases and long-term rentals, as well as revolving cards, and debit and credit cards. It also provides financial and operational leases with dealer buy-back guarantees, and long-term rentals. Additionally, the bank provides related services such as guarantee extensions, maintenance contracts, breakdown assistance and fleet management, as well as financial loss, personal and auto insurance, and battery leases for electric vehicles.

Dealer Financing: This segment provides financing to dealer networks of the Renault-Nissan Alliance by financing new and used car inventories and spare-part inventories, as well as dealers' short-term cash needs. In 2016, this segment accounted for 18.6% of the bank's operating income.

Source: Company Reports, Company data

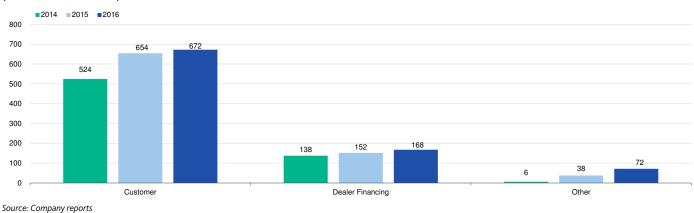
Exhibit 2 Business Segments (% of Operating Income, consolidated, for 2016)



Source: Annual report 2016

Exhibit 3

Profit Before Tax per Business Segment (consolidated, in € Million)



Distribution Channels

As of 31 December 2016, RCI Banque operated commercially in 36 countries in Europe, Americas, Africa-Middle East-India, Eurasia and Asia-Pacific. In terms of net loans outstanding, the bank's largest markets are France, Germany, the UK, Italy, Spain, Brazil and South Korea, countries where its parent carmaker is most active (rankings as of 31 December 2016).

As of 31 December 2016, RCI Banque operated 11 branches outside France

Exhibit 4	
Branches Outside France	
Company	Country
RCI Banque S.A. Niederlassung Deutschland	Germany
RCI Banque Sucursal Argentina	Argentina
RCI Banque S.A. Niederlassung Osterreich	Austria
RCI Banque S.A. Sucursal en España	Spain
RCI Banque Sucursal Portugal	Portugal
RCI Banque S.A. Bancna Podruznica Ljubljana	Slovenia
RCI Banque Succursale Italiana	Italy
RCI Banque Branch Ireland	Ireland
Renault Finance Nordic, Bankfilial till RCI Banque S.A. Frankrike	Sweden
RCI Banque Spółka Akcyjna Oddział w Polsce	Poland
RCI Bank UK	UK

In terms of total assets, RCI Banque is one of the largest captive automotive banks in Europe, in line with the market shares of the Renault-Nissan Alliance. As of 31 December 2016, the bank financed 37.7% of all new passenger cars and light utility vehicles registered by Renault and Nissan brands in areas where RCI Banque operates.

RCI Banque's penetration rates by region were as follows:

Exhibit 5

Breakdown of RCI Banque's Penetration Rate by Region (in % of total new passengers cars and light utility vehicles)

Country/Region	31-Dec-16	31-Dec-15	31-Dec-14
Europe	41.5	40.2	36.4
of which:			
Germany	39.9	43.3	43.6
Spain	52.4	49.0	46.8
France	44.4	42.4	38.0
Italy	57.7	52.4	47.5
UK	33.5	34.5	27.5
Other countries	29.2	28.3	25.3
Asia Pacific (South Korea)	52.3	53.3	48.1
Americas	37.7	39.0	38.9
of which:			
Argentina	33.6	27.5	16.3
Brazil	39.7	42.8	45.1
Africa, Middle East, India	18.2	16.4	29.6
Eurasia	24.7	24.2	26.9
Total	37.7	37.1	35.2

Source: Company reports, Moody's research

Ownership Structure

As of 31 December 2016, RCI Banque had 1 million fully paid shares, including the 999,999 held by Renault s.a.s., which is wholly owned by France-based Renault SA.

Source: Company reports

Subsidiaries and Associates

As of 31 December 2016, RCI Banque held interests in the following companies:

Exhibit 6

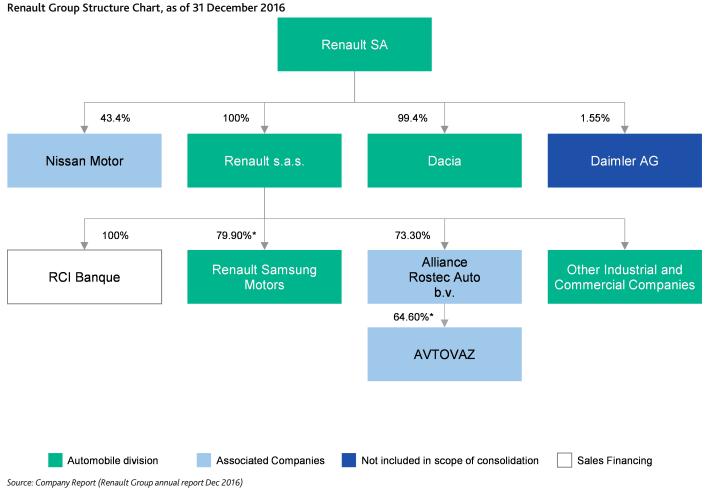
RCI Banque

Company	Country	% Held
Fully Consolidated Companies as of 31 December 2016		
RCI Versicherungs Service GmbH	Germany	100
Rombo Compania Financiera S.A. Argentina	Argentina	60
Courtage SA	Argentina	95
RCI Financial Services SA	Belgium	100
AUTOFIN	Belgium	100
Administradora De Consorcio RCI Brasil Ltda.	Brazil	99.92
Banco RCI Brazil SA	Brazil	60.11
Corretora De Seguros RCI Brasil SA	Brazil	100
RCI Financial Service Korea Co, Ltd.	South Korea	100
Overlease SA	Spain	100
Diac SA	France	100
Diac Location SA	France	100
RCI ZRT	Hungary	100
ES Mobility SRL	Italy	100
RCI Services Ltd.	Malta	100
RCI Insurance Ltd.	Malta	100
RCI Life Ltd.	Malta	100
RCI Finance Maroc	Morocco	100

RDFM	Morocco	100
RCI Financial Services BV	Netherlands	100
RCI Leasing Polska	Poland	100
RCI COM SA	Portugal	100
RCI Gest Seguros – Mediadores de Seguros, Lda	Portugal	100
RCI Finance CZ s.r.o.	Czech Republic	100
RCI Financial Services s.r.o.	Czech Republic	50
RCI Finantare Romania	Romania	100
RCI Broker De Asigurare S.R.L.	Romania	100
RCI Leasing Romania IFN SA	Romania	100
RCI Financial Services Ltd.	UK	100
OOO RN Finance RUS	Russia	100
RCI Finance SA	Switzerland	100
Companies Accounted For Under Equity Method		
RN SF BV	Netherlands	50
BARN BV	Netherlands	30
RN Bank	Russia	30
Orfin Finansman Anonim Sirketi	Turkey	50
Renault Crédit Car	Belgium	50.1
Nissan Renault Financial Services India Private Ltd.	India	30

Source: Annual report 2016

Exhibit 7



6

Company Management

Exhibit 8

RCI Banque		
Company Management	Current Title	
Gianluca De Ficchy	RCI Banque: Chief Executive Officer and Director	
Patrick Claude	RCI Banque: Chief Risk Officer, Vice President and Company Secretary	
Enrico Rossini	RCI Banque: Vice President, Sales Director	
Alice Altemaire	RCI Banque: Vice President, Accounting and Performance Control	
Dominique Signora	RCI Banque: Vice President, Managing Director of Territories	
Umberto Marini	RCI Banque: Vice President, Information Systems	
Jean-Marc Saugier	RCI Banque: Vice President, Finance and Group Treasurer	
Hélène Tavier	RCI Banque: Vice President, Human Resources	
Daniel Rebbi	RCI Banque: Vice President, Data Governance Program	
Jean-Philippe Vallée	RCI Banque: Vice President, Customers and Operations	

As of 25 June 2017

Exhibit 9	
RCI Banque	
Board of Directors	Affiliation
Clotilde Delbos	RCI Banque: Chairman
Farid Aractingi	RCI Banque: Director
Gianluca De Ficchy	RCI Banque: Director and Chief Executive Officer
Isabelle Landrot	RCI Banque: Director
Bernard Loire	RCI Banque: Director
Thierry Koskas	RCI Banque: Director
Stéphane Stoufflet	RCI Banque: Director

As of 25 June 2017 Source: Company data

Company History

RCI Banque originated in 1924 with the establishment of Diac to finance sales of Renault vehicles in France. In 1974, SOFIREN was established to finance sales of Renault vehicles in Europe. In 1980, SOFIREN was renamed Renault Crédit International. Renault Crédit International became the sole shareholder of Diac and obtained its banking licence in 1991. In March 1999, as the result of an agreement between Renault and Nissan, Renault Crédit International acquired Nissan's sales financing subsidiaries in five European countries. Renault Crédit International was renamed RCI Banque in 2002.

In 2003, following the merger of Renault s.a.s. with Compagnie Financière Renault, which previously owned all shares in RCI Banque, Renault s.a.s. became the sole owner of RCI Banque. Formerly, Compagnie Financière Renault served as the holding company for Renault's financial subsidiaries, including wholly owned RCI Banque.

In 2006, RCI Banque sold CVT SA and acquired a 100% stake in RCI Leasing Romania IFN SA. That same year, the bank created RCI Servicios Colombia SA, RCI Services Algérie s.a.r.l. and RN Finance RUS s.a.r.l. (all financing subsidiaries), as well as RCI Banque SA Bancna podružnica Ljubljana.

In 2007, RCI Banque established its Spanish branch RCI Banque SA Sucursal España, following the merger by absorption of the financing subsidiary Renault Financiaciones and the services subsidiary Accordia. That same year, the bank disposed of two of its services subsidiaries, Refactor and Delta Assistance, and wound up another services subsidiary, Reca SA. During the same period, RCI Banque also established the sales subsidiary RCI Finance SK s.r.o., the Swedish branch Renault Financia Nordic, Bankfilial till RCI Banque SA Frankrike, the financing subsidiary RCI Finance Maroc SA, and the sales subsidiary RCI Financial Services Ukraine. In 2007, it also acquired a 50% stake in a joint venture with the financing subsidiary RFS and acquired Courtage SA.

In 2008, RCI Banque took over and merged with Finanzholding GmbH (Germany) and Artida (Spain), established two insurance companies (offering life and non-life insurance) in Malta and created an additional commercial subsidiary in Serbia. In Portugal, the absorption of RCI Gest Leasing by RCI Gest Intuiçao, which occurred in December 2007, became effective on 1 January 2008.

In 2009, RCI Banque established a new sales subsidiary in Turkey. That year, the bank's branch RCI Banque Niederlassung took over and merged with RCI Leasing GmbH (Germany).

In 2011, the bank undertook a series of mergers. Its wholly owned subsidiary Diac Location SA merged with France-based SIGMA Services SA by absorption in April 2011. Its Austrian affiliate RCI Bank AG also merged with RCI Banque in 2011, and was converted into a branch in September of that year. Additionally, the bank established the new sales company RCI Services KFT in Hungary in July 2011, and the financial subsidiary ORFIN Finansman Anonim Sirketi in Turkey in December 2011.

In February 2012, RCI Banque launched savings accounts for retail depositors for the first time. This product targeted the French market, and was completed by term-deposit accounts in July 2013. The bank launched similar savings operations in Germany in February 2013, in Austria in May 2014 and in the UK in June 2015. Against the background of funding difficulties experienced by many banks since the start of the financial crisis, RCI Banque was eager to diversify its sources of funding. As of 31 December 2016, its retail deposits totalled more than €12.6 billion, representing around 33% of RCI Banque's assets.

In 2013, Cogera SA merged with the bank's wholly owned subsidiary Diac SA, and RCI Bank Polska merged with RCI Banque. The bank opened a branch in Poland, RCI Banque SA oddzial W Polsce. It also established a new company, RCI Insurance Service Korea Co Ltd., in South Korea in April 2013. In October 2013, it established RN Bank, a joint venture in Russia between RCI Banque (30%), Nissan (30%) and UniCredit Group (40%).

In July 2015, RCI Banque created RCI Mobility SAS for the development of B2B car-sharing services, as well as any other car-related mobility services. During that year, it also opened its branch in the UK (RCI Bank UK), and dissolved RCI Financial Services, Luxembourg, a branch of RCI Financial services SA. In February 2016, RCI Banque was given a new commercial name, RCI Bank and Services.

In May 2016, RCI Banque created RCI Colombia subsidiary in association with the BBVA Group to provide financing and service offers to the customers and distribution network of the Renault brand in Colombia.

Source: Company reports, Company data

Peer Group

- » Banque PSA Finance (France)
- » PSA Banque France (France)
- » Volkswagen Bank GmbH (Germany)
- » Volkswagen Financial Services AG (Germany)
- » LeasePlan Corporation N.V. (Netherlands)
- » FCA Bank S.p.A. (Italy)
- » Volvofinans Bank A.B. (Sweden)

Related Websites and Information Sources

For additional information, please see:

The company's website

» <u>www.rcibs.com</u>

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Moody's Related Research

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» <u>RCI Banque</u>

Credit Opinion

» RCI Banque

Industry Outlook

» Banking System Outlook, France, July 2017 (1079907)

Rating Methodology

» Banks, January 2016 (186998)

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Endnotes

1 The penetration rate represents the percentage of cars sold by Renault S.A. (Renault; Baa3, stable) for which RCI Banque provided a financing to the client.

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